PROVINCIAL AND LOCAL GOVERNANCE SUPPORT PROGRAMME
(PLGSP)

ANNUAL PROGRESS REPORT
Reporting Year
Fiscal Year: 2078/79 (16 July 2021-15 July 2022)

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Government of Nepal
Ministry of Federal Affairs and General Administration
Provincial and Local Governance Support Programme
Singhdurbar, Kathmandu
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PREFACE

Nepal is at an important development juncture with the establishment of a federal government system and promulgation of new Constitution in 2015. The new Constitution marks a paradigm shift in the system, structure and functioning of Provincial and Local Governments in Nepal.

PLGSP is spearheading the National constitutional commitment by strengthening the capacities of all levels of Government to respond the challenges and opportunities created by Federalism. The programme aims to contribute to the delivery of quality services at provincial and local levels, promote local development and enhance economic prosperity.

The overall implementation of PLGSP and its achievements in 2021/2022 has improved compared to the previous year. PLGSP has made some significant progress especially in building institutional, organizational and individual capacity, formulation & revision of laws/policies/guidelines in all three tiers of government, which has been well captured in Annual Report 2021/2022.

PLGSP's support has been significant in developing and rolling out Local Government Institutional Self-Assessment (LISA) in all 753 LGs, which is an excellent tool to assess their strengths and weakness to be more accountable and effective in their overall function.

Likewise, PLGSP played a critical role in developing and rolling out governance and accountability tools such as SuTRA, MTEF, RIAP, GESI Audit Fiduciary Risk Assessment (FRA) Guidelines in LGs.

Lastly, I would extend my sincere gratitude and thanks to all stakeholders, development partners and technical experts for their collaboration and support to PLGSP in materializing Government of Nepal's vision in establishing a functional, effective and democratic government system in the spirit of the Constitution.

Arjun Pokharel
Secretary, MoFAGA

FOREWORD

The Provincial and Local Governance Support Programme (PLGSP) is a national framework programme of the Government of Nepal (GoN) to build institutional, organizational and individual capacity at all levels of government with special focus on the provincial and local level.

The programme aims to attain "functional, sustainable, inclusive and accountable provincial and local governance." MoFAGA is committed in supporting the three tiers of government through this national framework programme, thereby strengthening federalism in Nepal and contribute in delivery of quality service at provincial and local levels, promote local development and enhance economic prosperity.

This Annual Progress Report 2021/2022 has captured and summarized the progress of PLGSP including the issues, challenges and the key lessons learned in informing way forward for FY 2022/2023.

In general, FY 2021/2022 has been exciting year in terms of effective implementation of the programme and the progress made by PLGSP compared to the previous two years. PLGSP made some notable progress in FY 2021/2022 in building institutional, organizational and individual capacity at all levels of government.

Provincial Centres for Good Governance (PCGGs) are fully operationalized and have been actively engaged as service provider for Capacity Development (CD) activities to the provincial agencies and local governments within the provinces. Altogether, 38,551 officials and elected represented across the wide range of thematic areas have received training through PCGGs. This training has helped in building and enhancing their knowledge and understanding in different areas such as public finance management, Gender Equality and Social Inclusion, Mid-term expenditure framework, (MTEF) and Information Technology (IT).

The Innovative Partnership Fund (IPF), an important component of PLGSP, has been rolled out in all Seven Provinces. Altogether, 57 innovative projects were selected through a rigorous competitive process and are being implemented across all seven provinces. IPF has provided an excellent platform for LGs to start innovative initiatives for an effective and accountable governance, quality service delivery and economic development.

Similarly, various governance and accountability tools such as LISA, SuTRA, RIAP, GESI Audit, Fiduciary Risk Assessment (FRA) Guidelines have been developed and fully established at LGs level.

Ownership of the programme at the provincial and local level, low financial delivery, legislating the PCGGs and re-structuring the existing LDTA and strengthening the relationship among the three levels of the government have been the main issues encountered in the implementation of the programme. The programme will double its efforts in the coming year to resolve these issues to the extent possible.

The Mid-Term Review of the programme was completed this year and the recommendations are being reviewed and incorporated to adjust the modality, structure and functioning of the programme in the coming year.

Last but not the least, we would like to express our sincere thanks to all stakeholders and technical experts who provided their valuable insights and support in the implementation of PLGSP. We would like to thank development partners and UNDP for their continued support and their valuable inputs. We acknowledge and appreciate the feedback and inputs provided by different divisions of MoFAGA, OPMCM, MoF, FCGO and other government agencies and stakeholders, Provincial and Local governments, LGs associations and development partners.

We believe that the development partners will continue their support in delivering the Government of Nepal's vision in establishing a functional, effective and democratic government system in the spirit of the Constitution.

Hem Raj Aryal
NPM/PLGSP, Under Secretary (MoFAGA)

Balaram Rijiyal
NPD/Joint Secretary (MoFAGA)

ABBREVIATIONS

ASIP	:	Annual Strategic Implementation Plan
CCMC	:	COVID-19 Crisis Management Centre
CD	:	Capacity Development
COVID-19	:	CoronaVirus Disease- 2019
DCC	:	District Coordination Committee
FCDO	:	Foreign, Commonwealth & Development Office
DP	:	Development Partner
FCGO	:	Financial Comptroller General Office
EU	:	European Union
FCNA	:	Federal Capacity Need Assessment
FRA	:	Fiduciary Risk Assessment
FY	:	Fiscal Year
GESI	:	Gender Equality and Social Inclusion
GoN	:	Government of Nepal
ICT	:	Information & Communication Technology
IPF	:	Innovative Partnership Fund
IT	:	Information Technology
ITO	:	Information Technology Officer
JFA	:	Joint Financial Agreement
LDTA	:	Local Development Training Academy
LG	:	Local Government
LISA	:	Local Institutional Self-Assessment
M&E	:	Monitoring and Evaluation
MIS	:	Management Information System
MoFAGA	:	Ministry of Federal Affairs and General Administration
NEC	:	National Executive Committee
NPD	:	National Programme Director
NPM	:	National Programme Manager
OCMCM	:	Office of the Chief Minister and Council of Ministers
PCC	:	Provincial Coordination Committee
PCGG	:	Provincial Centre for Good Governance
PCU	:	Programme Coordination Unit
PFM	:	Public Financial Management

PG	:	Provincial Government
PLG	:	Provincial and Local Governments
PLGSP	:	Provincial and Local Governance Support Programme
PPIU	:	Provincial Programme Implementation Unit
SDC	:	Swiss Agency for Development & Cooperation
SuTRA	:	Sub National Treasury Regulatory Application
TA	:	Technical Assistance
TASC	:	Technical Assistance Sub Committee
TASP	:	Technical Assistance Service Provider
ToR	:	Terms of Reference
ToT	:	Training of Trainers
UK	:	United Kingdom
UN	:	United Nations
UNDP	:	United Nations Development Programme
USD	:	United States Dollar

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EXECUTIVE SUMMARY

The Provincial and Local Governance Support Programme (PLGSP) is the national flagship Programme of the Government of Nepal (GoN) to build institutional, organizational and individual capacity at all levels of government, with special focus on the provincial and local levels. The ultimate goal of the Programme is to attain functional, sustainable, inclusive and accountable provincial and local governance. The Programme aims to contribute in delivery of quality services at provincial and local levels, promote local development and enhance economic prosperity. This report covers the progress for the period of 16 July 2021 to 15 July 2022.

Progress in the reporting period has improved compared to previous two fiscal years. The noteworthy progress includes start of IPF implementation, GESI/audits completed and endorsed GESI strategies in LGs, training of LGs officials and elected representatives in various thematic areas, the roll out of FRA and orientation of LGs on MTEF and the preparation of PIS system for PG. Progress against each of the planned activities is described in the text.

Key achievements of the reporting period have been summarized as follows:

PCU Level

- Third Party Monitoring of PLGSP has been completed and recommendations have been incorporated while developing ASIP 2022 - 2023. The next round of third party monitoring is underway and the first draft report is due for completion.
- The MTR of PLGSP completed and a comprehensive MTR report prepared in a wider consultation has been received. The report has been concluded with six main recommendations for the remaining period of the programme including implementation modality, planning & budgeting, outcome-1, use of TA, sectoral service and holistic ID/OD. A process of stakeholder consultation and re-programming of PLGSP for the future is initiated.
- 5 different guidelines have been prepared for local governments.
- 4 different model laws have been prepared for the local governments.
- 17 training modules have been developed for PCGG.
- Personal Information System (PIS) for provincial government has been developed, and is ready to hand over.
- IT support has continued in all 753 LGs.
- SUTRA rolled out in all 753 LGs.
- IT, GESI, PFM experts, along with government officials, have been trained to enhance their capacities.
- PCU has supported PCGGs to conduct orientation to newly-elected representatives of the local governments.
- 66 resource persons have been trained (MToT) on MTEF, to be mobilized by PCGG.

Province - PCGGs

- 213 LGs have prepared their Revenue Improvement Action Plan (RIAP).
- 424 LGs have completed their GESI Audit.
- 439 LGs have prepared their GESI Strategy.
- 36 LGs have implemented code of conduct on workplace sexual harassment.
- 165 LGs have prepared capacity development (CD) plan.
- 65 LGs have prepared their periodic plan.
- 509 LGs have been orientated on MTEF.
- 17 LGs have implemented an internal control system.
- 699 LGs have implemented LISA.

- 525 LGs have conducted FRA and 312 LGs uploaded the findings in the online portal.
- 89 LGs have implemented accountability tools.
- Province-1 has passed PCGG Act by the provincial assembly.
- 2 PCGGs have prepared master/business plan.
- Total 38,551 (F – 9,658) officials and elected representatives of the PLGs have been trained on different thematic areas. By ethnicity, participants were 17.1% Janjati, 11.2% Madheshi, 7.4% Dalit, 1.3% Muslim and 63% others.

<u>Province - PPIUs</u>

- Information system of PG ministries have been strengthened in all provinces.
- Provincial Coordination Committee meetings have been conducted in all seven provinces.
- 2 provinces have started the Hello CM (grievances handling system).
- 26 laws have been drafted by the provincial government.
- PGs have prepared 2 model laws for LGs.
- Lumbini province has prepared SDG localization guidelines for provincial governments.
- Five Provinces have prepared and endorsed their Fiduciary Risk Assessment guidelines and conducted orientation on provincial FRA procedure to PG's officials.
- 8 ministries at provinces have conducted GESI audit.
- Provincial Coordination Committee meetings have been conducted in all seven provinces.
- IPF implementation guidelines have been prepared and approved by NSC.
- 57 IPF projects are being implemented. Of the total budget 1352.452 million, 14% has been spent in the reporting period which is 41% of the total budget released by provinces to the IPF implementing agencies.

The reporting period also marks some major learning, including the creation of PLGs' websites with regular updates which have raised citizens' awareness regarding budgets, expenditure, programme and priorities. Quality assurance mechanisms at province and federal level has been a vital initiative while pursuing the consulting service to deliver programme outputs. Furthermore, focused/targeted interventions through GESI audit, Gender Responsive Budgeting, GESI strategy has also worked very well to mainstream and institutionalize GESI in the plan and policy of the provincial and local governments.

The programme also continued to face some issues/challenges including low ownership of the programme at the provincial and local level, low financial delivery (though increased in the reporting period compared to the previous two years), legislating for PCGGs and re-structuring the existing LDTA and strengthening the relationship among the three levels of government.
The total budget of the Annual Work Plan (AWP) for 2021/22 was NPR 3386.950m including NPR 2919.500m JFA, 37.200m GoN, and 430.250m TA. Against the total budget, NPR 1730. 273 million (51.08 %) was utilized as of the end of F.Y. 2021/22. Similarly, under the TA, 55.51 % of the total planned budget (NPR 430.250 million) was spent during the reporting period. Of the total expenditure, NPR 479.640245m (27.72 %) was spent on GESI-related activities including both in dedicated outputs and others as cross cutting measures in TA and JFA.

Institutionalizing various systems, policies, strategies, guidelines and tools delivered by the programme so far, implementing IPF in full compliance to the operational guidelines, capacity development of individual PLGs officials and elected representatives with a focus on newly-elected representatives, implementing MTR recommendation, monitoring and quality assurance and increasing the financial delivery are the key priorities, among others, for the next fiscal year.

1. BACKGROUND

1.1. Provincial and Local Governance Support Programme

The Provincial and Local Governance Support Programme (PLGSP) (July 2019/20 – July 2022/23), a joint programme of the Government of Nepal (GoN) and Development Partners (DPs), is being executed by the Ministry of Federal Affairs and General Administration (MoFAGA). The ultimate goal of the Programme is to attain functional, sustainable, inclusive and accountable provincial and local governance. To attain the goal, the programme aims at strengthening provincial and local governance systems and procedures, and intergovernmental relationships to maximize benefits for Nepalese people; and at enhancing the capacity of provincial and local governments to deliver services and development outcomes effectively to their citizens.

1.2. Major Progress by Programme Outcomes and Outputs

Details of the progress against the planned activities by programme outcomes and outputs are described in the following sections.

1.2.1 Outcome 1: Government institutions and intergovernmental mechanisms at all levels are fully functioning in support of federal governance as per the constitution.

This policy supports federal ministries including MoFAGA, National Planning Commission and Ministry of Finance (MoF) to make legislative arrangements to hand over Local Development Training Academy's (LDTA's) regional training centres to the provincial government. These training institutions (Province-1, Gandaki and Sudurpaschim provinces) have been functional through the provincial acts passed from the provincial assemblies, while in the remaining provinces, PCGGs are functional through executive order passed from the provincial cabinet and legislative procedures are underway. PLGSP has extended its technical support to formulate laws necessary by drafting and providing model acts and also facilitating the legislative procedures. PLGSP, in consultation with MoF and NPC, is also facilitating the legislation formulation process for the restructuring of the LDTA in the federal context, with a Draft Act submitted to the cabinet and the approval is expected with the formulation of post-election new parliament. Furthermore, to ensure the smooth functioning of the these training institutions (PCGGs), PLGSP is providing necessary support in carrying out their roles and responsibilities. Key support includes developing training modules, institution operational guidelines, institutional capacity building and renovation & re-construction of the PCGG training buildings in all seven provinces.

Local Institution Self-Assessment (LISA), being rolled out by 699 LGs, has been developed in close coordination with NNRFC, NPC, FCGO and MoF, which has also potential to link with government's performance based grant transfer and other incentives to the LGs. PLGSP will provide further support to achieve this.

Federal government has issued Federal, Provincial and Local Level (coordination and inter-government relationship) Act, 2077 which has been instrumental in mainstreaming PLGSP's policy, knowledge and technical support to achieve effective communication, coordination and cooperation among the various levels of the government.

PLGSP has more work to do on strengthening and Inter-Provincial Coordination Council at Office of the Prime Minister and The Council Of The Ministers (OPCM) to assess and resolve issues underlying the inter-government relationship.

Additionally, MoFAGA consultation with other relevant ministries and agencies at the federal level has developed various policy guidelines including FRA, community mobilization, ward office operationalization, Special Area Protection Act (Bises Samrachhit wa Swayatta Chhetra Bidhayek), which has helped the local governments to carry development administration function for various sectors.

Output 1: Federal level institutions develop legislation and policies to support provincial and local governments in a consultative manner.

Activity 1.1: Formulate model laws for provincial and local governments

Milestone Unit (milestone explanation)

4 (Formulated 4 model laws/ guidelines including one legislation for NAGG/LDTA and standard model on O&M for LGs).

Progress: Completed. Four model laws/ guidelines: viz a) resource book on fiduciary risk assessment of LGs; b) guideline on community mobilization for economic empowerment; c) handbook for ward office operationalization and; d) *Bises Samrachhit wa Swayatta Chhetra Bidhayek* have been completed. The legislation for NAGG/LDTA and standard model on O&M for LGs have been initiated by the government and thus were not pursued in the programme.

Resource book on fiduciary risk assessment of LGs:

A fiduciary risk is the risk that funds are not used for their intended purpose, do not achieve value for money, do not produce the expected results or are not properly accounted for. FRRAP is a new concept and many newly-elected representatives and LGs might not be familiar with it. Training and orientation programmes were conducted for its effective implementation. This is a regular process of risk assessment to find the status of FRA of LGs. The resource book is developed and it facilitates correct processing using the FRA online system.

Guidelines on community mobilization for economic empowerment:

The guideline has been prepared. The purpose of this guideline is to explain in more detail community mobilization for economic empowerment, its benefits and implementation. The guideline is mostly aimed at improving institutions and organizations of local governance and development, security officials and local businesses besides mobilizers at the local levels viz. communities, staff and volunteers of support organizations, such as civil society organizations and members of self-help groups.

Handbook for ward office operationalization:

The handbook for ward operationalization states the current structure of ward office legal provision, its formulation and operation, problems faced and the rights and duties of ward offices. The report has recommendations for model ward offices, with minimum standards of space, design of buildings with furniture, building maps, the structure of the office and official

positions. This will be helpful for the LGs to have a standard ward office setup for effective service delivery.

Bises Samrachhit wa Swayatta Chhetra Bidhayek (Special Area Protection Act):

Enactment of this legislation will clarify and allow Local Governments to identify and protect special areas with socio-cultural and environmental importance as per the concept of the Constitution of Nepal.

In addition to the four/laws/guidelines listed above, a comprehensive documentation of decentralization practices in Nepal is being continued next year.

> **Activity 1.2:** Review existing laws of LGs and provide feedback
>
> **Milestone Unit (milestone explanation) :**
>
> 30 (Reviewed 30 laws and provided feedbacks to LGs)

Progress: Not completed this year - will continue next year.

Output 2: Federal level institutions develop tools and systems to support provincial and local governments in a consultative process.

> **Activity 2.1:** Organize workshop to share findings of LISA assessment and update the LISA guidelines and systems
>
> **Milestone Unit (milestone explanation)**
>
> 1 (report on LISA implementation status) and 1 (Organized a workshop on the findings of LISA).

Progress: Completed. Following the approval of LISA guidelines from the government, ToTs were provided to the selected participants at the province level to roll out the LISA in LGs, and LISA has been piloted with assessment reports posted online. In 2021/22, a follow-up workshop was organized to assess the effectiveness of LISA roll-out among the different stakeholders at the federal level to understand the findings, shortcomings and scope of the added value of LISA assessment for institutional strengthening of LGs. Participants of the workshop provided their inputs and feedback which were incorporated and the guideline was revised accordingly.

The online LISA system is established and operational in all LGs. An orientation workshop on quality assurance to ensure and maintain quality in effective implementation of LISA guidelines was also completed where individual experts representing all seven provinces participated. The trained QAs are now ensuring quality assurance of the online LISA system as well as providing required technical support as per their given ToR.

> **Activity 2.5:** Prepare short and medium term training modules for LDTA/NAGG and PCGG
>
> **Milestone Unit (milestone explanation)**
>
> 15 (Prepared 15 training modules for LDTA/NAGG and PCGG)

Progress: Completed. The training modules have been identified based on the needs of the local level and are available on the PLGSP website. The modules have been disseminated to all

PCGGs to be used as per the need of the local level. The total lists of modules prepared are listed below:

1. Data Analysis and Visualization (Using Excel) (डाटा विश्लेषण तथा दृश्यावलोकन (एक्सेल प्रयोग गरेर)
2. Cobblestone Pavement (गोलीढुङ्गा सडक)
3. Preparation of Detailed Project Report for Infrastructure (पूर्वाधारको लागि विस्तृत परियोजना प्रतिवेदनको तयारी)
4. Communicative English (सञ्चार अंग्रेजी)
5. Local government system (स्थानीय शासन प्रणाली)
6. Environment Friendly Local Governance Model (वातावरणमैत्री स्थानीय शासनको प्रारूप)
7. Role of Vice-Chairperson and Deputy-Chief at Local Level (स्थानीय तहमा उपाध्यक्ष एवं उप प्रमुखको भूमिका)
8. Role of Ward Office in Service Delivery of Local Level (स्थानीय तहको सेवा प्रवाहमा वडा कार्यालयको भूमिका)
9. Capacity Development of Judicial Committee and Effectiveness of Dispute Resolution Task (न्यायिक समितिको क्षमता विकास तथा विवाद निरुपण कार्य प्रभावकारिता)
10. Computer Aided Design (CAD)
11. Environment Friendly Infrastructure Design (वातावरणमैत्री पूर्वाधार विकास)
12. E-Building Permit System (EBPS) विद्युतीय नक्शा पास प्रणाली (इ-बिपिएस)
13. Role of Local Level in Regulation of Local Co-operative Organizations (स्थानीय सहकारी संस्थाहरूको नियमनमा स्थानीय तहको भूमिका)
14. Local Government Operation (स्थानीय सरकार सञ्चालन)
15. Child Friendly Local Governance Model (बालमैत्री स्थानीय शासनको प्रारूप)
16. Formulation of Local Level's Revenue Improvement Action Plan (स्थानीय तहको राजस्व सुधार कार्ययोजना तर्जुमा)

Activity 2.8: Conduct third Party Monitoring of PLGSP

Milestone Unit (milestone explanation)

1 (Prepared monitoring report for the quality assurance of PLGSP)

Progress: Completed. Third Party Monitoring of 2021/2022 of PLGSP completed by an independent service provider mainly to verify & assess the quality of tasks performed under the Programme. The independent third party, in close coordination with MoFAGA/PLGSP, visited the different provinces and consulted with various stakeholders to assess the effectiveness and quality of the programme.

Some of the major findings that were highlighted by third party monitoring include the need to improve coordination and communication between PPIUs/PCGGs; support to formulate

different laws/policies in Provincial and local levels should be on a demand-led basis and PLGSP needs to focus on the quality aspects of capacity building training/workshops rather than in quantity. PLGSP has thoroughly discussed and shared the findings and recommendations of the Third Party Monitoring with all its team members and the recommendations were incorporated while preparing ASIP 2022/2023.

Activity 2.9: Develop an integrated geo-spatial data management and visualization system for local governments

Milestone Unit (milestone explanation)

1 (Integrated geo-spatial data management system for LGs), NPR: 1000

Progress: Activity dropped. Not continued next fiscal year

Activity 2.12: Develop Personal Information System (PIS) for Provincial Governments

Milestone Unit (milestone explanation)

1 (PIS system)

Progress: Completed. MoFAGA, in close coordination with the Department of Civil Personnel Records (now Nijamati Kitabkhana), has completed development of a Personnel Information System (PIS) for PGs. The Department of Civil Personnel Records (DoCPR) already had a PIS system which is a comprehensive Human Resource-Management Information System that maintains and keeps track of vital information of civil service employees, particularly at the federal level, but didn't have records of PLG employees. Therefore, with support from MoFAGA/ PLGSP, new sub-systems have been developed to integrate into the existing PIS. With this, records of LG employees (Anya Sewa), and detailed records of Local and Provincial employees will be separately maintained. The system was developed in coordination of PCU/ PLGSP and supervision of the DoCPR /Nijamati Kitabkhana. Also, a validation workshop has been conducted in the presence of representatives of selected local and provincial employees.

Activity 2.13: Organize MToT on MTEF for resource persons at Province level

Milestone Unit (milestone explanation)

1 (Organized events of ToTs on MTEF at Province level)

Progress: Completed. A total of 61 Master Trainers were trained, including two women. These Master Trainers trained at the federal level were mobilized to orient elected representatives and staff of all 753 LGs. After completion of the MTEF training in all 753 LGs, LGs are now committed and competent in taking forward the process to prepare MTEF for their respective LGs in the coming fiscal year.

Activity 2.14: Prepare / update guidelines/resource book and standards on different thematic areas for LGs

Milestone Unit (milestone explanation)

10 (Guidelines/ handbook): (i) Updated CFLG, ii) and UCG; iii) Developed model Disaster Management Guideline (DMG); iv) Develop Senior Citizen and Disable Person Friendly Local Governance (SCDPFLG) policy; v) Develop Code of Conduct to control sexual harassment and exploitation in the workplace; vi) Prepare a simplified resource book on Procurement for LGs; vii) Social Inclusion Policy-2077, Social Inclusion Mainstreaming Action Plan; viii) Model guidelines to increase women'/DAG's participation in different decision making Committees; ix) Develop guideline and toolkit on implementing GEA, IO Framework, infrastructure management and performing Security Audit for government agencies; x) Develop guideline and conduct orientation on Spatial Data Infrastructure and digitizing GIS-based Resource Maps, open source mapping for LGs;

Progress: Partially completed. Following five guidelines/ resource books/ handbooks/ standards on various thematic areas prepared while some are in process.

i. Updated CFLG: The updated guidelines have captured the federal context and will help LGs to deliver the services catering the needs of the children.

ii. Developed senior citizen and Disable Person Friendly Local Governance (SDPFLG) policy: MoFAGA prepared and shared the endorsed Model Social Inclusion policy for LGs. Number of LGs with the reference of model Social Inclusion policy are drafting their gender and social inclusion policy/strategy.

iii. Developed code of conduct to control sexual harassment and exploitation in the workplace: PLGSP/PCU provided the GoN's Code of Conduct to prevent Sexual harassment in the workplace prepared by MoWCSC in line with Sexual Harassment Act. On the basis of code of conduct from federal level, workshops and discussions have been organized in number of LGs on the importance and need of developing code of conduct to prevent sexual harassment in the workplace and to establish safe and violence free workplaces at LG level. Number of LGs are committed and are in the process of developing their own codes of conduct with technical and facilitation support from PLGSP.

iv. Prepared a simplified resource book on Procurement for LGs: Procurement rules are mandatory to follow by the LGs in the process of procurement. The resource book will be shared with LGs to adopt and use following approval from the Ministry.

v. Social Inclusion Policy-2077, Social Inclusion Mainstreaming Action Plan: GoN (MoFAGA) developed the Model Social Inclusion Policy 2077 for LGs with the aim of ensuring meaningful participation of people from excluded and marginalized communities at all levels. MoFAGA/PLGSP has drafted "Social Inclusion Policy - Mainstreaming framework" for LGs to localize the Social Inclusion policy 2077 and organized a number of discussion meetings and consultations with other government line agencies at federal level to draft SI policy mainstreaming framework.

Activity 2.23: Conduct mid-term review of PLGSP

Milestone Unit (milestone explanation)
1 (Prepared mid-term review report of PLGSP)

Progress: Completed. Mid-term review of PLGSP has been completed by an independent consultant firm composed of relevant thematic experts. The evaluation team submitted the first draft report of Mid-term review on the basis of their visit to PLGSP programme in some provinces and consultation with a range of stakeholder representatives from MoFAGA/PLGSP, other federal government line agencies, government officials and elected representatives from Provincial and Local governments, Development Partners, UNDP and TA teams and other relevant stakeholders.

MoFAGA/PLGSP, Development Partners and UNDP reviewed and provided inputs/queries in the first draft report and the consulting team provided the revised report after incorporating inputs and addressing the concerns/queries from MoFAGA/PLGSP, DPs, and UNDP. A process of stakeholder engagement & re-programming based around the MTR recommendations, is currently underway. MTR concluded with six recommendations as i) Changing the main PLGSP implementation modalities to reflect federalisation (TA deployment, provincial plan and budget); ii) Focus on core PLG planning and budgeting processes (participation, demand base, ownership and accountability); iii) Don't forget Outcome 1: The federalisation enabling environment (clarifying mandates of three governments, IGR); iv) Involve the service delivery sectors at SN level in PLGSP (health, agriculture, DWS); v) Use TA as an agent of change (role of PCGG,, PPIU & PCU) and vi) Take a more holistic ID/OD approach to LG capacity development.

Activity 2.24: Develop an integrated information portal (LG Portal) with unified information including reports and legal documents of local governments

Milestone Unit (milestone explanation):
1 (An integrated information sharing portal for LGs)

Progress: Completed. With an objective to establish a single window of integrated information of all LGs, an integrated information portal has been developed by PLGSP. The existing portal (now available at https://sthaniya.gov.np) had only limited information about demography of local governments. The portal has been revised with the objective to establish a single window of integrated information of LGs. Therefore, in addition to existing information, the revised portal has information including news, reports, laws, contact details of LG elected representatives, staff, other information. The revised portal (temporarily available in http://lgportal.ddns.net/) gathers information on regular basis from all LG websites, thus demanded more hardware resources and upgrades to the existing server. MoFAGA is in process to improve and upgrade the server, which when completed, will make the revised LG portal available at https://sthaniya.gov.np. Information in this portal is compiled from data generated from the website and other relevant systems/portals at PLGs, thereby providing a single source for relevant and updated information.

Activity 2.25: Prepare master/business plan for NAGG/LDTA

Milestone Unit (milestone explanation)
1 (Prepared Master/Business plan of NAGG/LDTA)

Progress: Not Completed. The work related to preparing the master/business plan of NAGG/LDTA could not be started because the NAGG/LDTA legislation is underway. It shall be continued next year after the conducive environment is created and for PLGSP to collaborate with the organization.

Activity 2.26: Develop the local level Public Expenditure Tracking System (PETS) Guideline for local governments

Milestone Unit (milestone explanation):
1 (Developed a PETS guideline for local governments)

Progress: Completed. The PCU/MoFAGA has developed a guideline on Public Expenditure Tracking Survey (PETS) for LGs. LGs will use these guidelines to track expenditure and maintain the financial discipline in their work.

Activity 2.27: Organize MToT on FRRAP for resource person at province level

Milestone Unit (milestone explanation):
1 (Organized events of MToT on FRRAP at federal level).

Progress: Completed. The FRRAP and procedure for LGs have been developed in consultation with relevant sections of MoFAGA and FCGO. The PCU will organize M/ToT for Trainers in consultation with PCGGs. PCGG will mobilize master trainers to organize ToT at the province level for the resource persons for the orientation and assessment of FRRAP at LGs level.

PLGSP/MoFAGA completed Master ToT to representatives (i.e. government officials and TA team) from all seven provinces. The trained participants from provinces were mobilized to conduct FRRAP orientation to LGs. Following roll-out of FRRAP and its procedure at local level, more than 312 LGs have submitted their fiduciary risk assessment in the FRRAP online system.

Activity 2.28: Support to upgrade system in DOCPR

Milestone Unit (milestone explanation):
1 (Upgraded system).

Progress: Underway. The Department of Civil Personnel (now called Rastriya Kitabkhana-Nijamati) is the responsible institution to create and maintain detailed information of human resources employed by the civil service. The office manages more than 2 lakh employees' physical record files stored in filing cabinets. With an increasing number of records, retrieval of documents, their security and archiving is becoming challenging. Thus, PLGSP supported the office of Rastriya Kitabkhana in digitizing the paper-based personal records (physical documents) of civil employees to ensure efficiency in management and access of their data. PCU/PLGSP has procured a consulting firm that will digitize the paper records file and store them in the format required by the PIS system. The consulting firm is expected to complete this digitization process by mid FY 2022/23.

Activity 2.29: Develop content management system based website for PLGSP (PCU/PPIU/PCGG)

Milestone Unit (milestone explanation):

1 (Developed content management system based Website for PLGSP).

Progress: Completed. A new PLGSP website has been developed with new dedicated sections of disseminating information, notices, success case studies and reports. The new website has separate user privileges for each PPIU and PCGG with which they can update on their own their respective news, information and other resources.

Activity 2.30: Improve the DCC monitoring system and conduct orientation for DCCs

Milestone Unit (milestone explanation):

1 (Oriented DCC on improved monitoring system).

Progress: Completed. In the changed federal context, District Coordination Committees (DCCs) are assigned the role of monitoring performance of local government. To support this monitoring role, PLGSP, in coordination with relevant MoFAGA divisions, has developed "monitoring and reporting procedure for DCC" in the previous year and has developed a computer-based system and handed it over to the ministry for implementation. Available at https://pragati.mofaga.gov.np, this online system helps the local governments update their physical and financial progress. DCCs then monitor the data and the progress made by LGs. Orientation on the system has been organized to LGs and orientation to DCCs will be conducted this FY.

Activity 2.31: Update the RIAP guidelines and organize orientation on it

Milestone Unit (milestone explanation):

1 (Organized a workshop on RIAP at national level)

Progress: Dropped. Not continued next year.

Activity 2.32: Assess outcomes and quality of the CD activities implemented by PCGG

Milestone Unit (milestone explanation):

1 (Prepared an assessment report on CD activities implemented by seven PCGGs).

Progress: Underway. The study could not take place due to the urgency of other priorities and shall be taken up in the coming year.

Activity 2.33: Develop online portal to digitize the GESI audit process and integrate GESI indicators

Milestone Unit (milestone explanation):

1 (Integrated GESI audit portal).

Progress: Underway. Documentation has been completed and the procurement process is underway. Discussions are ongoing with relevant stakeholders to develop an online portal to digitize the GESI audit process and to integrate GESI Indicators.

Activity 2.34: Develop a self-paced digital learning platform into CDMIS and update CDMIS with additional features.

Milestone Unit (milestone explanation):

(a) Updated CDMIS with new features

(b) Develop an eLearning system

Progress: Partially completed.

a) Update of CDMIS with new features - Completed. Capacity Development Management Information System (CDMIS) is an online system to capture Capacity Development (CD) activities. PLGSP had developed the CDMIS in the past fiscal year, with the overall objective to document, analyze and to report comprehensively about all capacity development activities for all three tiers of government. The system required improvements which, as a part of ASIP activity, PLGSP has completed. These improvements make it more interactive and revised the dashboard with more graphical and tabular reporting formats, ensuring disaggregated information on all aspects of capacity development. The system is also now able to issue certificates of completion and is integrated into the knowledge management system.

b) Development of an e-learning system - Completed. To enhance the Communication and Knowledge Management functions of PLGSP, an e-learning platform has been developed, which is an online self-directed learning system to be linked with Capacity Development MIS (CDMIS). MoFAGA/ PLGSP will be able to add learning materials and e-learning modules, where participants/ public will be able to use the learning materials at their own pace. This system is available at https://kms.mofaga.gov.np and includes major functionalities such as user registration as per the CDMIS, easy and interactive navigation on e-learning modules and sub-modules, including provision of learning at participants' own pace, save the modules for future learning, ability to track learning progress, ability to set and take up quizzes and provision for certification. This system is expected to strengthen the capacity, educational and professional skills and competencies of government staff, elected representatives and other registered and public participants. The proposed platform should be flexible to support future updated features.

Activity 2.35: Develop e-learning modules and integrate into the self-paced digital learning platform for PCGG

Milestone Unit (milestone explanation):

6 (Developed e-learning modules with learning materials for PCGG).

Progress: Underway. The e-learning platform developed under ASIP activity 2.34, requires digital learning content (audiovisual based e-learning modules) for various thematic areas that will allow participants (users registered in CDMIS) to learn each module at their own convenience and pace. PCU has identified relevant topics in various thematic areas. PLGSP/PCU will initiate the procurement process in FY 2022/23 to develop e-learning modules and will integrate into the knowledge management system mentioned in 2.34 (b).

Activity 2.36: Conduct an impact study on on-the-job-training conducted by (piloting) LDTA / NASC

Milestone Unit (milestone explanation):

1 (Prepared impact study report)

Progress: Underway. The activity shall continue in the coming FY as due to competing priorities the activity had to be shelved this year.

Activity 2.37: Upgrade MoFAGA online portal for inter-government (federal, province and local) reporting and data sharing on different thematic areas including GESI

Milestone Unit (milestone explanation):

1 (Upgraded MoFAGA online portal for sharing data for all levels of government).

Progress: Completed. With an objective to improve data collection and reporting between three tiers of government, PLGSP has completed development of an integrated reporting and data sharing portal for all three tiers of government where data can be unified, demanded, generated/ collected, shared and archived. This system, which is developed to be a subsection of existing MoFAGA Portal, is an integrated data reporting system, where any requesting government agencies can design questionnaires and publish the form for data collection, and assign the form to agencies where data are produced and are supplied. The targeted government units (generally local governments who provide data) then can (only) access the data collection form, assign responsibility and fill data. Once the final data is shared, the requesting governments agency/ies can then, based on need and provision, either use the data for the required purpose or also share with the public those that are of public interest. Data in such a portal will therefore be up-to-date, and easily available to government and citizens for efficient and effective public use. Such a data portal will be a hub for all overall data of local governance, which helps promote efficiency in data sharing, lessen the administrative burden and reduce data duplication.

Activity 2.38: Reconfigure and develop web servers, email service, website and systems for PLGs, DCCs.

Milestone Unit (milestone explanation):

1 (Reconfigured and developed web server, systems for PLGs, DCC)

Progress: Underway. Due to administrative limitations of the IT Section of MoFAGA, this activity could not be completed and has been proposed to be completed in the next fiscal year.

Activity 2.39: Develop standards for result based ToR of portfolios of federal ministries, and pilot in MoFAGA

Milestone Unit (milestone explanation):

1 (Developed results-based ToRs for the portfolios of federal ministries).

Progress: Dropped. Not continued next year.

Activity 2.40: Develop management audit guideline for provincial government and develop online system

Milestone Unit (milestone explanation):

1 (Developed management audit guidelines with online portal for federal and provincial governments).

Progress: Completed. MoFAGA/PCU has completed the development of the management audit guidelines and online portal for federal and provincial government including the presentation of the system to concerned people in MoFAGA. The portal is available at https://maudit.mofaga.gov.np/.The feedback from MoFAGA was incorporated to revise the system. Training to MoFAGA officials on the management audit online portal is in progress.

Activity 2.41: Conduct national level seminar and knowledge sharing workshop on "e-Governance adoption in three tiers of governments"

Milestone Unit (milestone explanation):

1 (Conducted knowledge sharing workshops at national level).

Progress: Dropped. Not continued next year.

Activity 2.42: Conduct study on (i) career opportunity across different services and sub-services in civil service (ii) incentives mechanism along with motivation in civil service, and recommend appropriate measures for improvement

Milestone Unit (milestone explanation):

2 (Conducted research studies on at least two thematic areas of federal governance).

Progress: Dropped. Not continued next year.

Activity 2.43: Develop, in coordination with Department of IT, an integrated system (with link to nagarik app) for digitizing service delivery (e-Sifaris, Digital citizen charter, e-Payment) of local government

Milestone Unit (milestone explanation):

1 (Developed a digitized system of service delivery embedded with integrated Nagarik App for LGs).

Progress: Dropped. Not continued next year.

Activity 2.44: Develop an online system for implementing IPF

Milestone Unit (milestone explanation):

1 (Developed online system for PLGs for implementing IPF).

Progress: Completed. MoFAGA/PLGSP in support of a consulting firm designed and developed an online system for implementation of IPF. All the seven provincial teams and LGs have received orientation on the online system and have been using the system for submitting their innovative project proposals. This online system, available at https://ipf.plgsp.gov.np/ helps LGs document and provide details for proposing and implementing innovative IPF projects, helps PLGSP/MoFAGA assess the projects on various criteria, list the approved and selected projects (as project bank) and prepare required reports.

Activity 2.45: Organize a review / interaction programme with the PCGG/PPIU for harmonizing the coordination and learning

Milestone Unit (milestone explanation):

3 (Organized workshop with PPIU/PCGG for sharing, learning & coordination).

Progress: Partially Completed. A progress review of 2021/22 and pre-planning workshop for FY 2022/23 was conducted jointly by PCGG and PPIU in March 2022. Along with learning of 2021/22, the priorities for 2022/23 were also discussed among the TA team of PPIU and PCGG, Development Partners and MoFAGA. The initial findings of the MTR were also shared in the meeting, and the possible impact and takeaways of the MTR in the ASIP for next year were discussed and explored.

Activity 2.46: Activity: Develop LG-wise GESI index for local governments

Milestone Unit (milestone explanation):

1 (Prepared a framework of Palika-wise GESI index).

Progress: Underway. As a tool, Palika's GESI index provides local governments with a framework to explore the status of GESI mainstreaming in local governance. A team of consultants were hired to carry out this activity and has submitted the second revised version of the inception report after a number of consultations with PLGSP, UNDP, MoFAGA and other relevant stakeholders.

A reference team composed of representatives from different government line agencies i.e. MoWCSC, National planning Commission, OPMCM including independent GESI experts to provide technical guidance and advisory role in development of GESI Index of LG has been formed.

The first meeting of the reference group was organized in coordination with the GESI section of MoFAGA, chaired by NPD of PLGSP. The consultant team is incorporating the inputs and feedback received from members of the reference group and will share the revised final version of the inception report. In addition, the team is working to prepare checklists to collect required data from LGs and are planning to pilot the check lists in selected LGs immediately after the election.

Activity 2.47: Activity: Develop Palika-wise Human Development Index (HDI) report

Milestone Unit (milestone explanation):

1 (Prepared Palika-wise HDI with a summary report).

Progress: Underway. This activity will be completed in the next year. As the information required for this activity is closely linked with Census 2022 results, the activity will proceed once the results are published.

Activity 2.48: Develop a framework on Mobilizing International Development Aid for Local level Infrastructure Development

Milestone Unit (milestone explanation):

1 (Developed a framework on Mobilizing International Development Aid for Local Level Infrastructure Development).

Progress: Dropped. Not continued next year.

Activity 2.49: Conduct study on expenditure need of service delivery of LGs

Milestone Unit (milestone explanation):

1 (Prepared a study report).

Progress: Underway. The activity will continue in the coming FY as due to priorities the activity had to be shelved this year.

Activity 2.50: Prepare local government tax capacity analysis framework

Milestone Unit (milestone explanation):

1 (Prepared a LG tax capacity analysis framework).

Progress: Dropped. Not continued next year.

Activity 2.51: Develop national policy for civil service

Milestone Unit (milestone explanation):

1 (Prepared a national policy on civil service).

Progress: Underway. Initial draft report prepared and will be finalized next year.

Activity 2.52: Organize a workshop to identify areas in the list of concurrent rights and coordinate with sectorial ministries in formulating relevant laws

Milestone Unit (milestone explanation):

3 (Organized workshop events).

Progress: Underway. The activity has been shelved for the coming FY due to priority of other activities.

Activity 2.53: Develop local service standards for LGs

Milestone Unit (milestone explanation):

1 (Prepared local service standards for LGs).

Progress: Dropped. Not continued next year.

Activity 2.54: Develop social capital index of LGs in coordination with academic institutions

Milestone Unit (milestone explanation):

1 (Developed a social capital index for LGs).

Progress: Underway. Initial draft prepared and will be finalized next year.

Activity 2.55: Prepare Debt Sustainability Framework of Local Government

Milestone Unit (milestone explanation):

1 (developed debt sustainability framework for LGs).

Progress: Completed. It will be distributed to LGs and will help LGs to assess their current level of debt and prospect of borrowing that affect their present and future ability to meet debt service obligations.

Activity 2.56: Conduct orientation (TOT) on environment friendly local governance framework

Milestone Unit (milestone explanation):

1 (Orientation event).

Progress: Dropped. Not continued next year

Output 3: Inter government administrative mechanisms strengthened and functional

Activity 3.1: Conduct policy analysis to implement decisions of the Inter-Provincial Coordination Council meetings

Milestone Unit (milestone explanation):

1 (Conducted policy analysis study for the implementation of IPCC decisions).

Progress: Underway. Several rounds of discussions and consultations with OPMC were conducted to start the process related to this activity, although progress is rather slower than expected.

Activity 3.2: Conduct studies on IGR issues for Inter-Provincial Coordination Council and develop strategy

Milestone Unit (milestone explanation):

3 (Study conducted on at least 6 IGR issues).

Progress: Underway. Several rounds of discussions and interactions were conducted with OPMC to start the activity. So far, no concrete progress has been made in this activity.

Activity 3.3: Organize National Steering Committee (NSC), National Executive Committee (NEC), National Advisory Fiduciary Risk Management Sub-Committee (NAFRMSC), Technical Assistance Sub Committee (TASC) and consultative meetings with federal agencies

Milestone Unit (milestone explanation):

15 (Organized meeting events at different levels).

Progress: Completed. The PCU has regularly organized NSC, NEC, TASC, NAFRMSC meetings as required by PLGSP programme documents.

Activity 3.4: Organize best practices sharing workshop at provincial level with officials of province and local governments

Milestone Unit (milestone explanation):

7 (Organized workshop events at province level).

Progress: Dropped this year. To be continued next year.

Activity 3.6: Organize validation meeting/workshop to assess the quality and provide feedbacks on the system tools/guidelines prepared by PLGSP

Milestone Unit (milestone explanation):

5 (Guideline tools validation meetings / workshops at national level).

Progress: Completed. Meetings / workshops were organized as planned and different tools, guidelines and systems developed by PLGSP such as RIAP Plan, CD plan and periodic plan were reviewed and validated. Relevant feedback was provided to the implementing agencies for improvement as necessary.

Activity 3.8: Conduct study on Federal Laws that contradict with the Constitution and LGOA

Milestone Unit (milestone explanation):

1 (Conducted a study on federal laws contradicting the Constitution or LGOA).

Progress: Underway. Initial preparation of the activity has been completed and discussion is ongoing to implement the activity. The activity shall be completed in the coming year.

Activity 3.9: Study and update functional assignment of LG as per the constitution and unbundling the inter-governmental function

Milestone Unit (milestone explanation):

1 (Updated functional assignment study unbundling the inter-governmental function).

Progress: Underway. Several rounds of discussions and consultations with OPMCs were conducted to proceed the activity. So far no significant progress has been made under this activity. To be completed in the coming year.

> **Activity 3.10:** Organize interaction programme on federalism with province and LGs (including experts)
>
> **Milestone Unit (milestone explanation):**
>
> 7 (Interaction events).

Progress: Partially completed. Three interaction meetings with high level stakeholder representatives were organized including one in Kathmandu and two in Gandaki Province. These workshops have been effective in discussing and raising various issues related to federalism and providng clarity through intensive discussion.

1.2.2 Outcome 2: Provincial and local governments have efficient, effective, inclusive and accountable institutions.

The provincial and local governments (PLGs) have enhanced organizational and functional capacities toward becoming fully functional and effective through the use of various legislations/acts and guidelines, information management system, GESI, GRB strategy supported from PLGSP as per the local context and needs. These have been implemented for the provincial governments, including adaptation of these guidelines, legislation, systems and strategies. These have helped them in setting up administrative structures and enhancing government institutional capacity and operation by bringing clarity in the executive and legislative functions and procedures of functionaries and improving staff capabilities in effectively performing defined functions.

Implementation of Innovation Partnership Fund (IPF) has offered greater opportunity to LGs to strengthen their service delivery responsibilities, increase citizen's participation in the service delivery and demonstrate accountability to the citizen they are mandated to serve. Completion of current on-going 57 IPF schemes have a target of benefitting about one million people at the local level. Thus, through this intervention, innovative governance practices with a direct benefit to the people are expected.

Further, the Innovation Partnership Fund has been a very good connector between three level of governments in the federal context. It is expected to be instrumental to promote coordination, cooperation and partnership, especially the provincial and local governments.

The institutional strengthening of PGs including the PCGGs has helped them become functional, inclusive and accountable towards citizens. Operationalization of PCGG, as established semi-autonomous institutions, for better CD activities, mainstreaming GESI, strengthening of core public administrative functions will lead to modernization of the provincial, as well local, governance systems.

Output 4: Provincial governments drafted legislation in a consultative manner

> **Activity 4.1:** Formulate/review Acts, regulations and guidelines of PGs

Progress: Total 29 laws/act/regulation/guidelines have been prepared by the provincial government against the target of 34. Of the total, four were acts and the rest were guidelines/regulations. Enactment and use of these acts/ regulation will help provincial governments and agencies in managing PCC meetings, internal control system, cabinet

operation, functioning of provincial public service commission, volunteer services, fiduciary risk, civil services; mainstreaming GESI, health sector services and promoting accountability to the citizens. The details by the provinces are given below:

Details on Progress:

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone
PROVINCE 1-PPIU	6	Laws/ acts/ regulation/ guidelines	6 laws have been drafted in this FY. FRA Guideline 2078 has been approved by cabinet and the Provincial Communication Bill has been tabulated in the Provincial Assembly. Drafted 4 guidelines/standards: 1. O&M Standards for Provincial Government 2079 2. Grievance Handling Guideline 2079 3. Revision of PCC Meeting Operational Guideline 2079 4. CM Emergency Centre Operation Guideline 2079
MADHESH PROVINCE-PPIU	4	Laws/ acts/ regulation/ guidelines	Fiduciary Risk Assessment Procedure-2079 submitted to OCMCM for endorsement by the cabinet. Internal Control System Guideline 2079 submitted to the OCMCM for endorsement by the cabinet.
BAGMATI PROVINCE-PPIU	2	Laws/ acts/ regulation/ guidelines	One Fiduciary Risk Assessment guideline (FRA) prepared and endorsed from OCMCM Bagmati
LUMBINI PROVINCE-PPIU	4	Laws/ acts/ regulation/ guidelines	Volunteer Mobilization Guideline, 2078 approved and applied. FRA guideline 2078 approved by the Province Government. Cabinet Operation Guideline, 2078 approved and applying for cabinet operation. The Province Civil Service Act, 2079 is in process of approval.
KARNALI PROVINCE-PPIU	8	Laws/ acts/ regulation/ guideline	10 Acts, regulations /guidelines achieved in Karnali Province: 1. Legal Mentor Mobilization Procedural Guideline 2078 2. Karnali Province Fiduciary Risk Assessment Guideline, 2078 approved by Province Government 3. Technical Facilitator Mobilization Guideline 2079 4. Province Road Standard, 2079 5. Suspension Bridge Strategy, 2079 6. Sexual Harassment in the Workplace code of conduct, 2079 7. Environment Protection Directorate, 2079 8. Child Marriage Reduction Procedure, 2079 9. Commitment Accounting Procedure, 2079 10. GESI policy, 2079

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone
SUDURPASCHIM PROVINCE-PPIU	4	Formulated Laws / Guidelines / Rules	Partially Completed: 1. Provincial Monitoring and Evaluation Guidelines, 2078 2. Sudurpaschim Province Fiduciary Risk Assessment Procedure: 2079 (Drafted) 3. Internal Control System Guidelines 2079 (Drafted) 4. GESI Audit Procedure 2079 (Drafted)
	2	Reviewed Laws/ acts/ regulation/ guidelines	Sudurpaschim Province Public Health Act, 2076 Province Children Related Act, 2077

Activity 4.2: Review existing Acts and regulations prepared by LGs and provide necessary feedback for improvement:

Progress: Completed. Karnali Province prepared two model laws for local governments: Internal control Guideline, 2079 and Procurement master plan, 2078. OCMCM had adopted both consulting services and committee processes during the formulation process. A wider consultation with relevant stakeholders was carried out during the drafting process and relevant ministries will approve drafted laws in the coming fiscal year. Enactment and use of these guidelines will help local governments to maintain financial discipline in their working procedures and to accelerate the procurement of goods and services leading to efficient and effective service delivery to their citizens. The details by the provinces are given below:

Details on Progress:

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone
KARNALI PROVINCE - PPIU	2	Model laws/acts of LGs	Model guideline prepared for LGs: • Internal Control Guideline, 2079 • Procurement Master Plan, 2078

Activity 4.3: Draft model laws for LGs

Implementation unit, Milestone Unit (milestone explanation):

Province 1 - PPIU, 3 (Model laws/acts of LGs)

Progress: Completed. Province 1 has prepared 3 model laws viz. Local Governance Management and Operation Act; Agriculture and Livestock Development Programme Operation Act; and Local Land Use Act for Local Governments. The model laws for local government have been identified through wider consultation with local governments and finally identified major 3 laws. External experts were used in the process. Enactment and use of these laws by the local governments will help them to strengthen the governance system, and better manage agriculture sector services and optimize the land use system leading to improved service delivery to the citizens.

Activity 4.4: Conduct orientation/ interaction programme on law drafting for PGs and LGs

Progress: Completed. **Province-1,** has organized 1 event of the law-making process orientation to the Legislative Committee members and PG officials and 1 event of 2 days on PG law identification interaction programme. A total of 32 legislative committee members, ministers, Chief Attorney Office and PG officials have participated in the programme. The programme was focused to enhance the capacity of the law drafting process and oversight functions of provincial assembly members, facilitated by highly qualified and experienced experts and officials. The orientation programme has also been effective in discussing the roles and responsibilities of the legislation committee including their oversight functions and quality control on laws formulation and implementation in the province.

One further event on law identification interaction meeting of officials and elected representatives of the provincial government was organized at Biratnagar where fifteen (15) required laws have been identified and proposed to formulate for this reporting FY.

Lumbini Province Completed**.** Lumbini has organized one (1) orientation event on legislative drafting and the law formulation process to elected representatives and civil servants of provincial and local governments in an interactive way. In total, 105 participants including both elected representatives and civil servants took part. There was representation from National Planning Commission, Ministry of Finance and OCMCM and other provincial ministries and offices. It enhanced the capacity of provincial and local governments for drafting/formulating laws in consultative manner. The workshop guided PLGs for revision of laws that were not properly aligned among federal, provincial and local government's laws. One of the key achievements of this workshop was the reflection of the need for laws formulation in different areas that can directly contribute to revenue improvement and effective functioning of the governments at different levels.

Sudurpaschim Province: Partially completed. During the reporting year, Sudurpaschim province organized an orientation/workshop event against the target of two. A two-day extensive orientation on Law Drafting and Legislative Process for the Sudurpaschim Provincial Assembly Members and Secretariat Officials was conducted on 2-3 June 2022 at Dhangadhi. A total of 44 participants, including 30 PA members (out of 52 PA members, incl. CM and ministers), 4 PA Secretariat Officers and 10 Personal Secretaries of PA Members participated with high level government authorities attending the orientation event.

Madhesh and Bagmati province could not conduct the planned event under this activity.

Details on Progress:

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone	
			No. of event completed	No. of participants
PROVINCE 1-PPIU	2	Orientation event	2	Legislative Committee members and PG officials 32 (M-29, F-3); Janajati-7,Madhesi-1, BC-24
MADHESH PROVINCE - PPIU	1	Orientation event	0	Not completed.

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone	
			No. of event completed	No. of participants
BAGMATI PROVINCE - PPIU	2	Training event	0	Dropped
LUMBINI PROVINCE - PPIU	1	Orientation event	1	Total- 105 elected representatives and civil servants (F-14, M-91)
SUDURPASCHIM PROVINCE - PPIU	2	Workshop event	1	Total Participants: 44 (M:32 & F:12)
	2	Orientation event	1	Totalparticipants-39 (Male-27, Female-12)

Activity 4.5: Conduct interaction programme (consultative meeting) between PG and LGs for identification of key laws and acts

Implementing unit, Milestone Unit (milestone explanation):

Province 1-PPIU, 3 (Interaction events)

Progress: Completed. An online survey was conducted covering all the LGs for collecting/identifying the most needed laws/guidelines in the province before organizing an interaction programme. A total of 39 necessary laws were proposed by LGs through an online sheet. Three (3) events of the interaction programme were organized in Gaighat, Udayapur, Biratnagar, Morang and Birtamod, Jhapa covering about 50% LGs of Province-1. All the events were facilitated by secretaries and Province Secretaries, Under Secretaries of OCMCM, MoIAL and Chief Attorney Office. Group work was conducted to prioritize the laws from the pre-collected online list in each event. Based on recommendation of three (3) groups, a total of 15 priority laws were identified through a consultative meeting. From these, OCMCM and MoIAL recommended three (3) priority laws for drafting in the reporting FY. Also in these events, key issues on the law drafting process, problems and way forward were also discussed with LGs. Total 93 participants attended these three events which included 67 male and 26 female.

Activity 4.6: Formulate the sectorial policies of the provincial government

Implementing unit, Milestone Unit (milestone explanation):

Madhesh Province-PPIU, 5 (Sectorial PG Policies).

Progress: Dropped. The sectoral policies of Madhesh Province Government to be formulated were identified in a consultative meeting. Accordingly, the standard bidding documents including the Terms of Reference (ToR) and other necessary documents were prepared and shared with the officials of OCMCM; however, the procurement process was not initiated and the activity was dropped.

Activity 4.7: Conduct study to compare existing laws/acts/regulations/policies of PGs & LGs

Implementing unit, Milestone Unit (milestone explanation):
Gandaki Province- PPIU, 1 (Study Report)

Progress: Completed. PPIU Gandaki conducted a comparative study of existing laws developed by PGs. As instructed by PCC, OCMCM has coordinated with the Ministry of Law, Communication and Provincial Assembly affairs (MoLCPA) to conduct this activity with the support of TA team. For this, the Provincial cabinet has formulated a committee under the chair of former law Minister of MoLCPA (Hon' Bindu Kumar Thapa). The team has reviewed 50 Laws and amended 14 of these. The amended laws have been in the provincial assembly for the approval. The list of reviewed/amended existing laws waiting for approval are as follows:

1. Province Public Document (working procedure) Act, 2074
2. Ministers' Remuneration and Facilities Act, 2074
3. Province Assembly Members Remuneration and Facilities Act, 2074
4. Local level assembly operation (working procedure) Act, 2075
5. Local Level Law Formulation Process Act, 2075
6. Chief Attorney Duties And Responsibilities And Service Condition Act, 2075
7. Administration Working Procedure (regulatory) Act, 2075
8. Gandaki Province Training Academy Act, 2075
9. Province Public Service Commission Act, 2076
10. Province Good Governance Act, 2076
11. Municipal Assembly and DCC Members Remuneration Act, 2076
12. Province Assembly Secretariat Act, 2077
13. Province Development Committee Act, 2077
14. Gandaki Province Police Act, 2077

Activity 4.8: Revise and publish the model working procedure of Judicial Committee

Implementing unit, Milestone Unit (milestone explanation):
Madhesh Province - PPIU, 1 (Revised working procedure of judicial committee).

Progress: Dropped. In a consultative meeting, it was decided to translate the model procedure of the judicial committee into two different languages namely Maithili and Bhojpuri. Accordingly, the Terms of Reference (ToR) and other necessary procurement documents were prepared and shared with the officials of OCMCM; however, the procurement process was not initiated and the activity was dropped.

Output 5: Modernized PG systems enable horizontal and vertical accountability to all citizens and mainstream GESI

Activity 5.1: Mainstream GESI in provincial government (including formulation of GESI strategy/guideline)

Progress: Relevant activities were conducted in all seven provinces for effective GESI mainstreaming in Provincial Government.

Three provinces i.e. Province-1 drafted Gender Equality guidelines and Social Inclusion guidelines which are in process of endorsement by cabinet; Lumbini province drafted GESI mainstreaming guideline and Karnali province developed GRB guidelines with the technical and facilitation support from PLGSP. These draft guidelines are in process of endorsement by the cabinet of the relevant Province. Dissemination of the guidelines have been planned at provincial level after the guidelines are finalized for effective implementation.

Lumbini Province conducted GESI audits of 7 provincial ministries in close consultation with the Ministry of Law, Women, Children and Social and Karnali Province conducted GESI Audit of two Provincial Ministries in this reporting FY. A series of follow up meetings were organized with GESI focal persons of relevant Ministries to discuss the findings of the GESI audit reports. Now, the provincial ministries in both Provinces were committed to implement the recommendations of GESI Audit for further improvements through legislative measures, programme, budgeting, planning, and programme implementation. Details are given in the following table:

Details on Progress:

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone
PROVINCE 1-PPIU	1	GESI Guideline of PG	2 guidelines drafted (1 Gender Equality Guideline and 1 Social Inclusion Guideline)
BAGMATI PROVINCE-PPIU	1	GESI strategy of PG	Not done. Planned for next year.
LUMBINI PROVINCE-PPIU	9	Provincial Ministry/Office that have implemented GESI policy	GESI Audit of 7 provincial ministries. Province-level GESI mainstreaming guideline is finalized and is in process of approval.
KARNALI PROVINCE-PPIU	1	GRB guideline	Drafted GRB guideline 2079
SUDURPASCHIM PROVINCE-PPIU	2	Provincial Ministry/Office that have implemented GESI strategy	DROPPED to remove duplication.

Activity 5.3: Provide support to the Provincial Coordination Council

Progress: Madhesh Province: Dropped. The exposure visit of the members of the Provincial Coordination Council was delayed due to Local Level Election 2079 as the council members were busy, thus the exposure visit of the Provincial Coordination Council members was dropped.

Karnali Province: Completed. As per the PASIP of PLGSP/PPIU one event of coordination council meeting has been completed. OCMCM in support of PLGSP/PPIU prepared the Provincial Coordination Council meeting conduction and management Guideline, 2077. The

meeting was chaired by Hon. Chief Minister, and all provincial ministers, mayors, deputy mayors; local government members and other members of PCC participated. Major issues discussed included the division of resources, consultation on formulating law/act/guideline on concurrent powers, identifying strategic areas for mutual benefit, developing functional relationship & policy uniformity and resolving intergovernmental functional relationship in between PGs and LGs.

The decision was made to resolve the inter-government issues in practice as per the spirit constitutional provision. The meeting reviewed the previous agendas and decisions made by previous meetings and made a commitment to address the existing inter-government issues on revenue and functionality of district coordination committee etc.

Lumbini Province: Partially completed. Two events of the Provincial Coordination Council meeting were organized which were chaired by the Chief Minister of Lumbini Province. Various issues and agendas were discussed and many pragmatic decisions were made in the PCC meeting. The major decisions included the endorsement of the PCC meeting operational procedure, formulation of laws, acts at provincial and local levels in various sectors, efficiency and effectiveness of public procurement process; utilization of natural resources such as sand, gravel, stone; ensuring effective service delivery systems, access to health, water and sanitation, education and electricity. The meeting explicitly revealed the need and immediate problems of the citizens representing provincial and local governments.

Sudurpaschim Province: Not completed. The tentatively planned PCC meeting was postponed as the date conflicted with the LG's election date.

After the election, re-formation of the PCC with newly-elected representatives from LGs is in process and the discussion on formation is still ongoing, thus the PCC meeting is more unlikely to take place in next fiscal year only.

Details on Progress:

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone
MADHESH PROVINCE-PPIU	1	Exposure visit event	Dropped
LUMBINI PROVINCE-PPIU	3	2 Meeting of PCC	2 Meetings were completed
KARNALI PROVINCE-PPIU	1	1 Meeting conducted	1 meeting conducted
SUDURPASCHIM PROVINCE-PPIU	1	Meeting conducted on regular basis and decision implemented	Dropped.

Activity 5.4: Provide support to the Provincial Coordination Committee Meeting of PLGSP

Progress: All provinces conducted PLGSP PCC meetings chaired by the Chief Minister on a regular basis. PCC meetings discussed and endorsed: Provincial Annual Strategic Plan of FY 2022/23; IPF schemes and reviewed the progress; addressed the field level issues and provided strategic direction to achieve the intended results of the programme. It included guidance for further close coordination, collaboration with provincial agencies, local governments and related

stakeholders for effective implementation of federal system in the province. Further, PCC meetings approved the LGs selection criteria to develop Capacity Development (CD)-Plan, Revenue Improvement Action Plan (RIAP) and Periodic Plan under PCGG.

The Provincial Coordination Committee (PCC) has been reformed following the result of the Local Level Election 2079, and details at Province level are given in the following table:

Details on Progress

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone
PROVINCE 1-PPIU	3	Meeting conducted on regular basis	2 Events PCC meeting completed. One event of DP Meeting
MADHESH PROVINCE-PPIU	3	Meeting conducted on regular basis	2 PCC meetings and 1 annual pre-planning workshop with the DPs and the provincial ministries/institutions
BAGMATI PROVINCE-PPIU	2	Meeting conducted on regular basis	Completed two meetings.
GANDAKI PROVINCE-PPIU	3	Meeting conducted on regular basis	3 PCC meetings completed
LUMBINI PROVINCE-PPIU	3	4 Meetings conducted on regular basis	4 PCC meetings completed
KARNALI PROVINCE-PPIU	3	Meeting conducted on regular basis	3 PCC meetingss completed.
SUDURPASCHIM PROVINCE-PPIU	4	Meeting conducted on regular basis	3 PCC meetings completed 1 Annual Review and Planning Meeting 1 First Trimester Progress Review Meeting

> **Activity 5.5:** Strengthen the information management of Chhori Shhikcha Bima/ Muddati Bachat Karyakram under Beti Padhau Beti Bachau Campaign.
>
> **Implementing unit, Milestone Unit (milestone explanation):**
> Madhesh Province (System)

Progress: Dropped. Not planned next year. The delay in the transitioning of the institutional arrangement following the decision of the Madhesh Province Government to handover the implementation of the provincial pride programme, namely "Beti Padhau Beti Bachau" from the Office of the Chief Minister and Council of Ministers (OCMCM) to the Ministry of Social Development led to the proposed activity being dropped.

Activity 5.6: Publicize programmes and progress of PG through different means of communication

Progress: Lumbini, Karnali and Sudurpaschim provinces have disseminated educational information as healthcare, public services, right to information and also sensitized citizens about government's programme, policies and budgets through different media which contributed to increasing the transparency and accountability of the provincial government to the citizen they are serving. The decisions of the provincial government were promptly shared in different sectors through this activity and resulted in informing citizens. OCMCM/PPIU Lumbini and Sudurpaschim published a booklet "PRADESH KO CHAR BARSHA", which clearly stipulated the implementation of federalism at the provincial level, including overall governance mechanism, areas of work, available resources and possibility of development of the provinces. In addition, a radio jingle and a video documentary were also prepared which covered the major programme/activities supported by Office of the Chief Minister and Council of Minister (OCMCM) as LISA-progress and related quality assurance, follow-up the effectiveness of capacity development programme organized by PCGG, the effectiveness of ICT-based system on service delivery, capacity development programme to newly-elected Mayor / deputy mayor, Chair-person/vice chairpersons. Province level details are given in the following table:

Details on Progress

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone
LUMBINI PROVINCE-PPIU	4	Programme Broadcast-3, Janata Sanga Pradesh sarkar-1	• 24 Radio programme episodes aired. • 3 TV programmes were broadcast. • Pradesh Sarkar Ko Char Barsha - booklet published
KARNALI PROVINCE-PPIU	5	Times	2 radio programmes, 1 video documentary & 1 radio jingle developed and publicly disseminated by TV-programme.
SUDURPASCHIM PROVINCE-PPIU	1	Published document	Published (Four years progress of Province Government)

Activity 5.8: Update and execute accountability tools (public hearing in PG agencies/ offices) in PGs

Progress: Province-1 and Sudurpaschim province conducted a total of 7 public hearing events on different issues associated with provincial ministries and agencies. The major outcome and conclusions of the events were as follows:

- Commitment made by Chiefs of concerned agencies to improve weaknesses in management and service delivery issues as raised by citizens.
- Local insurance policy need to be implemented for clients- *Anchal Ayurvedic Hospital*

- Required to improve the infrastructures for ensuring smooth, transparent and quick service delivery systems.
- Citizen suggested to reduce the time duration in getting the driving license to citizen- *Yatayat Karyalaya*
- Required to establish direct official process without involvement of mediators in *Yatayat Karyalaya*
- Load of documentation formalities need to be minimized in *Yatayat Karyalaya*
- All offices should keep provisioning of citizen chartered board in office premises
- Waiting room with an information system to citizens is to be provisioned in each office.
- Keeping ambulance services on stand-by 24 hours in *Inaruwa Hospital*
- The Mayor of Inaruwa Municipality has promised to provide x-ray machines to *Inaruwa Hospital* within a week.
- Women entrepreneurs must be prioritized and should be supported to facilitate the official process of industry registration.
- Lack of provision to register small industries in the name of the landless people.
- Use of public accountability tools in the service delivery and office management needs to be improved.

The public hearings process provided an excellent platform for citizens and duty bearers to have two-way communications to put forward the issues/concerns and suggestions from citizens to improve the accessibility, quality and sustainability of the services provided by the Provincial governments.

Details on Progress

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone
PROVINCE 1-PPIU	4	Public hearing events	4 public hearings completed
MADHESH PROVINCE-PPIU	2	Public hearing events	Not done
SUDURPASCHIM PROVINCE-PPIU	2	Public hearing events	3 public hearings completed

Activity 5.10: Conduct study on implementation status of Sustainable Development Goal in province (study and support in localization process)

Progress: Four provinces planned SDG localization related activities. Province-1 conducted a study on the implementation status of the sustainable development goal in the province and in the selected LGs. Madhesh and Lumbini provinces conducted orientation on SDG localization to the elected representatives and officials of the provincial and local governments. Sudurpaschim reviewed the progress so far made towards the localization of the SDG goal at the province and local level. The orientation and review and studies have enabled the elected representatives and officials to work better on SDG localization at provincial and local levels. Other provinces did not plan in the reporting period.

Details on Progress

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone
PROVINCE 1-PPIU	1	Study report SDG implementation	Completed
MADHESH PROVINCE-PPIU	1	Orientation events	Completed. Total 30 (F- 3)
LUMBINI PROVINCE-PPIU	1	Orientation event	SDGs localization guideline has been prepared and is in process of approval.
SUDURPASCHIM PROVINCE-PPIU	1	Review events	Principal Secretary-1 and all 9 Secretaries from PG.

Activity 5.13: Conduct GESI/GRB Audit at PG ministries

Progress: Lumbini Province conducted GESI audits of 7 provincial ministries in close consultation with the Ministry of Law, Women, Children and Social and Karnali Province conducted GESI Audit of two Provincial Ministries in this FY.

A series of follow up meetings were organized with GESI focal persons of relevant Ministries to discuss the finding of the GESI audit report and the provincial ministries in both Provinces were committed to implement the recommendations of GESI Audit for further improvements through legislative measures, programme, budgeting, planning, and programme implementation.

Gandaki Province has to revisit and revise their approved GESI Audit indicators and thus is still in process to be approved by the cabinet thus GESI Audit of two ministries couldn't be conducted in Gandaki as per their plan.

Details on Progress:

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone
MADHESH PROVINCE-PPIU	4	PG ministries	Dropped
BAGMATI PROVINCE-PPIU	3	PG ministries	Dropped
GANDAKI PROVINCE-PPIU	2	PG ministries	The previously developed indicators need to be revised. Therefore, the indicators are again reviewed and finalized.
KARNALI PROVINCE-PPIU	2	PG ministries	GESI -Audit of 2 Ministries of Karnali Provincial Government i.e. Ministry of Physical Development & Ministry of Internal Affairs and Law of Karnali Province.
SUDURPASCHIM PROVINCE-PPIU	2	PG ministries	Not Completed. However GESI Audit Procedure has been prepared and submitted to the Cabinet for approval

Activity 5.14: Conduct Coordination Meeting with Development Partners and other stakeholders

Progress: All provinces except Madhesh conducted coordination meeting with development partners and other stakeholders working in the areas of governance at province level. A total of 174 (F-51) representatives of the stakeholders and government institution attended the coordination meeting. Among the participants the higher level Government representatives were the Chief Minister in Bagmati Province and PPD/PPM in other provinces. Important points discussed and concluded in the meeting included: formation of a task group to coordinate for development planning, budgeting and reporting; establish online progress reporting system to inform PGs about the achievements/progress made in support of DPs; activate foreign aid coordination section in MoIA to ensure coordination between DPs and PGs; conduct DP mapping focusing on who works where and what. Further, the overall programme and achievements of all DPs would be shared quarterly. To harmonize coordination, possible areas were also pointed out as health, school management, governance, drinking water, sanitation, disaster recovery and risk mitigation, nutrition, infrastructure development, migration, CD of staff and elected representatives, law formation and strengthening LGs' capabilities in developing PDP, RIAP, CD and GESI strategies.

<u>Details on Progress</u>

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone	
			No. of event	No. of Participants
PROVINCE 1-PPIU	1	Coordination meeting event	1	Total 29 (F- 7)
BAGMATI PROVINCE-PPIU	2	Coordination meeting event	1	Total 25 (F-5) (10 DPs working in Bagmati province participated in the event)
GANDAKI PROVINCE-PPIU	2	Coordination meeting event	1	Total 33 (F-8)
LUMBINI PROVINCE	1	Coordination meeting	2	Total 58 (F-6)
KARNALI PROVINCE-PPIU	3	Coordination meeting event	3	Total 87 (F-14)
SUDURPASCHIM PROVINCE-PPIU	2	Coordination meeting event	1	Total 42 (F-11)

Activity 5.15: Conduct capacity building training/ interaction on GESI/ GRB for GESI focal persons of PGs

Progress: Various capacity building training/workshops on related areas such as GESI and GESI mainstreaming in different areas, Gender Responsive Budget (GRB) were organized in provinces to build the capacity of GESI focal persons and to institutionalize GESI focal person/GESI sections in Provincial level. Five provinces organized training and orientation on GESI and GRB to GESI focal persons of different Ministries, Departments and sections. Altogether, 197 GESI focal persons (73 female and 124 male) from five provinces participated in training. The training on GESI, GRB and GESI mainstreaming has been effective in enhancing their understanding as well as skills in effectively mainstream GESI in programme, plan and budget.

Likewise, regular meetings and sharing among GESI focal persons have been organized in all seven provinces. This regular meeting has been an excellent platform for GESI focal persons to share, update different GESI initiatives of their respective Ministries, offices as well as to learn good practices and challenges in regards of GESI and GESI mainstreaming in programme, plan, policies etc.

Details on Progress (Females (F) in brackets):

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone	
			No. of event	No. of participants
PROVINCE 1-PPIU	3	Training events	1 event of GESI Training 1 event of GESI Focal Persons Meeting	Total 27 (F-14) Total 12 (F-5)
MADHESH PROVINCE-PPIU	1	Training events	1	Total 12 (F-1)
BAGMATI PROVINCE-PPIU	4	2 Meetings, 1 Orientation, 1 Training	1 training event for GESI focal person of PG	Total 29
LUMBINI PROVINCE-PPIU	4	Training events	1 event of GESI mainstreaming training for PG 1 event of GRB training for PG	Total 22 (F-5) Total 27 (F-6)
KARNALI PROVINCE-PPIU	1	Training events (ToT)	GRB ToT event completed for PG GESI focal persons	Total 30 (F-18)
	1	Training / Interactions/ Orientation events	Interactions meeting completed for PG GESI focal person	Total 20 (F-9)

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone	
			No. of event	No. of participants
	111	Training / Interactions/ Orientation events	Orientation for LGs GESI focal persons of Surkhet and Dailekh	total 18 (F-15)
SUDURPASCHIM PROVINCE-PPIU	1	Training events	0	Not completed
	3	Meetings	0	Not completed. Planned to conduct routine meetings of PG GESI Focal Persons after the training (mentioned above)
GANDAKI PROVINCE-PPIU	Not planned in ASIP		3 interaction completed	3 events of GESI focal person meeting conducted. Altogether there were 41 participants (F-29)

Activity 5.16: Formulation/Review GRB strategy/ policy of PG in consultation with different stakeholders (Support PG to finalize GESI policy, publication and dissemination)

Progress: With the technical and facilitation support from PLGSP, 3 provinces (Karnali, Lumbini and Province 1) developed GESI policy, GESI mainstreaming guidelines and Gender Equality & Social Inclusion policy respectively in this FY.

Karnali province has passed and endorsed their GESI policy while Lumbini & Province 1 is in process of endorsing its GESI guidelines and GESI policy by their provincial cabinet. These GESI-related policy/guidelines have been formulated in rigorous consultation with various concerned stakeholders at provincial level and in leadership of the Ministry of Social Development.

Policy/guidelines formulation committees were formed with the representation of different provincial ministries/offices and rigorous discussions and interaction were undertaken to contextualize the content, legal framework and law making procedures and other legitimate technical aspects for GESI policy/guidelines.

Details on Progress:

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone
PROVINCE 1-PPIU	1	Policy Paper, Published and disseminated	2 policy papers (Gender Equality Policy and Social Inclusion Policy) finalized and are under process of cabinet approval
KARNALI PROVINCE-PPIU	1	Formulated /updated GRB Policy	Karnali Province Government formulated GESI policy and endorsed by the cabinet.
LUMBINI PROVINCE-PPIU	1	Province level GESI guideline preparation	Province level GESI Implementation guideline is finalized and in process of approval.

Activity 5.17: Establish Case Management System for Gender Based Violence (reports to Provincial Police)

Implementing unit, Milestone Unit (milestone explanation):

Karnali Province - PPIU, 1 (GBV Case Management System)

Progress: Completed. To manage the Gender Based Violence (GBV) related data/information and cases of all municipalities and rural municipalities in Karnali Province, the Ministry of Social Development (MOSD) with the technical and financial support of OCMCM/PPIU of Karnali Province, developed web-based online data software to collect and track GVB-related data. The GBV web-based system is expected to be a reliable data source for reporting and responding to, as well as prevention of, GBV cases.

Activity 5.18: Prepare and publish the GESI status report of PG

Implementing unit, Milestone Unit (milestone explanation):

Sudurpaschim Province- PPIU, 1 (Study report on GESI status)

Progress: Not done.

Activity 5.21: Conduct Outcome Assessment of CD activities

Implementing unit, Milestone Unit (milestone explanation):

Madhesh Province-PPIU, 2 (Assessment report on CD activities)

Progress: Dropped. The activity was dropped by the Office of the Chief Minister and Council of Ministers (OCMCM) at a late stage citing that it is too early to conduct the outcome assessment of the capacity development interventions of PLGSP.

Activity 5.24: Conduct Management audit of PG ministries

Implementing unit, Milestone Unit (milestone explanation):

Gandaki Province-PPIU, 1 (PG Ministry)

Progress: Dropped. Management audit is an effective tool to assess administration and managerial aspects of the organization including to identify strength and weakness for betterment of the organization. Although,PLGSP had planned to conduct a management audit of

Gandaki Province this year, Gandaki province has already prepared a model office assessment guideline which has covered most of the indicators of management audit. On the basis of the indicator wise assessment of the offices, top scored offices have been selected and rewarded. Therefore, it was decided that the management audit of Gandaki province was not required.

Activity 5.25: Organize training on Social Accountability Promotion tools to PG Ministries

Implementing unit, Milestone Unit (milestone explanation):

Gandaki Province - PPIU, 2 (Training event).

Progress: Completed. Gandaki Province planned to conduct 2 events of training on social accountability promotion tools. The frirst event was conducted for relevant government officials from provincial line ministries and the second was conducted targeting provincial office staff. Altogether, 55 province official staff (F-8) participated in the training. Participants enhanced their theoretical and practical knowledge on different social accountability related tools and have shown their commitments to establish and promote transparency and good governance by using SA tools within their organization to make their organization more accountable.

Province district level offices have planned to conduct public hearings of their service delivery and project implementation.

Activity 5.26: Client Satisfaction survey of PG implemented project (Transport Offices)

Implementing unit, Milestone Unit (milestone explanation):

Bagmati Province PPIU, 1 (Client Satisfaction Survey)

Progress: Bagmati Province: Completed. The objective of the "client satisfaction survey of PG implemented programme i.e. transportation office" study is to measure the level of satisfaction among clients (citizens) with the digital services in the transportation sector provided by the Bagmati province government in order to improve the services i.e. quality, accessibility, inclusiveness, GESI sensitive, transparent, cost and time efficient etc.

The following are the major findings of the survey: high public pressure in the transportation management office; the practice of mobilizing paid intermediaries / middlemen facilitators in any work related with transportation office. Out of 315 clients, 85 persons have obtained services through the help of middlemen either due to lack of knowledge in obtaining services or due to long queues, whereas 230 clients have obtained services without middlemen.

BEHAVIOUR OF SERVICE PROVIDER %
No response 5%
very helpful 10%
Average 85%

MEDIUM USED FOR SERVICE INFORMATION %
Website, 26.98%
Public Notice, 32.38%
Friends and relatives , 31.75%
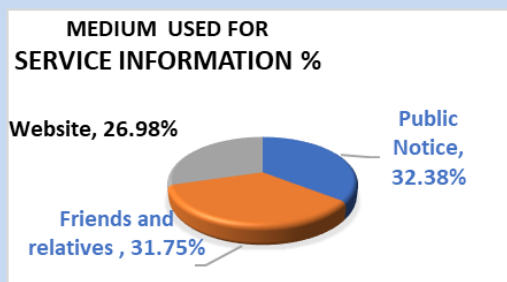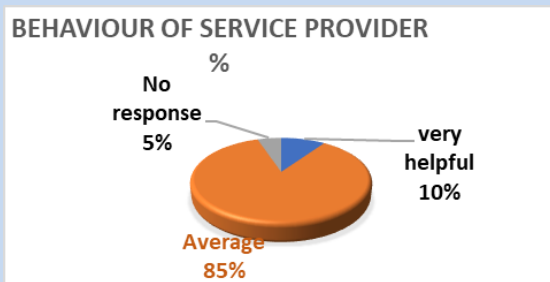
Many of the offices are understaffed despite high workload, with no specific provision of human resource development from department and ministry. Despite the provision of a

complaint box and complaint hearing mechanism, clients/public have not used them properly. 80.63% of respondents know the presence of the enquiry section and 65.71% are using it. On the question of behaviour of the employee of the enquiry section, 5.4% of respondents gave very good, 36.83% gave good and 20.32% gave satisfactory rating. From a field survey, 185 respondents out of 315 said that it took between 1 to 3 hours of time for the task which usually takes 30 minutes. Other factors involved were confusion in receiving service, server down etc. On the basis of effectiveness, cost and time, the quality of service provided has been rated as very good by only 6.98% (22) respondents, good by 41.27% (130) respondents, average by 45.08% and not good by 6.67%. On the behaviour of service providing employee 8.89% (28) have responded as very helpful, 78.41% (247) have responded as average, 4.76% (15) have rated as unhelpful and 2.54% (8) out of 315 have rated as unhelpful.

The report further suggested making the delivery of services efficient, quick, simple, easy and transparent through the development of appropriate working environment, management of necessary equipment and technologies, appropriate office arrangement and location map. All services need to be provided through electronic means such as online systems.

Activity 5.27: Organize joint monitoring visit of PCC members/Provincial Monitoring and Evaluation Committee to PLGSP areas

Implementing unit, Milestone Unit (milestone explanation):

Madhesh Province-PPIU, 1 (Joint monitoring event).

Progress: Not done.

Activity 5.28: Organize orientation on Provincial Poverty Reduction Strategy Paper to provincial officials and representatives, and publish the strategy paper.

Implementing unit, Milestone Unit (milestone explanation):

Province 1-PPIU, 1 (Orientation event and publication).

Progress: Partially Completed. As per the annual plan, two major sub activities were included under these activities: firstly, restructuring, formatting and grammatical correction of Provincial Poverty Reduction Strategy Paper and SDG localization guideline; secondly, providing orientation on Provincial Poverty Reduction Strategy Paper to provincial officials and representatives after completion of cabinet approval process. Only one activity to finalize a strategy paper and guideline were accomplished and, as agreed with PPC, conducting an orientation programme on strategy paper will be organized by PPC itself next year after approval. The cabinet approval process is underway.

Activity 5.29: Conduct Organization and Management study of PG and produce report

Implementing unit, Milestone Unit (milestone explanation):

Lumbini Province PPIU, 1 (Study Report of 9 provincial ministry/office).

Progress: Underway. The structure of Provincial administrative mechanism is a relatively new practice and it changes based on the new coalition government at provincial level. The OCMCM and provincial ministries/Offices completed O&M study focusing on organizational structure and staffing, and terms of reference of those structures to achieve an organizational

goal effectively and efficiently. Lumbini province government completed systematic study of province level organization's structure, responsibilities, procedures, management and control that could guide the organizations toward assuming the devolved function and attaining its organizational goals.

Output 6: PGs manage provincial public administration functions more effectively.

Activity 6.1: Strengthen IT based information management system in PGs

Progress: Partially completed. Except for Madhesh Pradesh, all other provinces have developed or updated IT based information management systems for facilitating PGs and its agencies for better e-service delivery to the public and day-to-day operation of the PG. PLGSP has supported PGs on establishing and functioning of digital systems in Cottage and Small Industry Offices (CSIO), Transport Management Offices, Provincial Public Service Commission (PPSC) and Office of the Chief Minister and Council of Ministers (OCMCM) in terms of the human resources, ICT equipment and software/application. Various websites have also been developed with the support of PLGSP for maintaining transparent access of Provincial information to the public.

Bagmati Province were supported through Human resources and ICT equipment by providing IT Officers in seven provincial ministries and ICT equipment for Offices of the Small and Cottage Industry.

Gandaki Province were supported in data digitization of industry registration records at Cottage and Small Industry Offices (CSIO) at 11 districts and the digital service delivery of transportation (License and Vehicle) management offices. Following digitization of the industrial registration records at the CSIOs, certificates of the industry registration are now being generated through the new CSIIS software, developed and implemented in support of PLGSP.

Similarly PLGSP has supported Transportation Management Offices to facilitate the digitization process of old file/records of vehicle registration and logistic support (desktop, webcam, temporary driving license card printer and digital signature pad) for biometric tests and printing temporary license cards, which has helped in the service delivery becoming easier, with no more long queues of clients at the Transportation Management Offices.

Lumbini Province provided training to Information and Technology Officers (ITOs) of the Provincial Ministries and Offices on Electronic Data management which enhanced the knowledge of participants on methods of electronic data collection, storage, processing, cleaning, analysis and visualization to disseminate for the use of planning, reporting, monitoring and policy formulation purposes.

Karnali Province was supported on establishing and functioning 6 different digitized systems to strengthen the information management system of the provincial government and to support the slogan of digital Karnali announced by Karnali Province Government. The developed systems have provided ease of services to public for grievances reporting directly to Chief Minister and keep the track of the records of all Gender Based Violence (GBV) from each ward level of all the local levels of Karnali Province.

Sudurpaschim Province has developed an e-cabinet system for the Council of Ministers' meetings to facilitate sharing the crucial papers & agendas of meetings beforehand to all ministers and relevant officials to support better preparation apart from 2 other digital systems for PGs. Sudurpaschim Portal has been developed to provide access in Provincial information at centralized single website.

Details on Progress:

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone
MADHESH PROVINCE-PPIU	1	System	Dropped
BAGMATI PROVINCE-PPIU	7	PG ministries and offices	PG ministries are on demand support on IT based affairs by 7 IT Officers in each ministries
	13	PG agencies	Offices of Cottage And Small Industry of 13 districts are provided IT equipment to support their daily operation.
GANDAKI PROVINCE-PPIU	2	Systems	2 systems are strengthened and supported to digitize the old files of CSIOs and transportation management offices. Logistics have also provided to the Driving License Offices of Kaski, Nawalparasi (East) and Baglung
LUMBINI PROVINCE-PPIU	1	Workshop/ Interaction	Conducted one Electronic Data Management training event at PG level. Total 19 participants (Female-2, Male-17, Dalit-1, Janajati-4, Madheshi-2, B/C-12)
KARNALI PROVINCE-PPIU	6	Ministry and Offices	Developed "Hamma Kudda" mobile app for Grievance Handling system Budget Monitoring System of Karnali province PPSC Advertisement System in Provincial Public Service Commission (PPSC) Transportation office network and CCTV systems support IT system strengthening in the Transportation Office & orient technical staff for this system. PIS system for Karnali province in OCMCM. ICT related equipment support for the disaster management section of the Ministry of Home Affairs & Law.
	1	Training/ Workshop	One event of E-Attendance & Office automation system training PG level completed. Total 17 persons, including 4 females, participated.

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone
SUDURPASCHIM PROVINCE-PPIU	2	System and ICT support	Achieved: E-Cabinet System developed. ICT equipment. Developed/ Furnished integrated information technology room for OCMCM
	1	Websites	Following websites developed: Sudurpaschim Portal OCMCM website 6 ministries, 1 commission, and 2 agencies
	1	System	e-Monitoring and Evaluation System (Not Completed)

Activity 6.3: Update of provincial ministries websites and create centralized provincial portal

Implementing unit, Milestone Unit (milestone explanation):

Madhesh Province-PPIU, 1 (Website).

Progress: Dropped. The procurement document for the "Updating provincial ministries' websites and creation of a centralized provincial portal" of the Madhesh Province was initiated. 6 firms had submitted their proposals. As per the Public Procurement Act and Regulation, at least 3 firms should pass the evaluation; however, only two firms out of the six passed the evaluation criteria and hence the procurement was canceled.

Activity 6.6: Establish and operationalize the e-Attendance system in LGs.

Implementing unit, Milestone Unit (milestone explanation):

Madhesh Province-PPIU, 32 (LGs to establish e-attendance system).

Progress: Completed. E-attendance devices are installed in 32 offices of municipal/rural municipal executive of various Local Governments (LGs). All 32 LGs have updated their store record of the receipt of e-attendance devices. The service provider was selected from the e-bidding process and the supplier is obliged to provide one year annual maintenance in these LGs.

Activity 6.11: ICT Support to Provincial Agencies

Progress: Partially completed. PLGSP supported Provincial Ministries and Provincial Public Service Commission (PPSC) in terms of digital system (software application), ICT equipment and enhancing the technical capacity of the PGs officials.

In Province 1, PLGSP has supported OCMCM in the implementation of the Office Automation System (OAS) and extended its service to other ministries. With the OAS, all the internal administrative and document work gets digitized where Provincial Ministries use a common integrated digital platform for information exchange, document exchange and file registration. PLGSP provided the necessary ICT infrastructure to institutionalize and strengthen the PPSC online advertisement and assessment system.

In Lumbini Province, PLGSP supported the establishment of a Computer Lab in the PPSC. The lab is well functioning and the process of hiring the civil servant is beginning smoothly with regular support from the TA team. It is expected that the provincial public administration capacity has been strengthened and it is one of the milestone of the institution.

Karnali Province Public Service Commission (PPSC) has developed guidelines and established an online system with the support of PLGSP. As a result, the Public Service Commission has announced vacancies through the online system. PPSC advertisement system also supports & updates the SMS alert system, roster software system, support IT equipment laptop & printer for day to day online advertisement system.

Sudurpaschim Province has dropped the activity, as PPSC has independently developed the online advertisement system.

Details on Progress:

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone
PROVINCE 1-PPIU	6	Institutions with OAS	Completed in six provincial ministries
PROVINCE 1-PPIU	1	IT support	Completed
LUMBINI PROVINCE-PPIU	1	Agency	Established a Computer Lab in Provincial Public Service Commission
KARNALI PROVINCE-PPIU	1	Guidelines	The Provincial Public Service Commission's guideline has been developed and functioned.
KARNALI PROVINCE-PPIU	1	System	In the functional process of the guideline, a digital system has been established to have efficient and effective service delivery along the entirely provisioned process. OCMCM/PPIU supported the establishment and functional process of the system.
SUDURPASCHIM PROVINCE-PPIU	1	System	Dropped. Development of the Advertisement Management System for PPSC was supported by PCGG in the first trimester of this FY.

Activity 6.14: Organize capacity development training to PG staff

Progress: Partially completed. Province-1 and Madhesh province have trained 66 (F-11) staff of the provincial ministries and agencies on public speaking, programme anchoring, leadership development, personality development and appreciative inquiry, basic and advance computer skills and ICT. Training on ICT covered Information Security Audit, DOIT centralized e-attendance system and its ICT system, GEA Guidelines, IT Project Management, Website and Software Application Management, Advanced Excel, Google Services. The training is expected to bring more efficiency in the service delivery with motivated and technically competent staff.

Details on Progress:

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone	
			No of event	**No. of participants**
PROVINCE 1-PPIU	3	Training event	3	Total 39 (F- 8)
MADHESH PROVINCE-PPIU	2	Training event	1	Total 27 (F-3)

Activity 6.15: Strengthen internal control system of PGs (revise ICS guideline)

Progress: Madhesh, Karnali and Sudurpaschim Provinces have prepared internal control guidelines based on the model ICS guidelines provided from the federal level. MoEAP/PTCO suggested witholding the ICS guideline preparation until the federal ICS guideline is enacted. Province 1 has revised the internal audit guidelines. Gandaki, Lumbini and Karnali Provinces conducted orientation on ICS guidelines to the officials of the provincial governments, with a total of 103 (F-15) staff orientated. Experts from the provincial treasury comptroller's office have facilitated the programme, focusing on internal control system, KOSO 2013 framework, internal audit reporting, audit arrears and clearance, and use of different forms and templates prescribed as per Nepal's public sector accounting standards.

As a major achievement, officials are now able to understand internal control procedures and are expected to utilize the knowledge to form standard operating procedures for ICS in the future. In Lumbini province, all Provincial Ministries/Offices committed to implement ICS guidelines, the Ministry of Forest and Environment initiated the process of formulating ICS guidelines and OCMCM formulated the audit and internal control committee, following the orientation. The orientation also led to draft ICS guidelines in the provinces as stated above.

Details on Progress:

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress
PROVINCE 1-PPIU	1	Revised guideline	Not done
	1	Revised internal audit directives	Completed
MADHESH PROVINCE - PPIU	1	Prepared ICS guideline	Completed
GANDAKI PROVINCE-PPIU	1	Orientation event	1 Event. Total 26 (F-3)
LUMBINI PROVINCE-PPIU	1	Orientation event	1 Event. Total 20 (F-0)
KARNALI PROVINCE-PPIU	1	Orientation event, Guideline	1 Event. Total 57 (F-12) ICS Guideline prepared. Karnali Province ICS Guideline, 2079 draft prepared.
SUDURPASCHIM PROVINCE-PPIU	2	Guideline (1), Orientation event (1)	ICS Guideline prepared Guideline- Final Draft prepared Orientation not yet conducted.

> **Activity 6.19:** Strengthen local governance programme through mobilization of experts (Volunteer mobilization for LG sectoral governance strengthening, service delivery and economic development)
>
> **Implementing unit, Milestone Unit (milestone explanation):**
>
> Gandaki Province-PPIU, 100 (Mobilized experts in various relevant areas)
>
> Lumbini Province-PPIU, 10 (volunteers),

Progress: The federal government has been struggling to fill the vacant position in the province as well as local level which affected the day-to-day service delivery at the provincial and local levels. Citizens are raising questions on the province and local government's performance. With the purpose of strengthening the local governance programme at provincial and local levels, the OCMCM/PPIU of Gandaki and Lumbini planned in fiscal year 2021/2022 to mobilize the volunteers for strengthening sectoral governance, service delivery and local economic development, as detailed below:

Gandaki Province: Completed. Total 73 volunteers (Agriculture-35, Veterinary-32, Amin-1 and civil engineer-5) mobilized in 40 LGs of Gandaki Province with their contracts renewed. From mid-April, 2022, 46 volunteers (Agri-27, Vet-18 and Civil-1) are continuously working in 35 LGs. Volunteers are supporting LGs to provide quality services, including goat castration, potato seed distribution to farmers group, tunnel farming, data collection of crops, aggregate production, pets' treatment, facilitate to conduct skill development training, infrastructure work support, technology distribution (monkey chase, mini tractor). Further services are offered according to demand of LGs and beneficiaries at local level. In the field, they are interacting with farmers/communities and exploring the problems related to agriculture, livestock, infrastructure and facilitate farmers' immediate solutions where possible or coordinate with LG/supervisor for further action.

LGs personnel and elected officials have appreciated the programme and feel able to provide effective services through volunteers to their citizens. Farmers/communities are also expecting volunteer services to enhance their economic status. Focusing on the need and realizing the efforts of the programme, Gandaki province government has decided to contribute volunteers allowances (April to July 15, 2022) as per agreed partnership approach to the budget for this activity.

Lumbini Province: Completed. Firstly, formulated and approved Volunteer Mobilization Guideline, 2078. Then 13 Volunteers (6 in Legal and 7 in IT) were recruited and deployed to the provincial ministries/Offices. OCMCM/PPIU organized orientation events before deployment to the Ministries/offices. Legal Volunteers have supported in drafting laws, acts, regulations, guidelines and directives in the related ministries/offices. IT Volunteers have supported in updating the website, maintained the available information and IT related activities to the ministries. This activity provided great opportunity to the volunteers to enhance their knowledge and skills on legal and IT sectors in the newly functioning provincial and local governments and related provincial ministries/offices appreciated their work/support in both sectors and hope for ongoing support in the future.

Activity 6.20: Prepare E-Governance Master Plan of PG

Progress: Madhesh, Bagmati and Sudurpaschim provinces planned to prepare an e-governance master plan but only the Sudurpaschim province has completed this. The e-GMP for Sudurpaschim province has been planned for the next 10 years with 3 year, 5 year and 10 years target. This plan aims to build consistent policies and governance required in e-Government implementation. The study recommends establishing the process required for efficient e-Government implementation and the prioritized projects, and raising awareness of relevant stakeholders to proper use of E-Governance master plan and the associated benefits. The next step will be endorsement of the E-Governance master plan by the cabinet and facilitate its use.

Details on Progress:

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone
MADHESH PROVINCE-PPIU	1	e-governance master plan	Dropped
BAGMATI PROVINCE-PPIU	1	e-governance master plan	Dropped
SUDURPASCHIM PROVINCE-PPIU	1	e-governance master plan	Completed. The E-GMP prepared.

Activity 6.21: Prepare Fiduciary Risk Reduction Action Plan (FRRAP) in PG
Implementing unit, Milestone Unit (milestone explanation):
Sudurpaschim Province-PPIU, 1 (FRR Action Plan).

Progress: Partially Completed. To support the establishment of an effective and efficient budgeting and fiscal governance system by strengthening planning, the financial administration system, and maintaining effective, efficient and citizen friendly service delivery at the province level, PPIU Sudurpaschim province planned the development of a Fiduciary Risk Reduction Action Plan.

Before developing the action plan, it was necessary to develop the guideline. Therefore the Sudurpaschim Province Fiduciary Risk Assessment Procedure: 2079 has been prepared and submitted to OCMCM by the drafting committee. This procedure will provide clear guidance on conceptual clarity, indicators, subject area of evaluation, evaluation procedure and scoring, and responsibility of concerned authorities. The next will be facilitated by the cabinet to pass it, develop the FRR Action Plan and organize an orientation on it.

Activity 6.22: Organize orientation on Fiduciary Risk Reduction Action Plan (FRRAP) for PGs

Progress: All provinces except Madhesh and Sudurpaschim conducted orientation on FRRAP to the officials of the provincial government. Total 155 (F-17) government officials attended orientation based on the model FRRAP guidelines prepared by MoFAGA for the provincial governments. The objective of the orientation is to transfer knowledge on approved FRA

procedures to PG staff and equip them with skills to form Fiduciary Risk Reduction Action Plan in the future. The resource persons were government senior level officers including Secretaries from OCMCM and MoF.

As a result Provence-1, Bagmati, Gandaki, Lumbini and Karnali customized the model FRAP guidelines and provincial cabinets approved adoption. Sudurpaschim and Madhesh have drafted guidelines which are in the process of finalization and approval. The review and customization was done through a series of comprehensive discussions with representatives of various ministries (such as Ministry of Economic Affairs and Planning, Ministry of Internal Affairs and Law, Ministry of Social Development, Ministry of Forest and Environment) and entities like provincial policy and planning commission and provincial treasury comptroller office. The guideline is a milestone in Nepal and has supported establishing an effective budgeting and fiscal governance system by strengthening planning, the financial administration system, and maintaining effective, efficient and citizen friendly service delivery at the sub national level. PLGSP will support them to develop a web-based online portal to upload the assessment findings. Details are given on the following table:

Details on Progress:

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone	
			No. of event	No. of participants
PROVINCE 1-PPIU	1	Orientation event	1–Pre consultative Workshop 1 – Orientation	Total 15 (F-1) Total 38 (F-4)
MADHESH PROVINCE-PPIU	2	Orientation event	Not done	
BAGMATI PROVINCE-PPIU	1	Orientation event	1	Total 34 (F-7)
GANDAKI PROVINCE-PPIU	1	Orientation event	1	Total 20 (F-2)
LUMBINI PROVINCE-PPIU	1	Orientation event	1	Total 20 (F-0)
KARNALI PROVINCE-PPIU	1	FRA Guidelines,2078	Approved by PG	FRA Guideline, 2078 approved on 24th January, 2022
		Orientation event	1	Total 28 (F-3)
		FRA Implementation Action Plan	Approved by PG	
SUDURPASCHIM PROVINCE-PPIU	1	Orientation event	Dropped	FRRAP is yet to be endorsed.

Activity 6.23: Conduct study on governance issues, feasibility of data Centre, revenue of PGs

Progress: Madhesh Province: The study on the status of fiscal governance of 9 Local Governments in previous fiscal years is complete. The main reason pointed for the assembly not being conducted was poor co-ordination and consensus among the members.

Gandaki Province: Underway. The Province Policy and Planning Commission commissioned a study on the revenue potential and management with the technical consulting support of Tribhuvan University's Department of Economics and OCMCM/ PLGSP. The main objective of the study is to identify the potential internal resources of the province so that maximum revenue mobilization could be achieved. Due to its expertise in revenue facilitation, OCMCM has delegated the activity/budget to PPPC and the Ministry of Finance. The team of professors & other experts reviewed literature, collected revenue data from the field and made an explicit analysis of the revenue potential of the province. A workshop presenting the final draft report was conducted on 1st July 2022 and collected feedback and suggestions from Ministries and other relevant stakeholders, including tax-payers in the provinces.

The study revealed the existing status of tax generation and explored potential areas for tax collection and improvement and concluded with specific recommendations to enhance revenue management in Gandaki province.

The suggested potential revenue generation areas are: support to LGs for the effective administration of entertainment tax, advertisement tax, selling and management of stone/aggregate/sand and river based materials under their jurisdiction; house/land registration fees; vehicle tax; service charge; tourism entry fees and other related charges and fees for service delivery including fines.

The study identified internal resource mobilization strategies and suggested a Revenue Improvement Plan, and highlighted some significant areas of revenue projection at Gandaki Province. Based on a study recommendation for revenue generation, the study would be instrumental for revenue forecasting, mobilization and improvement by the provincial government in future.

Details on Progress:

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone
MADHESH PROVINCE-PPIU	1	Study report on governance issues of LGs	Completed
	1	Study report feasibility of data Centre	Dropped
GANDAKI PROVINCE-PPIU	1	Study report on revenue of PGs	Completed

Activity 6.24: Develop digital database system for PGs

Progress: Province-1: Completed.

Digital Database System: The proposed Digital Database system has been developed and officially handed over to the OCMCM. As per the objective of the proposed system, the activity was further broken down in three different components: (i) Study and development of the province SDGs and Social Development Indicators, (ii) Development of the Digital online web-based system for data collection and analysis, (iii) Procurement of necessary ICT infrastructure for smooth functioning of Digital Database System.

A consulting firm was hired to study and develop the province suitable indicators of social development and SDGs and proposed 100 indicators for two different themes which were further used as input in development of the Digital Database system. After the necessary consultation, orientation and feedback collection from Province and Local government officials, the Planning Commission is working to finalize the indicators before data collection.

On the basis of the proposed indicators, a consulting IT firm has developed the web and mobile based system for data analysis/visualization and data collection. With the help of mobile applications, the Planning Commission will mobilize the enumerator for the initial baseline survey. With the dynamic and interactive web-based application, the relevant stakeholder will be able to monitor data collection, processing of data and get the detailed reports on different themes of social development and SDG. With the total participants of 35 staff from PGs and LGs, a one-day workshop was organized to demonstrate the system workflow.

Since the Planning Commission's Data and Research Department will be responsible for the overall functioning of the Digital database system, ICT equipment such as smart phone, laptops, desktop have been procured which will be further used in the collection, analysis and processing of data. Currently the system is in its trail phase and can be accessed at http://103.175.192.63:8000/login (web-app) and https://kc.103.175.192.63.sslip.io (for kobo collect api server link).

Upgraded Province Portal: The development of an integrated province portal has been completed and the consulting firm has handed over the portal to the Office of The Chief Minister and Council of Ministers for demonstration and orientation to the officials of PGs. To assist the Digital initiative (Digital Pradesh Sarkar Mission) of the Province government, PLGSP has supported the development of an online integrated portal of the provincial government, and a consulting firm was hired for the development. Previously, the Province portal (www.p1.gov.np) was static, with very basic information limited to references of websites links and Covid-19 related contents. Now, the developed integrated province portal is dynamic, which collects the whole source of information and services provided by PGs through use of Application Programming Interfaces (API) and integrates in a single portal. Information available includes news/notices, acts/regulation, bolpatra, socio-economic info, e-services, GIS based interactive resource maps, province officials contact list and other relevant information. The portal aims to present the province government on a digital platform, where all the stakeholders will be able to collaborate and hence help to move a step ahead in the digital transformation. The portal can be accessed at https://p1.gov.np/

Bagmati Province: Completed. Bagmati province developed an interactive data collection and visualization system for province level digital data profiles.

Sudurpaschim Province: Completed. The proposed Digital Database system named "Sudurpaschim Province Profile" has been developed and officially handed over to the OCMCM. The system has been developed in coordination with "Provincial Policy Commission." A consulting firm was hired to develop the provincial profile. With the dynamic and interactive web-based application, the relevant stakeholder will be able to monitor the data collection, processing of data and get the detailed reports on different themes of social development and SDGs. With the total participants of 35 staff from PGs and LGs, a one-day workshop was organized to demonstrate the system workflow.

Since the Province Policy Commission will be responsible in overall functioning of the Digital database system, ICT equipment including smart phone, laptops, desktop has been procured which will be further used in the collection, analysis and processing of data. Currently the system is in trial phase and can be accessed at http://profile.mohrain.XYZ/login.

Details on Progress:

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone
PROVINCE 1-PPIU	1	Digital database system	Completed
	1	Upgraded Province Portal	Completed
BAGMATI PROVINCE-PPIU	1	Digital database system	Digital provincial profile platform prepared
SUDURPASCHIM PROVINCE-PPIU	1	Digital database system	Sudurpaschim Digital (Database) Profile prepared.

Activity 6.25: Support PGs on preparation of plans (Formulation of CD plan and periodic plan for Province)

Progress: Under this activity Gandaki planned to prepare Capacity development plan for PG and Sudurpaschim Province planned to prepare periodic plan of province. Gandaki has dropped this activity, while Sudurpaschim support Provincial Policy and Planning Commission in the process of periodic plan preparation. Periodic plan was prepared by PPPC on its own source.

Details on Progress:

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone
GANDAKI PROVINCE-PPIU	1	CD Plan of PG	Dropped
SUDURPASCHIM PROVINCE-PPIU	1	Periodic plan of PG	Partially Completed. Supported PPPC in finalization process of the Periodic Plan of PG

Activity 6.26: Organize joint monitoring/ follow up visit to monitor the activities PG (OCMCM, PLGSP and PG ministries)

Progress: Completed. As per ASIP, OCMCM team of Bagmati province with technical team of Ministry of Physical Infrastructure visited the Yangrang Khola bridge construction project, located at Bheemphedi rural municipality ward no 1 Yangrang of Makanwanpur district. 1450 beneficiaries have been directly benefited through the construction of this bridge. Significantly, this project was completed three months earlier than the planned construction period which rarely happens in such a large scale projects. The beneficiaries are now using roads through this RCC bridge for means of transport and can sell local agriculture products to market. Sudurpaschim Province also conducted two monitoring visits in the reporting period.

Details on Progress:

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone
BAGMATI PROVINCE-PPIU	1	Monitoring visit event	Joint monitoring of Yangrang Khola bridge construction project, completed
SUDURPASCHIM PROVINCE-PPIU	3	Monitoring visit event	2 monitoring visits completed

Activity 6.27: Strengthen Local Governance by mobilizing legal mentors to support Judicial committee

Implementing unit, Milestone Unit (milestone explanation):

Karnali Province - PPIU, 10 (LGs with a legal mentor).

Progress: Completed. Karnali Province hired and mobilized 10 legal mentors with bachelor's in law (LLB /BA LLB) degrees to support the judicial committee in the mentoring approach. The legal mentors were hired to implement the Legal Mentor Mobilization Guideline, 2078. The guideline was approved by the cabinet meeting of the Karnali Province Government. As a result of mobilizing legal mentors at 10 LGs in Karnali, the judicial committees have been delivering legal services effectively with legitimate process and procedures.

Activity 6.28: Organize a workshop on strengthening intergovernmental relations, coordination and collaboration for federalism implementation

Implementing unit, Milestone Unit (milestone explanation):

Sudurpaschim Province- PPIU, 1 (Workshop events).

Progress: Sudurpaschim Province: Dropped.

Activity 6.29: Organize in-country experience sharing visit for the PG officials

Progress: Completed. PPIUs of Bagmati and Sudurpaschim Provinces have organized in-country experience sharing visits for the officials of the provincial governments. Bagmati and Sudurpaschim PPIU visited Gandaki province. Under the leadership of the Provincial Programme Director, 17 personnel including members of the Provincial Coordination

Committee, OCMCM officials and TA staff visited the OCMCM of Gandaki and GPTA (Gandaki Province Training Academy). Establishment of data Centre, online monitoring system, volunteer mobilization, indicator base performance evaluation of government staff are some best practices of Gandaki province which can be adopted from Bagmati province. Similarly, GTPA was in the process of becoming an ISO certified company, which is the most remarkable lesson learned for Bagmati province. Staff Competencies Matrix, Standard Training Manual and Knowledge Management are best practices of TGPA which can be replicated for Bagmati province.

Details on Progress:

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone
BAGMATI PROVINCE-PPIU	1	Visit event	Completed
SUDURPASCHIM PROVINCE-PPIU	1	Visit event	Completed.

Activity 6.30: Organize consultations/ interactions workshop at PG

Progress: Three provinces (Bagmati, Lumbini and Karnali) conducted progress review, pre-planning and interaction meetings with stakeholders as planned. The progress review meetings were attended by the Chief Minister, Principal Secretary, Province Secretaries, NPD, PPM and OCMCM officials. Likewise, pre-planning meetings for FY 79/80 have also been completed. The main objective of the event was to identify plans for next year's programme based on the PLGSP M&E framework and priority list of OCMCM. The pre-planning consultation meetings were conducted in participation of principal secretary of Karnali provincial government, ministries, directorates and offices of provincial government, non-government organizations, civil societies and the political representatives. Details are given below.

Details on Progress:

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone	
			No. of events	No. of Participants
BAGMATI PROVINCE-PPIU	2	Review meeting event	1	Total 26 (F-5)
BAGMATI PROVINCE-PPIU	1	Pre-planning meeting event	1	Total 34 (F-9)
LUMBINI PROVINCE-PPIU	3	Progress review	4	Total-79 (F-5)
KARNALI PROVINCE-PPIU	2	Meeting event (PG, LG)	2	Total-32 (F-5)

Activity 6.31: Conduct orientation on Online Monitoring System

Implementing unit, Milestone Unit (milestone explanation):

Gandaki Province-PPIU, 1 (Orientation event).

Progress: Completed. Gandaki Province completed 12 orientation events (5 physical and 7 virtual) for 208 PG staff (F-31) on an online monitoring system. Gandaki online monitoring system is established and functional under OCMCM and tracks all ministries' and offices' progress status on a regular basis.

All provincial level offices have created a login ID of the system and started to enter their annual plan and budget into the system. The secretaries of the relevant provincial ministries have been verifying data and tracking progress of province offices. They have thoroughly checked the activities status from the ministries through the system and provided feedback and suggestions if required.

Likewise, OCMCM can monitor and track the progress status of all ministries and offices through the system and can provide quick and effective direction and suggestions for improvement. The system has therefore supported progress tracking and enabled a rapid response for improvement, saved time and improved better programme implementation. Participants of the training have suggested making a virtual communication platform using Viber and WhatsApp so that they can get immediate technical support from OCMCM/relevant authority if necessary. The provincial offices located in rural areas are facing difficulty accessing getting technical support and the virtual platform can support them in resolving problems quickly. As such, participants from provincial offices are requesting secretaries of concerned ministries to verify the status timely so that they can get feedback timely and improve the status. The system is now smoothly functioning in all ministries and provincial offices.

Activity 6.32: Conduct capacity development activities on different thematic areas for PGs

Progress: Completed. PPIU Province-1 organized a 2 day orientation programme for representatives and officials of provincial ministries and agencies with an objective to enhance capacity on provincial planning and budgeting systems, with sessions planned jointly with the Provincial Planning Commission. The programme was very effective in orienting participants in the preparation of MTEF, preparation of provincial budget based on the Planning and Budget Guideline 2076, synchronization of First Periodic Plan 2076/78-2080/81 with Annual Development Plan of province, preparation of project bank concept and preparation steps, governance in development process, planning priorities for physical infrastructure, provincial economic development, tourism, natural resources mobilization and provincial revenue improvement areas and plan. The event was organized jointly with PPC at Bhedetar, Dhankuta. A total of 31 participants (M: 26, F: 5) participated in the programme.

ICT tools and techniques training: Completed. The three events of capacity development programme on ICT have been completed for technical and non-technical staff of PGs. The first event was targeted at non-technical staff of PGs on data and information management, 16 staff from PGs benefited from the training. The training content was focused on the basic handling of

computers, printers, scanners, files and folder management and other basic ICT tools which could help in everyday administrative work in offices.

The second event was on system administration and government cloud services; the training was targeted at the technical staff (computer officers, operators). A total of 18 staff from PGs participated in the event. Since the PGs have been using different online systems and services, which are hosted in the government cloud services provided by the Department of IT, this training helped to strengthen the technical capacity in basic troubleshooting and managing the resources in cloud services.

The third event was focused on interaction and sharing of the Digital Pradesh Mission initiatives of the provincial government. A total of 35 staff from Province and local government participated in the two-day workshop focused on the Digital Pradesh Mission concept, role of PGs and LGs, Digital Nepal, GEA, Development of E-governance indicators and demonstration of the digital initiatives taken by the Province Government. The workshop helped to create awareness in the implementation of E-governance.

Workshop on Audit Arrears Management: The workshop on Audit Arrears Management was organized in coordination with the Provincial Treasury Comptroller Office in Biratnagar. The workshop was organized in two different sections, firstly sharing the findings from the final audit report from different ministries and agencies. The participants shared the findings, main issues, the suggestions and the way forward to come out from the audit arrears and in the area of audit arrears management. Secondly, substantive discussions among Principal Secretary and Secretaries of provincial ministries on the way forward for audit arrear management in the province with participants from provincial ministries, agencies working in the fiscal administration and planning section including secretaries. The total participants were 26, out of which 24 were Male and 2 were female. The workshop event was facilitated by PTCO.

Strategy paper and event: One event of the Policy Orientation and Interaction Programme was organized for Secretaries and Ministers of the provincial ministries, agencies and commissions of Province-1. PPIU Province-1 has explored the gaps and needs before developing the programme schedule. PPC, MoIAL and Provincial Assembly jointly prepared the programme schedule and approved it by the Chief Minister. Major objectives have been given to make participants aware of Provincial Policy Formulation Process, interrelationship with LG and PG and future step forward, role of provincial ministers and officials on policy oversight and role of PG in implementation of concurrent rights as per the Constitution of Nepal 2074. A total of 37 participants (33 male and 4 female) attended the programme. As per the plan, provincial government have prioritized and proposed PPIU to support in drafting Anti Child Marriage Provincial Strategy Paper. PPIU in coordination with MoSD have taken the lead role to draft the strategy paper by procuring an experienced consulting firm. During the drafting process, a series of consultations with LG, PG, Child Groups, Women Networks, Civil Society Organization and Human Rights Commission were organized. First draft of the strategy paper was shared with relevant stakeholders including LG and PG and collected the inputs incorporated in the strategy paper. Final draft has been presented in province level sharing workshops and approved by OCMCM. The strategy paper is currently awaiting cabinet approval.

Details on Progress:

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone
PROVINCE 1-PPIU	1	Workshop event	Planning budgeting is Completed
	1	Training event	ICT tools training is completed
	2	Workshop event	Audit arrear related – Completed
	1	Policy/ strategy paper	Drafted Anti Child Marriage Strategy Paper is completed

Activity 6.33: Develop and operationalize integrated information portal of LG government at province level.

Implementing unit, Milestone Unit (milestone explanation):

Lumbini Province-PPIU, 1 (System)

Progress: Completed. An online LGs integrated portal has been developed by a service provider in consultation with all relevant stakeholders. The final version of the portal was submitted to the OCMCM/PPIU, incorporating all feedback and inputs. The portal will automatically integrate 12 different categories of data from all 109 LGs and integrate to provide a meaningful insight. The portal also provides a communication hub to facilitate communication between PLGs, including communication between provincial ministries and offices at district and local levels.

Activity 6.41: Develop and Operationalize Monitoring and Evaluation Guideline for OCMCM

Implementing unit, Milestone Unit (milestone explanation):

Karnali Province-PPIU, 1 (Prepared Guideline).

Progress: Partially completed. Karnali Province drafted the Monitoring and Evaluation guideline but not finalized. A draft committee comprising 5 members was formed, coordinated by Secretary of Ministry of Economic Affairs and Planning, Secretary of Government Reform Division of OCMCM/PPD, Secretary of Law Division of OCMCM, Provincial Programme Manager (PPM) and Administrative Officer of Karnali Provincial Planning Commission (KPPC). As a result of consultative meetings, a draft has been submitted to Karnali Provincial Planning Commission but the commission members have not been recruited for a long time by the government, it has been finalized but awaits formal adoption.

Output 7: Provincial Centre for Good Governance made operational to deliver capacity development services.

Activity 7.1: Renovate physical infrastructure of PCGG

Progress: All provinces except Gandaki have renovated PCGG buildings including masonry work, flooring, painting, training hall, canteen, hostel, rest rooms, RCC, PCC of office premises. Details of renovation work completed and related expenditure are given in the following table.

Details on Progress:

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Planned Budget 2078/79 ('000)	Actual Expenditure ('000)	Progress against milestone
PROVINCE 1-PCGG	1	Building (infrastructure) renovated	35000	12800	Laying tiles and plastering of canteen and hostel buildings completed. Office building renovated. Painting work completed.
MADHESH PROVINCE-PCGG	1	Building (infrastructure) renovated	25000	6745.604	Construction of toilet, septic tank, plumbing, wiring, painting, tiles, interlock block, roofing, installation of hand pipe, plastering, putting, RCC, PCC of office premises, training hall, canteen and quarter area.
BAGMATI PROVINCE-PCGG	1	Building (infrastructure) renovated	15000	4918.149	Three training rooms and meeting hall, offices and toilet, bathroom and canteen renovation.
LUMBINI PROVINCE-PCGG	1	Building (infrastructure) renovated	5000	3577.484	Renovation work of existing infrastructure has been completed
KARNALI PROVINCE-PCCG	2	Building (infrastructure) renovated	3000	2970	Laying tiles and plastering of canteen and hostel buildings completed. Office building renovated and interior painting work is completed.
SUDURPASCHIM PROVINCE-PCGG	1	Building (infrastructure) renovated	40000	16934.911	1 hostel, 1 suite room, office buildings are completed up to roof level.
Total			123000	47946.148 (38.9%)	

Activity 7.3: Review/ adopt PCGG's operational guideline drafted by MoFAGA

Progress: Province-1, Bagmati and Karnali Province planned to review PCGG's model operational guideline prepared and sent by MoFAGA to customize and adapt to their requirements. However, they could not do it as planned and postponed it to next fiscal year.

Activity 7.4: Prepare a long-term strategic/business plan of PCGG

Progress: Bagmati and Gandaki have already prepared the PCGG Master plan. Remaining five provinces have planned for the reporting period, with Lumbini and Sudurpaschim having also prepared strategic plans in the reporting period. Province-1, Madhesh, and Karnali have not done yet, and will plan next fiscal year. The strategic plan will guide PCGGs to carry out future

activities within a long term vision, setting goals and making changes or adjustments in response to changing conditions.

> **Activity 7.5:** Organize capacity building training for PCGG's staff on various thematic areas

Progress: Gandaki, Bagmati and Sudurpaschim trained 10 (F-2), 16 (F-6) and 25 (F-4) PCGG staff respectively in different thematic areas under this activity. Other provinces have included PCGG staff while conducting training for the staff of provincial and local government under outputs thirteen and fourteen. Gandaki trained on ISO certification and Sudurpaschim trained on Appreciative Inquiry (AI) and team building. The training is helpful to improve team efforts and deliver quality service to the intended beneficiaries.

Details on Progress:

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone	
			No. of events	No. of participants
MADHESH PROVINCE-PCGG	1	Training (ToT) event	0	
GANDAKI PROVINCE-PCGG	1	Event	Completed	Total 10 (Fe-2)
BAGMATI PROVINCE-PCCG	1	1	1	Total 16 (F-6)
SUDURPASCHIM PROVINCE-PCGG	1	Training event	1	Total 25 (F-4)

> **Activity 7.6:** Organize coordination meeting with CD stakeholders

Progress: Partially completed. Of the three provinces (Province-1, Madhesh and Bagmati) that had planned this activity, only Bagmati province has organized one coordination meeting with other training institutions working in the provinces. Sectoral training institutions such as health, agriculture & livestock, education, forestry within the ambit of the provincial government attended the meeting. The main objective of this meeting was to understand each other's programme, avoid duplication and share the ideas and experiences and explore possible areas for mutual cooperation. As an immediate output of this coordination meeting, PCGG and provincial stakeholders will have an opportunity to use the CD infrastructure and expertise wherever applicable.

> **Activity 7.7:** Organize cross sharing and learning visit for PCGG officials

Progress: Completed. PCGGs in six provinces have organized intra-province exposure visits for the government and TA staff engaged in the implementation of the PLGSP programme at the province level. During the visit the team had a discussion and interaction with the team of PPIUs and PCGGs to share and exchange learning across the programme outputs. The visit was very helpful to learn good practices implemented by the provinces in different contexts and

scope to contextualize in their respective provinces. A total of 88 participants (Female- 18) staff of the PPIUs and PCGGs including ED, PPD, and PPM participated in the cross sharing and learning visit.

Details on Progress:

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone	
			Event	Participants
PROVINCE 1-PCGG	1	Exposure visit	1	Total 14 (F-3)
MADHESH PROVINCE-PCGG	1	Exposure visit	1	Total 18 (F-1)
BAGMATI PROVINCE-PCCG	1	Exposure visit	1	Total 16 (F-6)
LUMBINI PROVINCE-PCCG	1	Exposure visit	1	Total 13 (F-3)
KARNALI PROVINCE-PCCG	1	Exposure visit	1	Total 15 (F-4)
SUDURPASCHIM PROVINCE-PCGG	1	Exposure visit	1	Total 12 (F-1)

Activity 7.8: Prepare CD training materials for PCGG

Progress: Partially completed. Of the four provinces, two have prepared various capacity development (CD) materials and published them for dissemination. Province-1 and Bagmati could not do as planned. Gandaki has prepared a training module on local economic development (LED) the previous year and published it in the reporting year. It will be a reference material for the resource persons for the purpose of delivering training at local level for sustainable livelihood support programme. Similarly, PCGG Gandaki prepared a training module on standard operating procedure (SOP) for the staff which is expected to be used by government institutions to better mobilize the staff. Lumbini PCGG developed a curriculum on six different thematic subjects and published IEC materials on different capacity development areas and distributed them to all concerned for the information.

Details on Progress:

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone
PROVINCE 1-PCGG	5	CD materials	Not done
BAGMATI PROVINCE-PCGG	1	CD materials	Dropped
GANDAKI PROVINCE-PCGG	3	2 materials	Training modules- LED, SOP for support staff
LUMBINI PROVINCE-PCGG	8	CD materials	Curriculum Developed on six thematic subjects
	2	IEC Materials	Published its annual report and calendar

Activity 7.9: Prepare capacity development plan for PCGG

Progress: Partially completed. Bagmati and Sudurpaschim PCGG had prepared a CD plan for PCGG while the Gandaki PCGG did not as described below. Bagmati and Sudurpaschim Province has prepared a Capacity Development Plan which lays out the prevailing individual and institutional capacity and gaps for undertaking the planned activities in an effective way. This Capacity Development Plan will help PCGGs to determine the training and research activities to be conducted at the province and local level by defining the future direction of the organization.

Details on Progress:

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone
BAGMATI PROVINCE-PCGG	1	CD Plan prepared	Completed
GANDAKI PROVINCE-PCGG	1	CD Plan prepared	CD plan not prepared; as per PLMBIS entry, staff are capacitating on facilitation and communication skill.
SUDURPASCHIM PROVINCE-PCGG	1	CD Plan prepared	Completed

Activity 7.10: Prepare Financial Administration Regulation of GPTA

Implementing unit, Milestone Unit (milestone explanation):

Gandaki Province-PCGG, 1 (Financial Regulation).

Progress: Completed. Gandaki Province-GPTA has developed financial administration regulation and is in the approval process from the GPTA council. The regulation was prepared in a wider consultation with the Province Fiscal Controller's Office, Ministry of Finance of Gandaki Province Government and GPTA/PCGG team. Now, the GPTA will forward this regulation to the Ministry of Law, Ministry of Finance and Province Public Service Commission for their formal consent and then will be approved and endorsed from the upcoming Assembly of the GPTA. The overall financial administration of the GPTA will be smoothly operated and functional as per the mandate of autonomous public institutions. The execution of this regulation will support the required institutional capacity of the academy.

Activity 7.11: Prepare Staff Administration Regulation of GPTA

Milestone Unit (milestone explanation):

Gandaki Province-PCGG, 1 (Staff Regulation).

Progress: Completed. GPTA Gandaki has prepared a Staff Administration Regulation which is now in the approval process of the GPTA council. Staff (Personnel) Administration Regulation of GPTA was developed with the technical support of a consultant, and finalized by incorporating the feedback and suggestions received from the Executive Committee and Council of the Academy. This report has been prepared based on the O&M survey report of GPTA that was approved by the OCMCM.

After approval of the Staff Administration Regulation, GPTA can proceed with staff recruitment through Provincial Public Service Commission, Gandaki. Thereafter, GPTA will have 30 numbers of permanent staff as approved in the O&M survey report.

Activity 7.12: Update website of GPTA
Milestone Unit (milestone explanation):
Gandaki Province-PCGG, 1 (Updated Website).

Progress: Completed. Gandaki Province-GPTA updated website. Website of the GPTA has already been in operation since 2019 and the required updating. GPTA now has 10 GB (LTBSSL) space of web hosting capacity. Updated website will auto generate the application report of the in-service training and roster application of resource persons.

Activity 7.13: Conduct study on effectiveness of capacity building training delivered by PCGG (Training outcome assessment of GPTA)
Implementing unit, Milestone Unit (milestone explanation):
Gandaki Province-PCGG, 1 (Training Outcome Assessment).

Progress: Completed. Gandaki Province-GPTA conducted a training outcome assessment. The assessment was done with interview methodology with the active participants and cross checking was done by interview with the immediate supervisors of the trainees. 10 questions were prepared for the purpose of training outcome assessment. Upon sample analysis, it was found that the satisfaction level of training delivered was more than 70%.

Activity 7.14: Establish resource Centre at PCGG

Progress: Partially completed. Gandaki and Lumbini province have established resource Centres (data bank with server network) and digital labs respectively. Madhesh Pradesh could not establish the resource Centre as described. Lumbini province has established a digital lab with all facilities including interactive touch display, desktop computer, round table, chairs, video conference camera, printer, Wi-Fi connection system to access internet for the establishment of online libraries in PCGG in order to gain knowledge from national and international reports, research, publications and information. The digital lab helps to develop PCGG as a learning Centre of the province.

Details on Progress:

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone
MADHESH PROVINCE-PCGG	1	Resource Centre	Not done
GANDAKI PROVINCE-PCGG	1	Resource Centre	Completed
LUMBINI PROVINCE-PCGG	1	Digital Lab	Completed

Activity 7.15: Prepare DPR of PCGG

Progress: Lumbini and Karnali provinces have prepared DPR while the Madhesh province has dropped this in the reporting period. DPR has covered the required training facilities and infrastructures including construction of a conference hall, auditorium hall, spacious training halls, administration and office blocks, hostels for trainees, badminton court, spacious parks and vehicle parking. Bagmati province prepared a PCGG master plan in the previous year which has to be finalized and approved by the PCGG board. The Province Government of Lumbini has already allocated budget for PCGG's infrastructure development. The details progress is described in the following table.

Details on Progress:

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone
MADHESH PROVINCE-PCGG	1	DPR	Dropped in this FY
LUMBINI PROVINCE-PCGG	1	DPR	The Detailed Project Report has been completed. DPR of men's hostel, women's hostel and training hall has been completed.
BAGMATI PROVINCE-PCGG	1	Master Plan	A Master Plan of PCGG have been prepared last year, which is yet to finalize
KARNALI PROVINCE-PCGG	1	DPR	The DPR of PCGG has been completed. DPR includes a men's hostel, women's hostel, administration & office, conference and training hall, park & parking etc.

Activity 7.17: Bulletin publication on various thematic area

Implementing unit, Milestone Unit (milestone explanation):

Sudurpaschim Province-PCGG, 1 (Bulletin).

Progress: Completed. Provincial Centre for Good Governance (PCGG) Sudurpaschim Province has developed a trimester bulletin based on all activities during each trimester. Under this budget head PCGG has also developed a yearly calendar, which has information of local level's yearly activities schedule and also printed brochures with PCGG introductory information.

Output 8: Modernized LGs have strong administrative systems and accountable public financial management system

Activity 8.1: Strengthen the information management system of LG

Implementing unit, Milestone Unit (milestone explanation):

PCU, 1 (Provided IT support to all LGs).

Progress: Regular. After the ICT initiation by MOFAGA/ PLGSP, there has been noteworthy improvement in e-governance adoption at local governance. IT Officers are deployed in over 84% local governments, who have been instrumental in improvement of IT infrastructure, websites, email and thematic systems that have strengthened service delivery and information dissemination. They have supported digitizing the internal operations, reporting and data exchanges, which has further helped strengthen internal efficiency as well as promote good governance. IT Officers have also helped improve the technical knowledge of staff and citizens through vcarious capacity development initiatives.

Activity 8.2: Roll out SUTRA and PAMS in local governments

Implementing unit, Milestone Unit (milestone explanation):

PCU, 1 (Rolled out SuTRA in all LGs and PAMs in 600 LGs, NPSAS 753 LGs, OAG new forms in 753 LGs, internal Audit in 753 LGs and local government treasury reporting system orientation).

Progress: SuTRA is rolled out in all 753 LGs. This system is upgraded with additional features as Electronic Fund Transfer (EFT), procurement management, payroll system and bank reconciliations. 419 LGs have implemented the EFT. Similarly Public Assets Management also has been upgraded. 4203 persons have been provided the PAMS orientation training. Code of conduct of internal auditors has been developed. Internal audit guideline drafted and is in the process of approval. Training on NPSAS hes been provided in Federal and Province for 156 personnel.

Activity 8.3: Prepare Revenue Improvement Action Planning (RIAP) of LGs

Progress: Partially completed. Total 213 LGs have prepared RIAPs against a target of 300. LGs have followed the model RIAP guidelines prepared by MoFAGA to prepare their own. The RIAP have assessed and identified the potential areas of revenue collection for LGs in line with the local government operation act 2077 in the federal context. Thus, these documents have provided comprehensive direction and guidelines to LGs to include revenue collection plans and action in their annual programme and budget, leading to increased revenue collection and their internal resources of LGs. Each province has prepared these guidelines in a wider consultation and most of them partially met the annual targets, which have been described below.

Details on Progress:

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone
PROVINCE 1-PCGG	55	LGs	42 LGs prepared the RIAP.
MADHESH PROVINCE-PCGG	54	LGs	07 LGs prepared RIAP
BAGMATI PROVINCE-PCGG	47	LGs	29 LGs prepared RIAP
GANDAKI PROVINCE-PCGG	34	LGs	29 LGs prepared RIAP
LUMBINI PROVINCE-PCGG	43	LGs	39 LGs prepared RIAP.
KARNALI PROVINCE-PCGG	32	LGs	32 LGs prepared RIAP
SUDURPASCHIM PROVINCE-PCGG	35	LGs	35 LGs prepared RIAP

Activity 8.4: Prepare Capacity Development Plan of LGs

Progress: Total of 175 LGs have prepared the CD plans against the target of 228. Through PCGGs, the LGs have been provided technical support to develop their comprehensive CD plans based on the identified needs. The CD Plan preparation work was performed through G2G methodology, where MoUs were agreed between PCGGs and selected LGs. As per the MoU, the LGs were awarded the tasks of preparation of CD Plan to the consulting firms through open competitive process among the firms enlisted in the LGs. The process of capacity development plan preparation took into account the initial findings of LISA and Federalism Capacity Needs Assessment. The elected representatives and staff of LGs were oriented and involved in the process of preparation of the CD Plan. The process of exploration of the capacity needs of LGs adopted a fully participatory and interactive methodology to identify the capacity gaps in both institutional as well as human resource development aspects. The involvement of the LGs' representatives and staff in the process of CD Plan preparation remained effective.

Details on Progress:

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone
PROVINCE 1-PCGG	41	LGs	31 LGs prepared CD plans
MADHESH PROVINCE-PCGG	41	LGs	04 LGs prepared CD plans
BAGMATI PROVINCE-PCGG	36	LGs	35 LGs prepared CD plans
GANDAKI PROVINCE-PCGG	26	LGs	21 LGs prepared CD plans

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone
LUMBINI PROVINCE-PCGG	33	LGs	33 LGs prepared CD plans Total 41 (3 females) participants participated in the one-day orientation.
KARNALI PROVINCE-PCCG	24	LGs	24 LGs prepared CD plans
SUDURPASCHIM PROVINCE-PCGG	27	LGs	27 LGs prepared CD plans

Activity 8.5: Prepare Periodic Plan of LGs

Progress: Partially completed. Out of the targeted 79 LGs, 65 have prepared periodic plans for this year. Most of the provinces have decided on the LGs based on the needs and in close endorsement of the Provincial Coordination Committee through G2G and signing of MoUs. For quality assurance, PCGGs have formed an evaluation committee in which all the province ministries officials are there to give feedback and suggestions on periodic plans. Further, the reviewed plans are sent to MoFAGA's facilitation committee for feedback and suggestions. The payments to the consultants is contingent on incorporation of feedback from all stakeholders ensuring value for money. Province wise details on the progress are given on the following table.

Details on Progress:

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone
PROVINCE 1-PCGG	14	LGs	14 LGs prepared Periodic Plans
MADHESH PROVINCE-PCGG	14	LGs	02 LGs prepared Periodic Plans
BAGMATI PROVINCE-PCGG	12	LGs	15 LGs prepared Periodic Plans
GANDAKI PROVINCE-PCGG	9	LGs	8 LGs prepared Periodic Plans
LUMBINI PROVINCE-PCGG	11	LGs	11 LGs prepared Periodic Plans. Total 39 (38 males and 1 female) participants had participated in one-day orientation.
KARNALI PROVINCE-PCGG	10	LGs	6 LGs prepared Periodic Plans.
SUDURPASCHIM PROVINCE-PCGG	9	LGs	9 LGs prepared Periodic Plans

Activity 8.7: Conduct orientation/ coaching programme on Mid Term Expenditure Framework (MTEF) for elected representatives and officials of LGs

Progress: Partially completed. A total of 509 (of 753) LGs have conducted MTEF orientation for elected representatives and officials of LGs. 1086 participants participated out of which 7% participation was female. PCGGs mobilized the MToT trained Resource persons in the support of the PLGSP for the orientation at the local level in close coordination with MoFAGA.

The Intergovernmental Fiscal Transfer Act has made the Mid Term Expenditure Framework (MTEF) a mandatory provision for all LGs. MTEFs provide a logical basis for linking allocation decisions on the recurrent and development budget, and enable both the sequencing implementation of development projects and ensuring results. PLGSP will further support selected LGs to prepare MTEF in the next fiscal year. After preparation of MTEF, those LGs would have budget assurance to projects which would be in project bank, have designed and estimated early and maintained all of the pre-implementation works which will ultimately support completion of the projects in time.

Province wise details progress of the reporting year are given in the following table.

Details on Progress:

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone	
			No. of LGs covered	No. of Participants
PROVINCE 1-PCGG	137	LGs	8	Participants: 200 (F-16)
MADHESH PROVINCE-PCGG	136	LGs	136	Participants -188 (F- 8)
BAGMATI PROVINCE-PCGG	119	LGs	89 LGs (6 events)	Participants 138 (F-15)
GANDAKI PROVINCE-PCGG	85	LGs	0	Not conducted. Only ToT has been conducted for resource persons.
LUMBINI PROVINCE-PCGG	109	LGs	109 LGs (6 events)	Participants - 187 (F-18)
KARNALI PROVINCE-PCGG	79	LGs	79 LGs	Participants - 213 (F-12)
SUDURPASCHIM PROVINCE-PCGG	88	LGs	88 LGs	Participants - 160 (F-9)

Activity 8.8: Organize refresher/follow-up training for the implementation of LISA

Progress: Refresher training has been successfully organized in all the seven provinces. The major objective of the programme was to review the status of LISA implementation in LGs. Quality Assurance (QA), after completion of LISA assessment, was initiated by MoFAGA aimed at making the document uploading process in LISA online reliable. The quality assurance work proceeded through reviewing the documents uploaded by the LGs against the 100 specified indicators defined under 10 broader areas. The total participation was 1916 persons, of which almost 8 percent participation was female. Province wise details are given in the following table.

Details on Progress:

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone	
			No. of events/LGs covered	No. of participants
PROVINCE 1-PCGG	137	LGs	1 Review in provincial level; 14 district level	Participants - 95 (F - 7)
MADHESH PROVINCE-PCGG	136	LGs	136	Participant- 501 (F- 23)
BAGMATI PROVINCE-PCGG	119	LGs	119	Participant- 382 (F-22)
GANDAKI PROVINCE-PCGG	85	LGs	85 (11 events)	Participant- 211 (F-29)
LUMBINI PROVINCE-PCGG	109	LGs	1 Refresher Training 108 (12 events)	Refresher Training: 110 (F-7) District Level events: 364 (F- 41).
KARNALI PROVINCE-PCGG	79	LGs	79 (10 events)	Participant- 301 (F-34)
SUDURPASCHIM PROVINCE-PCGG	88	LGs	88 (10 events)	Participant- 316 (F-24)

Activity 8.9: Organize orientation on Internal Control System (ICS) Guideline for Local Governments (Coaching & Mentoring)

Progress: The activity has been partially completed. A total of 17 LGs have conducted ICS orientation in Province 1 and Sudurpaschim province. The remaining 3 provinces that were planned have not been able to initiate the activity. The main objective of the orientation was to orient, develop and implement the internal control system in selected local levels. A total of 344 elected and staff (Female 69) of LG participated. Further, LGs have developed ICS guidelines and endorsed that guideline through LG executive board promoting implementation & good governance at the local level in the future. Province wise details are given in the following table.

Details on Progress:

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone	
			No. of events/ LGs covered	No. of participants
PROVINCE 1-PCGG	25	LGs	7 LGs (1 ToT)	Total 21 (F-1)
MADHESH PROVINCE-PCGG	16	LGs	0	Not conducted
GANDAKI PROVINCE-PCGG	11	Orientation event	0	Not conducted
KARNALI PROVINCE-PCGG	10	Orientation event	0	Not conducted
SUDURPASCHIM PROVINCE-PCGG	10	Orientation event	10 (10 LGs one event each)	10 events completed at LGs and 1 ToT event at Dhangadhi Total 323 (F-39)

Activity 8.11: Implement Fiduciary Risk Reduction Action Plan (FRRAP) in LGs (orientation and assessment)

Progress: Partially completed. Total 651 LGs were oriented on FRRAP indicators as well as necessary documents to upload in the FRA online portal as means of verification, through a total of 1126 events including ToT and orientation/training at provinces and district level. The PCGGs, in coordination with MoFAGA/PCU, organized ToT to develop resource persons for implementation of FRA, based on the Fiduciary Risk Assessment Guideline 2077 of MoFAGA. The DCOs, District Treasury Controllers and some ITOs of LGs were the key participants of the ToT, in addition to officers of the PCGG who also participated in this training, facilitated by the MoFAGA senior officials. Following the ToT programme, PCGG conducted orientations on FRA for LG's chiefs, deputies, CAOs and other staff at district and province level, in close coordination with DCCs. The orientation also included a special session on features and procedures of the FRA online portal system.

As an immediate output of the Fiduciary Risk Reduction Action Plan (FRRAP) Orientation, out of 119 LGs, 61 (51 %) LGs have conducted Fiduciary Risk Assessment and disclosed the result in FRRAP web based system. Please see the https://fra.mofaga.gov.np/ for details. To date, 72 LGs have uploaded their FRA results on the portal during the reporting period in Province-1. Similarly, 41 LGs have uploaded a FARRP report on the website in Karnali province and 40 LGs in Sudurpaschim Province. Province wise details are given on the following table.

Details on Progress:

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone	
			No. of events/ LGs covered	No. of participants
PROVINCE 1-PCGG	137	LGs	1 TOT 34 events (17 Training, 17 Orientation) 72 LGs	FRAP TOT (M-39. F-3)
MADHESH PROVINCE-PCGG	136	LGs	136 LGs (18 events)	Total 654 (F-80)
BAGMATI PROVINCE-PCGG	119	LGs	13 events (119) LGs)	Total -354 (F-126)
GANDAKI PROVINCE-PCGG	85	LGs	85 LGs (11 events)	total 402 (M-291. F-111)
LUMBINI PROVINCE-PCGG	109	LGs	109 LGs (13 events)	Total: 672 (F-88)
KARNALI PROVINCE-PCGG	79	LGs	64 LGs (14 events)	Total 488 (F-75)
SUDURPASCHIM PROVINCE-PCGG	88	LGs	88 LGs (22 events)	Total 701 (F- 90)

Output 9: LG systems enable horizontal and vertical accountability to all citizens

Activity 9.1: Support LGs to implement downward accountability tools and mechanisms (public hearing, social audit)

Progress: Partially completed. Total 89 LGs against a target of 300 LGs implemented downward accountability tools (public hearing / public auditing) and submitted reports to the PCGGs. Provinces collected the demand from the LGs for the public hearing/public auditing. PCGGs provided the technical and financial support to LGs to conduct public hearings.

Public hearing was mainly focused on how LGs can increase the public participation in the sectors of governance, inclusive service delivery, people's access to public services such as health and education. To conduct public auditing, LGs have provided the list of the schemes and user groups. Public audit discussion was more focused on the clarification on the scheme amount, source of fund, material used, technical support, constructed structures, beneficiaries and people's participation, while constructing the schemes in which stakeholders asked questions related to local participation, fund utilization and sustainability of schemes. Finally, UG chair and ward representatives committed to improve good governance through conducting public hearings and public audits in each LGs.

Many LGs said that they conducted the public hearing for the first time in 5 years and some LGs said that they did not know the exact procedure of the public hearing, so this support from PCGG guided them towards the exact procedure of public hearing. PCGGs have realized that LGs do not lack the budget to use the accountability tools but they did lack the knowledge on the process. Thus, PCGGs have planned to conduct training on 'Public Accountability Tools' in the coming fiscal year for LGs, rather than supporting them directly to conduct public hearings. Province wise details are given in the following table.

Details on Progress:

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone
PROVINCE 1-PCGG	55	LGs	Not done
MADHESH PROVINCE-PCGG	54	LGs	Not done
BAGMATI PROVINCE-PCGG	47	LGs	Not done
GANDAKI PROVINCE-PCGG	34	LGs	11 LGs completed
LUMBINI PROVINCE-PCGG	43	LGs	43 LGs completed
KARNALI PROVINCE-PCGG	32	LGs	Not done
SUDURPASCHIM PROVINCE-PCGG	35	LGs	35 LGs completed

Activity 9.2: Support LGs to strengthen vertical cooperation (organize workshop among PG and LGs to explore common priorities in various sectors contributing for vertical cooperation agreement)

Progress: Partially completed. Province-1 partially completed the workshop event. The workshop has brought LGs together and oriented on the concept of horizontal coordination, and explored common priorities for horizontal cooperation agreement in the various sectors. In the workshop, some good practice in the areas of horizontal cooperation agreement between the LGs were also shared. Total of 196 participants (Male:140 and Female: 56) from LGs of Province-1 attended the workshop organized in Province capital Biratnagar, coordinating and consulting with OCMCM.

Madhesh, Karnali and Sudurpaschim Provinces: Not done. Due to time constraint and LG election the proposed activity could not complete in this FY.

Details on Progress:

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone
PROVINCE 1-PCGG	2	Workshop event 1	Total 196 (M:140, F:56)
MADHESH PROVINCE-PCGG	2	Workshop event	Not done
KARNALI PROVINCE-PCGG	1	Agreement between LG and PG	Not done
SUDURPASCHIM PROVINCE-PCGG	1	Workshop event	Not done

Activity 9.3: Support LGs to strengthen horizontal cooperation (inter-local governmental workshop for horizontal cooperation agreement- Fire brigade, waste management, DRR etc.)

Progress: Not done. This activity was planned by six provinces but was not done. PCGGs have prepared the support documents to organize the event, some also selected LGs based on their demand to facilitate solid waste management, meetings were organized with Mayor, Chairperson, concerned ward chairpersons and CAOs for this issue, but due to the end of fiscal year, introducing a new budget, local level election and some priority work of OCMCM, the event couldn't be conducted.

Details on Progress:

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone
PROVINCE 1-PCGG	1	Prepared a guideline	Agreement completed to prepare waste management for 5 LGs.
	2	Event Workshop	Not done.
MADHESH PROVINCE-PCGG	2	Event Workshop	Not done.
GANDAKI PROVINCE-PCGG	2	Event Workshop	Not done.
LUMBINI PROVINCE-PCGG	2	Event Workshop	Not done.
KARNALI PROVINCE-PCGG	2	Agreement between LGs	Not done.
	2	Event Workshop	Not done.
SUDURPASCHIM PROVINCE-PCGG	3	Event Workshop	Not done.

Output 10: LG systems mainstream GESI in their service delivery

Activity 10.1: Prepare and/or adapt GESI mainstreaming strategy prepared by MoFAGA and get endorsed by LGs

Progress: Partially completed. Altogether 439 LGs formulated their GESI strategy, of which 239 LGs have already secured endorsement from the executive of LGs. While achieving the result, there were also instances of cross learning among the provinces. For example, Sudurpaschim PCGG facilitated GESI strategy formulation and GESI audit of LGs in the leadership role of social development section of LGs, which helped greatly in building ownership of the local government thereby ensuring effective implementation. Other provinces, especially Gandaki Province, replicated this approach. Further, GESI Audit guidelines drafted by Lumbini and Karnali provinces have been used as good references by other Provinces to develop GESI audit guidelines and to carry out GESI audit at provincial level.

The details of LGs that formulated their GESI strategy are given below in the table.

Progress: The aim of this activity is to support LGs to formulate GESI strategy mainly to mainstream GESI in policies, programmes, plans, and systems of LGs as envisioned by the Constitution.

PCGG in provinces organized the GESI Mainstreaming Strategy Development training/workshop to orient and build the capacity of selected local resource persons and experts from consulting organizations. A framework of GESI mainstreaming strategy was developed in the workshop and finalized the process and steps of strategy in participatory ways which decided to form a task force committee, organize LG level workshop, data collections tools, etc. All LGs organized a two-day GESI strategy formulation workshop with the technical support of trained experts. A task force committee was also formed in each Palika to give guidance and facilitation in all processes. Likewise, some provinces carried a number of Focus Group Discussion (FGD) in each Palika including Key Stakeholder Interviews (KSI) with key stakeholders and communities.

Likewise, Gandaki province followed the government to government (G2G) model through signing MoU between LGs and GPTA. Eligible individual consultants/firms selected through a transparent process were mobilized to provide required technical and facilitation support to respective LGs in drafting of GESI strategy.

Draft GESI strategies shared by LGs were thoroughly reviewed by PLGSP team in all provinces and provided technical inputs/feedback before finalization. Details are given in the following table.

Details on Progress:

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone
PROVINCE 1-PCGG	137	LGs	32
MADHESH PROVINCE-PCGG	136	LGs	24
BAGMATI PROVINCE-PCGG	119	LGs	85
GANDAKI PROVINCE-PCGG	85	LGs	44
LUMBINI PROVINCE-PCGG	109	LGs	109
KARNALI PROVINCE-PCGG	79	LGs	70
SUDURPASCHIM PROVINCE-PCGG	88	LGs	75

Activity 10.2: Conduct GESI Audit in LGs

Progress: Partially completed. Gender Equality and Social Inclusion (GESI) Audit is a tool to assess and to ensure GESI mainstreaming in policy, programme, plan, budget, service delivery, structure, and working culture/environment of LGs.

Altogether, 424 LGs in 5 Provinces completed the GESI Audit in current FY. PCGG in provinces facilitated to conduct of GESI Audits in LGs through mobilization of selected consulting firms/organizations and a three-day TOT and workshops were organized to enhance the capacity of local resource persons/experts.

Existing policy, programme, structure, working culture/environment and service delivery were assessed from the GESI perspective and provided specific recommendations to make GESI responsive and sensitive policy, programme and service delivery. Based on this recommendation, LGs prepared an action plan addressing the gap that were identified in the GESI Audit workshop, aligned with the annual budget plan and fulfilling the gaps. PLGSP together with LGs are regularly following up with respective LGs to assess the status of plan of action made by LGs based on GESI Audit findings. Details are given in the following table.

Details on Progress:

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone
PROVINCE 1-PCGG	137	LGs	• GESI Audit TOT 1 event • 136 LGs conducted GESI Audit Total 3171 (Male 2162; female 1009)
MADHESH PROVINCE-PCGG	136	LGs	Not done

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone
BAGMATI PROVINCE-PCGG	119	LGs	Not done
GANDAKI PROVINCE-PCGG	85	LGs	49 LGs conducted GESI audit
LUMBINI PROVINCE-PCGG	109	LGs	109 LGs conducted GESI audit
KARNALI PROVINCE-PCGG	79	LGs	• 66 LGs conducted GESI audit • GIZ conducted GESI audit in 5 LGs • (GESI audit was not conducted on 1 LG of Surkhet, 3 LGs of Humla and 4 LGs of Kalikot).
SUDURPASCHIM PROVINCE-PCGG	88	LGs	Completed 64 GESI Audit

Activity 10.3: Organize orientation on GESI (to PPIU and PCGG staffs)

Implementing unit, Milestone Unit (milestone explanation):
Madhesh Province-PCGG, 1 (Orientation event).

Progress: <u>Madhesh Pradesh:</u> Completed. PRTC organized a 2-day orientation on Gender Equality and Social Inclusion (GESI) for PPIU and PCGG staff along with senior officials from OCMCM and PRTC. A total 15 staff (3 female and 12 male) participated including all thematic experts working in PPIU and PRTC, ED and PPD. The orientation programme included sessions on conceptual understanding, significance and different ways/approaches for integration of gender equality and social inclusion in the programme, policies including on making the working environment GESI friendly, sensitive and safe.

Activity 10.4: Organize orientation on Gender Responsive Budgeting (GRB) for LGs

Progress: Partially completed. Total 114 events of GRB orientation/ ToT were organized in all seven provinces to enhance the capacity of LGs on GRB to mainstream it in their plan, budget, implementation and monitoring processes and to increase the proportion of GRB in Palika. The participants of the orientation were elected representatives and government officials of the Palika.

Concepts of GESI, GRB, provisions on GRB, importance of GRB, and role of elected representatives, local level planning, and integration of GRB were discussed in the orientation. GRB analysis of the budget of FY 2077/78 was also undertaken. The orientation on GRB has been effective in building the knowledge and skills including in developing their commitment to ensure GRB in their respective Palikas.

The total 3822 Participants (Male - 2415 and Female- 1407) participated in GRB orientation TOT/ orientation in different Provinces.

Details on Progress:

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone
PROVINCE 1-PCGG	17	Training event	• 1 Event TOT conducted, Participants 21 (F-8) • Completed 16 Event Training. Participants -336 (F-194)
MADHESH PROVINCE-PCGG	1	Training Event (ToT)	1, Total 182 (F-141)
MADHESH PROVINCE-PCGG	50	LGs	50 LGs Total Participants – 1472 (F-291)
BAGMATI PROVINCE-PCGG	20	Orientation event	35 Events Total – 1050 (F – 451)
GANDAKI PROVINCE-PCGG	11	Training event	6 Events Completed. Total – 182 (F-141)
LUMBINI PROVINCE-PCGG	20	Training event	19 Events completed Total 547 Participants (F- 156)
SUDURPASCHIM PROVINCE-PCGG	1	Training event (ToT)	1 Event, Participants-32 (F-25)

Activity 10.5: Organize orientation on localization and contextualization of 'Code of Conduct to prevent workplace sexual harassment' in LGs

Progress: Partially completed. Three Provinces organized 26 events of orientation on localization and contextualization on of "Code of Conduct to prevent workplace sexual harassment in LGs." The participants of the training were LG's chiefs, deputies and CAOs and other LGs' staff. The content of the training was based on the code of conduct prepared by provinces customizing the code of conduct developed by MoWCSC.

As of now, 22 LGs have drafted their code of conduct on workplace harassment and are committed to endorse the Code of Conduct in their respective LGs to prevent and address grievances/ complaints and to create a safe and gender sensitive working environment through establishment of grievances handling mechanisms. Likewise, 22 LGs have now appointed focal persons for complaint mechanism and formed complaint handling committees chaired by deputy/vice chairperson of LGs. "Code of conduct to prevent work place harassment" framework for LGs developed by Province 1 and Gandaki province were helpful reference for other provinces i.e. Lumbini, Sudurpaschim.

Details on Progress:

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone
MADHESH PROVINCE-PCGG	8	Orientation event	5 Events Total participants- 117 (F- 46)
GANDAKI PROVINCE-PCGG	11	Prepared code of conduct, mechanism to handle grievances on sexual harassment in LGs	Completed
LUMBINI PROVINCE-PCGG	20	Prepared code of conduct and conducted orientation for LGs	Completed 20 events Total 553 Participants (F- 184)

Activity 10.6: Organize orientation on participation of male against the gender based violence, march pass, committee formation, orientation, grievance listening GBV

Implementing unit, Milestone Unit (milestone explanation):
Bagmati Province-PCGG, 15 (Orientation and campaigning event).

Progress: Bagmati Province: Completed. Gender based violence (GBV) is still highly prevalent in Nepal including in many LGs of Bagmati Province. Thus Bagmati Province planned to conduct awareness workshops at LG level with the intention of making LGs responsible for prevention and addressing the issues and action against gender violence. Thus, PCGG supported LGs to prepare various awareness-raising materials such as hoardings, flashboards, information notice with GBV-related messages and information to create awareness at local level against gender based violence. In this regard, 15 LGs developed their code of conduct to prevent gender based violence/exploitation in the workplace and community. All 15 LGs endorsed their code of conduct and displayed it in Flex boards in different public places and official offices. As an immediate output of this action, it appears that awareness has been raised to reduce Gender based violence/exploitation at the working place. Besides, PCGG itself has also endorsed the code of conduct and has placed it at office and premises.

In addition to this, 15 LGs have organized an interaction programme on senior citizen, child and differential local governance policy with target groups. All LGs have adopted senior citizen, child and differential policies and made decisions to provide this feedback to all concerned authorities ensuring that senior citizens and all marginalized people have easy access over the plan, policies, resources and facilities. These activities was conducted respectively in Kamalamai, Sunkoshi, Namobuddha, Banepa, Gosaikunda, Kalinchok, Tamakosi, Chautara, Indrawoti, Bidur, Godawori, Ratnanagar, Bakaiya and Makawanpurgadhi.

Similarly, PCGG Bagmati organized a programme to celebrate 16 days campaigning against gender based violence. PCGG staff and service entry training participants were oriented on 16 days campaigning against gender based violence.

Activity 10.7: Organize capacity building training on GESI to women, Dalit, Child Senior Citizen and Disable Person (CSCDP) and other disadvantaged groups for LGs

Progress: This activity was planned by Province-1 and Gandaki Province but was implemented. GPTA has planned to conduct this activity in the 4th quarter of the year, but due to the local level election and the budget of the next fiscal year of LGs, the participants were reluctant to participate in district based events.

Details on Progress:

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone	
			No. of event	No. of participants
PROVINCE 1-PCGG	5	Orientation event	0	Not done
GANDAKI PROVINCE-PCGG	11	Training event	0	Not done

Activity 10.8: Develop and distribute GESI IEC materials

Implementing unit, Milestone Unit (milestone explanation):

Gandaki Province-PCGG, 1 (IEC materials).

Progress: Gandaki Province-GPTA: Not done. The GESI IEC materials were not developed this year.

Activity 10.9: Celebrate national/international days (Women Day, 16 days of activism against gender based violence etc.)

Progress: Various events and programmes have been organized by different provinces to mark the different national and international days such as 16 days of Activism against GBV, Women's Rights day etc. These events and programmes were organized in coordination and collaboration with the Social Development Ministry, social development section with LGs.

Orientations on GBV, violence against girls and women, leadership development workshops, rallies etc. were organized during these different events.

Details on Progress:

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone
MADHESH PROVINCE-PCGG	4	Events	Done 1 event in co-ordination with MOSD.
GANDAKI PROVINCE-PCGG	1	Events	5 events Completed
SUDURPASCHIM PROVINCE-PCGG	4	Events	2 events completed. Total Participants 134 (F-45)

Activity 10.10: Organize capacity building training on Leadership and Appreciative Inquiry (AI) for Deputy Mayors/Chair, transformative leadership, GESI for GESI focal person

Progress: Partially completed. Altogether 7 events on capacity building training on Leadership and Appreciative Inquiry (AI) for Deputy Mayors/chair, transformative leadership in two provinces i.e. Bagmati and Sudurpaschim Provinces.

Total of 183 participants (163 female and 20 male) participated in this capacity building programme. The capacity building training has helped the Deputy mayors/chairs and GESI focal persons to have better understanding on subject matter and also to enhance their leadership skill to be more effective in their roles and in decision making. Province wise details are given in the following table.

Details on Progress:

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone	
			No. of event	No. of participants
BAGMATI PROVINCE-PCGG	5	Training events	3	79 (F-75)
SUDURPASCHIM PROVINCE-PCGG	4	Training events	4 events completed	Total 104 (F-88)

Activity 10.11: Organize capacity building training (ToT) on GRB policies and related topics for PGs and LGs

Progress: Partially completed. Altogether 5 events of ToT/training on GRB completed by 5 provinces with an aim of developing local resource persons to mobilize them for GRB Orientation at local levels. The participants of the training were government officials and local Resource Persons.

Concepts of GESI, GRB, provisions on GRB, Why GRB, the role of elected representatives, local level planning and integration of GRB, GRB entry into the system, GRB monitoring, and evaluation were discussed in two days of training. Moreover, facilitation tips/skills were also discussed in the training. Altogether, 110 local resource persons (65 female and 45 male) were oriented and mobilized to conduct GRB orientation in LG level. Province wise details are given in the following table.

Details on Progress:

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone	
			No. of event	No. of participants
PROVINCE 1-PCGG	1	Training events	0	Not done
MADHESH PROVINCE-PCGG	1	Training events	0	Not done
BAGMATI PROVINCE-PCGG	1	Training events	1	23 (F-4)
GANDAKI PROVINCE-PCGG	1	Training events	Completed	Total 35 (F- 24)
LUMBINI PROVINCE-PCGG	1	Training events	Completed	Total 22 (F- 16), Dalit- 4, Janajati-8, BC-10
KARNALI PROVINCE-PCGG	1	Training events	1 event Completed.	Total 30 (F-18), Dalit-2, Janajati-2
SUDURPASCHIM PROVINCE-PCGG	1	Training events	1 training event completed	Total- 27 (F-7)

Output 11: LG systems enable citizen engagement and inclusive participation

Activity 11.2: Develop IEC materials to strengthen citizen engagement and inclusive participation

Progress: Partially completed. Province-1 has prepared 3 audio-visual materials on a local level planning, CFLG and IT friendly Local Government related areas. Lumbini Province has prepared audio visual materials on the access of the rights holders to the government services and information broadcast by local television channels which is expected to raise the access of the public to the government services at the local level. Similarly, Sudurpaschim Province PCGG has developed 3 episodes of audio materials on LG planning process, GESI mainstreaming and judicial committee function. The developed jingles have been played through local 27 FMs in Sudurpaschim province. Meanwhile, PCGG has also developed a "local level planning process" brochure which covers the contents of local level planning objective, local level planning steps, role and responsibilities of LG and inter-linkage of LG plans. The PCGGs expect these IEC materials to increase and engage the vulnerable people's participation in LGs service delivery and benefit sharing process.

Gandaki and Madhesh Province could not do due to other priority work; GPTA couldn't conduct this activity this year. Details are provided in the following table.

Details on Progress:

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone
PCU	1	IEC package	Completed
PROVINCE 1-PCGG	5	IEC package	3 awareness videos prepared (CFLG, Planning process and IT friendly local government)
MADHESH PROVINCE-PCGG	3	Episodes	Not done
GANDAKI PROVINCE-PCGG	1	IEC package	Not done
LUMBINI PROVINCE-PCGG	1	IEC package	Made audio-visual materials through hiring a consultant
SUDURPASCHIM PROVINCE-PCGG	10	Documents	3 episodes of radio jingles, 1 brochure developed and 3 jingles have been played through 27 local FMs in Sudurpaschim province.

Activity 11.3: Support LGs in strengthening grievances handling mechanisms (Support for LGs to establish mechanisms to collect and hear citizens' grievances such as FM programmes, mobile apps, Hello Sarkar etc.)

Progress: Partially completed. Lumbini Province PTA/PCGG have signed an MoU with Sunil Smriti Rural Municipality, Rolpa to implement the complete grievance handling package in all wards and municipality offices. The work will be completed in the next fiscal year 2022/23. In Karnali province, two systems of grievances handling mechanisms, Hello CM (Hamma Mukya mantri, Hamma Kuda) have been completed and the system established. Two events of orientation were also conducted on the Hello CM grievance handling system and mobile apps to function the established system. Total 52 (Male -39, female -14) people participated in the orientation programme. Province-1 and Madhesh Province did not undertake this activity.

Details on Progress:

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone
PROVINCE 1-PCGG	1	LGs	Not initiated
MADHESH PROVINCE-PCGG	1	LGs	Not initiated
LUMBINI PROVINCE-PCGG	1	Systems	Not done
KARNALI PROVINCE-PCGG	1	Training event	2 events were competed. Total 52 participants , Male -38, Female -14 (Jumla and Humla distinct)

Activity 11.4: Conduct 7-Step planning process in the participation of LGs

Implementing unit, Milestone Unit (milestone explanation):

Madhesh Province-PCGG, 2 (LGs).

Progress: Not done.

Activity 11.5: Organize orientation on formulating good governance guidelines to LGs

Implementing unit, Milestone Unit (milestone explanation):

Gandaki Province-PCGG, 11 (Orientation event).

Progress: Not done. In Gandaki Province, Provincial Good Governance Act 2076 has been already developed. Thus, GPTA has planned to conduct orientation events for supporting LGs to formulate good governance guidelines for LGs. For this, OCMCM was taking the lead to accomplish the activity in the district base. Due to local level election, fiscal year closing, introducing new budget and other priority work, OCMCM couldn't conduct these events this year.

Activity 11.6: Document and publish best practices of LGs (Document Best Practices/ Success Stories of the LGs and disseminate Mass Media- Paper, Journal, Radio, Online, Television)

Implementing unit, Milestone Unit (milestone explanation):

Bagmati Province-PCGG, 2 (Documents).

Progress: Dropped.

Output 12: Innovative Partnership Fund (IPF) is operational and transparently supporting LGs

Activity 12.1: Organize an orientation on Innovative Partnership Fund (IPF) guideline to IPF board members, provincial and LG stakeholders (IPF Board Establishment and Operation)

Progress: Completed. All the seven provinces have conducted orientation events on IPF. IPF board has also been formed. As per the guideline, the Provincial Coordination Committee (PCC) of the PLGSP will serve as the IPF board. Province-1 conducted 8 events, Madhesh Pradesh 13 events, Bagmati and Gandaki 5 events each, Lumbini conducted 10 events including 2 events for proposal writing to shortlisted LGs. Objective of the orientation on proposal writing was to improve the quality of the full proposal and to better structure it as per the given template in the guideline.

In addition, IPF Technical Committees (IPF-TCs) were also formed as per the IPF implementation guidelines to review and assess concept notes, as well score full proposals submitted by the LGs in all provinces. The IPF-technical committee held a number of meetings to review and assess the proposal thereby recommending it to PCC for final approval. The events have supported LGs to enhance knowledge of the IPF concept and the whole projects and also motivate them to submit IPF proposals on time. Details are given in the following table.

Details on Progress:

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone
PROVINCE 1-PPIU	5	IPF Board formed, orientation conducted	• IPF board formed • Orientation: 8 in person orientation and 2 virtual orientation completed • IPF Technical Committee under IPF implementation guideline formed • Orientation on Full Proposal Writing • Contract Signing Event
MADHESH PROVINCE-PPIU	5	IPF Board formed, orientation conducted	• IPF board formed • 13 events of IPF orientations completed (3 in-person & 10 virtual zoom meetings)
BAGMATI PROVINCE-PPIU	5	IPF Board formed, orientation conducted	• IPF board formed, 5 orientation events completed, 275 (F-18) LGs staffs oriented on this theme.
GANDAKI PROVINCE-PPIU	5	IPF Board formed, orientation conducted	• IPF board formed, 5 orientation events completed
LUMBINI PROVINCE-PPIU	5	IPF Board formed, orientation conducted	• 1 IPF board formed • 3 IPF board meeting • 4 IPF-TC meeting • 8 virtual orientations on IPF Guideline to all 109 • LGs • 2 events orientation on Proposal writing to 22 LGs
KARNALI PROVINCE-PPIU	5	IPF Board formed, orientation conducted	• IPF board formed and orientation to IPF board and PG and LG stakeholders completed.
SUDURPASCHIM PROVINCE-PPIU	5	IPF Board formed, orientation conducted	• IPF board formed • IPF-TC formed • Orientation on IPF Guidelines and Provisions to IPF board and IPF TC made. • 9 orientation events at 9 districts completed. • (Total participants: 186 (F-18) • 1 orientation for full proposal preparation conducted on 11 April 2022 (28 Chaitra 2078). 14 preliminary selected LGs for full proposal submission, after approval of their concept notes. • No. of participants: 35 (F-6)

Activity 12.2: Organize orientation workshops on IPF Implementation

Implementing unit, Milestone Unit (milestone explanation):
PCU, 7 (Organized orientation events).

Progress: Completed. PCU organized one event at Dhulikhel for all provinces to orient on the objective, scope and process of IPF implementation immediately after the approval of the guidelines from the federal ministry. TA staff, PPM and PPD participated in the orientation. The event was very useful to harmonize the understanding of the key TA staff and government officials on the objective, scope and implementation modality of the IPF. Thereby, the participating team was enabled to execute IPF successfully in the provinces.

Activity 12.3: Implement innovative schemes at local level as per the guideline of Innovative Partnership Fund (IPF)

Progress: Total 57 IPF projects were selected and implemented for two years (FY 2021/22 and 2022/23). These projects/schemes will enhance good governance, local economic development and quality service delivery at local level. Details by provinces are given below. .

Details on Progress:

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone
PROVINCE 1-PPIU	10	IPF projects	• 10 innovative schemes are selected by the PCC. First installment of 75 lakh each disbursed to the selected LGs.
MADHESH PROVINCE-PPIU	4	IPF projects	• 4 IPF schemes selected in 3 LGs and IPF budget released.
BAGMATI PROVINCE-PPIU	8	IPF projects	• 8 Innovative schemes selected by the IPF technical committee and endorsed from cabinet.
GANDAKI PROVINCE-PPIU	10	IPF projects	• 10 schemes selected for IPF implementation. Fund released and executed
LUMBINI PROVINCE-PPIU	8	IPF projects	• 8 schemes have been selected for IPF implementation. • The IPF contract signing ceremony was completed and the IPF is in full phase of the implementation.
KARNALI PROVINCE-PPIU	12	IPF projects	• 12 projects have been implemented
SUDURPASCHIM PROVINCE-PPIU	5	IPF projects	• 5 schemes from 5 LGs selected for IPF, and awarded the contract. Fund released.

Province wise details on the IPF schemes being implemented is described below.

1. **Province-1:** In the first round, a total 55 concept notes were received. In the second round 21 full proposals were received, of which 15 proposals were identified as eligible. The list of eligible proposals and the report was prepared by the IPF technical committee and submitted to PCC for approval. Given the budget limitation, PCC selected 10 projects for the implementation of the IPF project. The first installment of 75 lakh each was disbursed to all selected local governments and it is expected that the local governments execute their work plan with no fiduciary risk. On average, only 51.15 % of the total fund released to IPF implementing LGs was spent in the first year, while the rest will be spent by the end of next fiscal year.

Details on the individual scheme for Province-1 are given in the table below.

S.N.	Name of IPF implementing LG, District	Name of the project	Total Budget ('000)	IPF Grant ('000)	LG's contribution ('000)	Budget release in FY 078/79 ('000)	Expenditure (FY 078/79) ('000)
1	Harinagar, Sunsari	Service and governance improvement for economic development programme-SIEDP (स्थानीय आर्थिक विकासका लागि शासन प्रक्रिया र सेवा प्रवाह सुधार कार्यक्रम)	21500	15000	6500	7500	7089.15
2	Sundar Haraicha, Morang	Smart-service Delivery Capacity Strengthening Project-SDCSP (स्मार्ट सेवा प्रवाहका लागि क्षमता सुदृढीकरण)	21500	15000	6500	7500	6800.53
3	Triyuga, Udaypur	मुसहर समुदायको सर्वाङ्गीण विकास	21500	15000	6500	7500	6976.01
4	Triyuga, Udaypur	विद्युतीय शासनको माध्यमबाट स्थानीय शासन सुदृढीकरण	21500	15000	6500	7500	0
5	Fidim, Panchthar	अर्गानिक भुईँ स्याउ उत्पादन तथा सिरप प्रशोधन र बजारीकरण परियोजना (फिदिम नगर सुशासन तथा आर्थिक विकास - Phidim municipal governance and economic development - PMGED)	25000	15000	10000	7500	952
6	Falgunanda, Panchthar	१. सुचना प्रविधि र सार्वजनिक सुचनामा जनताको पहुँच वृद्धि (प्रविधि विस्तार कार्यक्रम) २. स्थानीय आर्थिक विकासका क्षेत्रमा प्रत्यक्ष योगदान दिने नवीनतम प्रविधि तथा उपकरणहरु (शित भण्डार निर्माण गर्ने)	20000	15000	5000	7500	5713.28

S.N.	Name of IPF implementing LG, District	Name of the project	Total Budget ('000)	IPF Grant ('000)	LG's contribution ('000)	Budget release in FY 078/79 ('000)	Expenditure (FY 078/79) ('000)
7	Siddhicharan, Okhaldhunga	संस्थागत एवम् क्षमता विकास	22255	15000	7255	7500	591
8	Suryodaya, Ilam	कन्याम डुंडेगैरा-पुर्णेडाँडा साइक्लिङ ट्र्याक	75552	15000	60552	7500	4460.67
9	Sotang, Solukhumbu	प्रविधि मैत्री (इ-शिक्षा, इ -स्वास्थ्य र इ- बजार) सोताङ गाउँपालिका निर्माण	20000	14000	6000	7500	5781.32
10	Dharmadevi, Sankhuwasabha	सडक पर्यटन	30000	15000	15000	7500	0
	Total		**278807**	**149000**	**129807**	**75000**	**38363.96**
	Percentage of expenditure versus budget released to IPF implementing LGs in 2078/79						**51.15%**

2. **Madhesh Province:** Four innovative schemes were selected from a competitive process in accordance with the Innovative Partnership Fund (IPF) Implementation Guideline. Madhesh Province did not have a Provincial Programme Director (PPD) for a long time in the reporting period over the internal issues of OCMCM. The current PPD joined from 16 February 2022 and the notice for the call of IPF concept papers was published on 22nd February 2022. Nine IPF full proposals were submitted and finally four innovative proposals were selected and awarded the contract in the month of July 2022. The Office of the Chief Minister and Council of Ministers (OCMCM) transferred 100% of the agreed budget to implement these innovative schemes. However, due to the late fiscal transfer, the LGs were not able to make any physical as well as financial progress by the end of the fiscal year. Below is the list of the local governments awarded for the implementation of innovative schemes and the fund released under innovative partnership fund in the reporting period.

S.N.	Name of IPF implementing LG, District	Name of the project	Total Budget ('000)	IPF Grant ('000)	LG's contribution ('000)	Budget release in FY 078/79 ('000)	Expenditure (FY 078/79) ('000)
1.	Chandrapur Municipality	Charging Station in Chandrapur Municipality	21400	14980	6420	14980	0
2	Chandrapur Municipality	Neoteric Environmental Conservation of Mardhar Wetland	21400	14980	6420	14980	0
3	Parwanipur Municipality	Women Entrepreneurship for the Local Economic Development	21500	15000	6500	15000	0
4	Shambhunath Municipality	Model City Project	50100	15000	35100	15000	0
	Total		**114400**	**59960**	**54440**	**59960**	**0**
	Percentage of expenditure versus Budget released to IPF implementing LGs in 2078/79						**0%**

3. **Bagmati Province:** Bagmati province announced public notice through newspapers and websites to submit the EOI letter by giving the time line of 15 days' to LGs who are interested to run the programme from IPF funds in February 2022. Total 27 concept notes were received in the first round and the IPF technical committee selected 10 full proposal schemes by following evaluation criteria based on IPF guidelines. The PCC meeting approved 8 proposals submitted by LGs based on the evaluation scores by the IPF technical committee. Since all the 8 IPF schemes are multi-year, the LGs have planned to complete the IPF schemes by the middle of June 2023. On an average, all IPF implementing LGs have only spent 19.19 % of the total budget released in the reporting period.

Details on the individual IPF schemes and the progress made till the end of 15 July 2022 for the Bagmati province are given in the following table.

S.N.	Name of IPF implementing LG, District	Name of the project	Total Budget ('000)	IPF Grant ('000)	LG's contribution ('000)	Budget release in FY 078/79 ('000)	Expenditure (FY 078/79) ('000)
1	Neelkantha Municipality, Dhading	IT Friendly Local Governance Project	20420	14294	6126.03	10000	985.93
2	Marin Rural Municipality, Sindhuli	Hybrid Buffalo and Pig Farming project	20956	14669.2	6286.8	9166	104.99
3	Hariharpurgadhi Rural Municipality, Sindhuli	Hariharpurgadhi Modern Dairy Development and Vegetable Farming Project	21200	14840	6360	9166	2699.99
4	Khaniyabas Rural Municipality, Dhading	Khaniyabas Enterperners Develoment Project	20000	15000	5000	9166	4599.84
5	Bhimeshwor Municipality, Dolakha	Establishment of Modern Waste Management Centre	20359	14251.3	6107.7	9166	6443.28
6	Chautara Sangachowkgadhi Municipality, Sindhupalchowk	Integrated Information management System	20000	14000	6000	10000	0.00

S.N.	Name of IPF implementing LG, District	Name of the project	Total Budget ('000)	IPF Grant ('000)	LG's contribution ('000)	Budget release in FY 078/79 ('000)	Expenditure (FY 078/79) ('000)
7	Benighat Rorang Rural Municipality, Dhading	Modern Goat Farming project	20000	14000	6000.43	9166	0.00
8	Naukunda Rural Municipality, Rasuwa	Waste Management Project	20000	14000	6000	9166	98.31
Total			**162935**	**115054.50**	**47880.96**	**74996**	**14932.34**
Percentage of expenditure versus budget released to IPF implementing LGs in 2078/79							**19.91%**

4. **Gandaki Province:** OCMCM had issued 15 days' notice for submitting concept notes, however due to a smaller number of candidates (LGs), the 7 days' notice was again issued. Therefore, 33 concept notes with required documents were submitted by 28 LGs in the first round. Then after the technical committee started to evaluate the concept note and verify the required documents from 7-10 Feb, 2022. Total 21 full proposals were received in the second round. The technical sub-committee recommended 10 out of 21 full proposals to award contract (see the table below) for the reporting year that was approved from PCC meeting.

The LGs are implementing the IPF focusing on various sectors such as IT, agriculture, disaster preparedness, tourism, veterinary and revenue collection. The fund (NRs. 75,00,000) for each IPF project was released to LGs for the implementation. On an average, 30.03 % of the total fund released was spent in the reporting period.

Details on the individual IPF schemes and the progress made till the end of 15 July 2022 for the Gandaki province are given in the following table.

S.N	Name of IPF implementing LG, District	Name of the project	Total Budget ('000)	IPF Grant ('000)	LG's contribution ('000)	Budget released in FY 2078/79 ('000)	Expenditure (FY 078/79)
1	Byas Mun	Integrated Digital Byas Municipality) (एकीकृत डिजिटल व्यास नगरपालिका)	20000	14000	6000	7500	1950.15
2	Annapurna RM	Tourism and Technology Friendly Model Annapurna RM (पर्यटन मैत्री तथा प्रविधि मैत्री नमुना अन्नपुर्ण गाउँपालिका)	20,000	14,000	6,000	7500	6842.28

S.N	Name of IPF implementing LG, District	Name of the project	Total Budget ('000)	IPF Grant ('000)	LG's contribution ('000)	Budget released in FY 2078/79 ('000)	Expenditure (FY 078/79)
3	Gandaki RM	Digital Friendly Revenue Improvement Programme (प्रविधि मैत्री राजस्व सुधार कार्यक्रम)	20,000	14,000	6,000	7500	0
4	Hupsekot RM	Disaster Management, Livelihood and Food Security Programme (दिगो विपद व्यवस्थापन, जीविकोपार्जन तथा खाद्य सुरक्षा कार्यक्रम)	21,600	15,000	6,600	7500	1518.53
5	Phedikhola RM	Digital Friendly Governance and Digitalised Phedikhola (प्रविधिमैत्री सुशासन र डीजिटल्याज्ड फेदीखोला)	21,500	15,000	6,500	7500	296.29
6	Putalibazar Mun	Sustainable Disaster Management, Livelihood and Food Security Programme (सुचना प्रविधियुक्त सेवा प्रवाह र कृषि उत्पादन तथा व्यवस्थापन प्रणाली विकास कार्यक्रम)	21,500	15,000	6,500	7500	2127.25
7	Bhirkot Mun	Improvement of Socio-economically backward people through Agriculture and Livelihood Programme (भिरकोट नगरपालिकामा बसोबास गर्ने आर्थिक तथा सामाजिक रुपमा पछाडी परेका वर्ग तथा समुदायका जनतालाई व्यवशायिक कृषि तथा पशुपालनमा सक्षम बनाई उनीहरुको जीवनस्तरमा सुधार ल्याउने कार्यक्रम)	20200	14100	6100	7500	0
8	Walling Mun	Entrepreneurship, Business Incubation and Innovation (वालिङ नगरपालिकाको	25000	15000	10000	7500	2289.12

S.N	Name of IPF implementing LG, District	Name of the project	Total Budget ('000)	IPF Grant ('000)	LG's contribution ('000)	Budget released in FY 2078/79 ('000)	Expenditure (FY 078/79)
		EBIC परियोजना)					
9	Gharapjhong RM	Climate Change Induced and Disaster Reduction Management Innovative Programme at Local Level (स्थानीयस्तरमा विपद जोखिम न्यूनिकरण तथा व्यवस्थापन र जलवायु परिवर्तन अनुकुलनका लागि नव-प्रवर्तनात्मक साझेदारी कार्यक्रम /परियोजना)	20000	14000	6000	7500	7500
10	Thasang RM	Technology Improvement for Fruits Process and Asparagus Production and Sale (फलफूल जन्य वस्तुको प्रशोधन तथा परम्परागत निगालो सम्बन्धि परम्परागत प्रविधिको सुधार तथा उत्पादन तथा विक्री)	20000	14000	6000	7500	0
	Total		**209800**	**144100**	**65700**	**75000**	**22523.62**
	Percentage of expenditure versus budget released to IPF implementing LGs in 2078/79						**30.03%**

5. **Lumbini Province:** The IPF contract signing ceremony between Secretary/PPD of OCMCM and Chief Administrative Officer of the respective 8 LGs on different dates was completed. For the purpose of supporting the LGs for smooth implementation of IPF projects, PPD, PPM, OCMCM officials, TA team had frequently visited the project's sites. The team visited on the spot and intensely discussed with beneficiaries and LGs officials. The visits were very helpful for sensitizing LGs for on time completion of proposed activities and mitigating risks, issues and challenges prevalent in the projects.

Similarly, PPIU has already developed a regular monitoring plan from TA teams, including provincial agencies. An online monitoring system (also called Project Reporting Matrix) has been developed and daily progress can be tracked and shared among the PPIU team. On average, 73.10 % percent of the total budget released was spent in the reporting period.

Details on IPF Projects are as follows:

S.N	Name of IPF implementing LG, District	Name of the project	Total Budget ('000)	IPF Grant ('000)	LGs' contribution ('000)	Budget released in FY 2078/79 ('000)	Expenditure (FY 078/79) ('000)
1	Sandhikharka Municipality, Arghakhanchi	ग्रिन स्मार्ट सन्धिखर्क सिटि G-SSC)	21500	15000	6500	8500	6552.49
2	Yashodhara Rural Municipality, Kapilvastu	सुशासन तथा विकासका लागि सूचना प्रवर्धन र जीविकोपार्जन कार्यक्रम	20000	15000	5000	7080	4162.526
	Mayadevi Rural Municipality, Kapilvastu	समुदाय रूपान्तरणका लागि नवीनतम प्रयास	20000	14000	6000	6897	6896.988
3	Kaligandaki Rural Municipality, Gulmi	बेरोजगार युवा सँग उद्यमशील कार्यक्रम	21500	15000	6500	5150	1916.975
	Dhurkot Rural Municipality, Gulmi	प्रविधि मार्फत आर्थिक, सामाजिक रूपान्तरण सहित समृद्ध समाज निर्माण	20000	14000	6000	6900	5136.799
4	Mathagadhi Rural Municipality, Palpa	बेरोजगार युवा सँग उद्यमशील कार्यक्रम	21500	15000	6500	3130	1623.327
5	Tilottama Municipality, Rupandehi	तिलोत्तमा नगरपालिकाको सूचना राजमार्ग निर्माण मार्फत डिजीटल सार्वजनिक सेवा प्रवाह कार्यक्रम	21500	15000	6500	6300	6300.00
6	Triveni Rural Municipality, Rolpa	लैंगिक समानता तथा सामाजिक समावेशीकरण प्रवर्धनको लागि अबका महिला: उम्दा महिला परियोजना	20000	14000	6000	5151	3307.676
	Total		**166000**	**117000**	**49000**	**49108**	**35896.781**
	Percentage of expenditure versus budget released to IPF implementing LGs in 2078/79						**73.10%**

6. **Karnali Province:** A total of 38 concept notes were received through 34 local levels in the first round. The IPF Technical Committee evaluated the concept notes on the basis of IPF guidelines. In the evaluation, only 13 concept notes were eligible to submit the full

proposals. Finally 12 projects were selected for implementation and the IPF board approved all the projects through the PCC meeting decision. On an average, 90.30 % of the total budget released in the reporting period was spent.

Details including total cost, expenditure of the individual scheme is given in the following table.

SN	Name of IPF implementing LG, District	Name of the Project	Total Budget ('000)	IPF Grant ('000)	LGs' contribution ('000)	Budget release in FY 078/79 ('000)	Expenditure (FY 078/79)
1	Bhagwatimai Rural Municipality-Dailekh	Institutional Development and Promotion of Good Governance of Bhagwatimai RM	20274	14192	6082	5230	5144.97
2	Karmarong RM-Mugu	Self-reliance project through ecological income and tourism promotion	25648	14822	10826	7325	4300
3	Birendranagar Municipality-Surkhet	Gaushala management for community animal husbandry and environmental hygiene protection / demonstration	20195	14136.5	6058.50	10300	9626
4	Dullu - RM - Dailekh	Waste Management Programme for Clean Municipalities, Healthy Citizens and Local Employment (Garbage Management) (Joint Partnership)	78500	40000	38500	9845	9845
5	Narayan Municipality - Dailekh	Fruit promotion and special breed poultry as well as homestay operation Project	20170	14119	6051	4395	4300
6	Panchapuri Municipality - Surkhet	Economic Development through Bheri Karnali Water Tourism Project	20384.5	14269.5	6115	5725	5523
7	Barekot RM-Jajarkot	Our Rural Municipality Digitization Project	20130	14091	6039	5830	5700
8	Kanaka sundari - RM Jumla	Educational quality improvement project through information technology and LAB in schools	20189	14150	6039	6025	4000

SN	Name of IPF implementing LG, District	Name of the Project	Total Budget ('000)	IPF Grant ('000)	LGs' contribution ('000)	Budget release in FY 078/79 ('000)	Expenditure (FY 078/79)
9	Chayanath Rara Municipality- Mugu	Digital archiving and Digital Service delivery Project of local government	20350	14265	6085	5980	5051.39
10	Musikot Municipality - Rukum West	Information Technology Development, Child Development and Garbage Management Programme	21144	14801	6343	4345	4344.76
11	Sharada Municipality - Salyan	Child Centreed Education for Quality Learning – CCL Project	24625	15000	9625	5000	4892.13
12	Dullu RM - Dailekh	Economic Linkage through Panchkoshi Area Conservation, Promotion and Development Project	27500	15000	12500	5000	5000
Total			**319109.5**	**198846**	**120263.5**	**75000**	**67727.25**
Percentage of expenditure versus budget released to IPF implementing LGs in 2078/79							**90.30%**

7. Sudurpaschim Province: A total of 41 concept notes were received among which many were incomplete and / or received after the deadline. Only 32 concept notes were taken for the evaluation in the first round with only 14 concept notes were found eligible for the full proposal.

The selected 14 LGs submitted their full proposal through hardcopy and on line for evaluation by the IPF Technical Committee. Only five out of 14 were eligible for the IPF grant and were approved for the implementation for this fiscal year 2078/2079. On an average, 21.55 % of the total released fund was spent in the reporting period.

Details on each project for Sudurpaschim province are given in the following table.

SN	Name of IPF implementing LG, District	Name of the Project	Total Budget ('000)	IPF Grant ('000)	LGs Contribution ('000)	Budget release in FY 078/79 ('000)	Expenditure (FY 078/79) ('000)
1	Tikapur Municipality, Kailali	Bio-gas plant construction, Improvement, operation & management project for waste management	21400	14980	6420	14980	1621.426

SN	Name of IPF implementing LG, District	Name of the Project	Total Budget ('000)	IPF Grant ('000)	LGs Contribution ('000)	Budget release in FY 078/79 ('000)	Expenditure (FY 078/79) ('000)
		(फोहरमैला व्यवस्थापनका लागि बायो ग्यास प्लान्ट निर्माणसुधार,संचालन तथा व्यवस्थापन आयोजना)					
2	Laljhadi Rural Municipality, Kanchanpur	Student and Youth entrepreneurship development project while studying and earning (पढ्दै कमाउदै विधार्थी तथा युवा उद्मशीलता विकास परियोजना)	20000	14000	6000	14000	3648.596
3	Aalital Rural Municipality, Dadeldhura	Paperless Office Management for Delivery of Government Service Through One Platform In Addition With Economic Growth and Sustainable Development	20000	15000	5000	7500	5126.151
4	Mellekh Rural Municipality, Achham	Establishment of employment research training Centre and e-governance promotion project including collection, processing, management and electronic business (e-commerce) of rural industry and locally produced items (ग्रामीण उद्योग तथा स्थानीय स्तरमा उत्पादित बस्तुहरुको संकलन, प्रसोधन, व्यवस्थापन र विद्युतीय व्यापार(e-commerce) सहित रोजगारमुलक	20000	15000	5000	15000	1985.80

SN	Name of IPF implementing LG, District	Name of the Project	Total Budget ('000)	IPF Grant ('000)	LGs Contribution ('000)	Budget release in FY 078/79 ('000)	Expenditure (FY 078/79) ('000)
		अनुसन्धान तालिम केन्द्र स्थापना तथा विद्युतीय शासन प्रवर्द्धन परियोजना)					
5	Kedarseu Rural Municipality, Bajhang	Promotion of e-governance and planning of agricultural and livestock programmes for economic and social development (विद्युतीय शासन प्रवर्द्धन तथा आर्थिक तथा सामाजिक विकासकालागि कृषि तथा पशु कार्यक्रम आयोजना)	20000	15000	5000	15000	1947.500
Total			**101400**	**73980**	**27420**	**66480**	**14329.473**
Percentage of expenditure versus budget released to the IPF implementing LGs in 2078/79							**21.55%**

Outcome 3: Elected representatives and civil servants at provincial and local governments have the capacity and serve citizens to their satisfaction.

Elected representatives of the provincial and local governments, such as provincial assembly members, mayors, deputy mayors, of the municipalities, chairperson and deputy chairperson of the rural municipalities, ward committee chairperson and members of the executive committees and the councils have been empowered, oriented and trained in various thematic areas including GESI, e-governance, public finance/procurement, law making process, leadership & management, and their roles and responsibilities thereby enabled to deliver services and the local development results in an effective, efficient and inclusive way to the satisfaction of the local citizens.

Gandaki Province-GPTA conducted a training outcome assessment. The assessment was done with interview methodology with the active participants and a cross checking was done by interview with the immediate supervisors of the trainees. Upon sample analysis, it was found that the satisfaction level of training delivered was more than 70%. There are total 60031(cumulative till the end of FY 2021/22) such officials and elected represented trained on various thematic areas by all PCGGs with PLGSP support.

In addition to the demand and supply of training, the elected representatives and officials have gained skill in various areas through a number of interactive workshops, mentoring, coaching and backstopping support offered by PCGGs.

Output 13: Elected representatives and civil servants at the provincial level are incentivized and trained for delivering high quality services

Activity 13.1: Organize capacity building training on various themes to elected representatives and civil servants at the provincial level

Progress: PCGGs have been the lead agency in organizing capacity building activities at provincial and local level. Large number of officials and elected representatives of Provincial and local level have benefited and adding value to their performance. The officials and elected representatives of Provincial levels have enhanced their knowledge and understanding on different thematic areas i.e. Gender equality and Social Inclusion (GESI), public finance management, budget planning, LISA/MTEF, IT and e-governance, service entry and on - the-job training, effective communication skill, leadership development and Appreciative Inquiry, RIAPs of LGS, SUTRA and CD plans etc. and have been applying the acquired knowledge in programme and budget planning, formulation of laws and policies and in other local development initiatives. During the reporting period, a total of 1770 officials of the provincial government have been trained including 10 elected representatives, under this output.

Activity 13.2: Conduct Orientation on various thematic areas to elected representatives and civil servants at the provincial level

Progress: Province-1 planned this activity, but could not conduct as the priority was given to other activities.

Activity 13.3: Organize workshop (interaction) programme on different agenda and topics

Progress: Province-1, Madhesh, Sudurpaschim and Bagmati planned this activity, but could not conduct as the priority was given to other activities.

Activity 13.4: Conduct pre-service training (induction/service entry training) for newly recruited PGs staffs

Progress: Partially completed. PCGG in coordination with the relevant Provincial ministries and agencies including Public Service Commission and Provincial Ministry of Physical Infrastructure, conducted a 6-8-day service entry training for 67 government officials (F-26) from OCMCM, Ministry of Fiscal Infrastructure. Provincial Public Service Commission recommended those engineers who passed the service commission exam and recruited in the Provincial Ministry of Physical Infrastructure.

The training aimed to make newly-recruited civil servants, including engineers, aware of their roles, responsibilities including necessary knowledge and skills for their effective performance in their day to day work. PCGG has developed/customized and used the curriculum for Service Entry Training in coordination with relevant ministries and agencies on request. The training

also included sessions on Sustainable Development Goals (SDGs) and GESI to make the participants familiar with the current requirements of equitable and sustainable development. The difference in the scores of Pre- and Post-tests clearly showed that the training remained effective to enhance the knowledge of the participants on essential aspects of effective service through the institution they are engaged in. Details are given in the following table.

Details on Progress:

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone	
			No. of event	**No. of participants**
MADHESH PROVINCE-PCGG	3	Training event	1 completed	12 (F-5)
LUMBINI PROVINCE-PCGG	1	Training event	1 completed	25 (F-13)
KARNALI PROVINCE-PCGG	1	Training event	1 event completed.	Total -30 (F-8)
SUDURPASCHIM PROVINCE-PCGG	1	Training event	Not done	

Activity 13.5: Conduct in-service training for Provincial Staff

Progress: Partially completed. Total 240 Assistant Level (fourth and fifth level) government officials of the provinces have received in service training. The participants were from various service groups such as; account, administration, miscellaneous, computer etc.

The training included the sessions on various topics related to day to day office operation and quality service delivery to the citizens, and Local Governments' daily issues related to service delivery including planning, budgeting, GESI mainstreaming, rights to information of stakeholders, etc. The training aimed at imparting necessary knowledge, skills to the participants and transforming attitudes and behaviours for self-motivated performance.

There was also an inter-provincial field visit for the participants to the various province level organizations for exchange of learning and experience from the similar works. After returning from the field visit, participants gave a presentation on their observation and learning and prepared an Organizational Development and Improvement (ODI) plan to internalize the learning in their own offices. The difference in the scores of Pre- and Post-tests clearly showed that the training remained effective to enhance the knowledge of the participants on essential aspects of service delivery in their working circumference. Details are given in the following table.

Details on Progress:

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone	
			No. of event	**No. of participants**
MADHESH PROVINCE-PCGG	2	Training event	2	Total 73 (F-3)
BAGMATI PROVINCE-PCGG	8	Training event	1	Total 46 (F- 34)

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone	
			No. of event	No. of participants
LUMBINI PROVINCE-PCGG	1	Training event	1	Total 28 (F-6)
KARNALI PROVINCE-PCGG	2	Training event	2 events completed.	Total 37 (F -9)
SUDURPASCHIM PROVINCE-PCGG	2	Training event	2 training event completed	Total- 56 (F-12)

Activity 13.6: Prepare CD plan of PG

Progress: Partially completed. Province-1, Bagmati and Karnali provinces planned this activity,but only the Bagmati province PCGG in close consultation with OCMCM prepared a CD plan for the Provincial Government, with the draft Plan disseminated and discussed at various levels. After incorporating the comments and feedback received from different stakeholders, it was discussed in a common floor comprising provincial ministries and departments, where a total 17 senior officials of provincial ministries were present. It is expected that this would be a base document for PG for undertaking the CD initiatives in a planned way. A the concept note and ToR have been prepared and consultant selection is underway.

Activity 13.7: Conduct a study on effectiveness of training/orientation delivered at provincial level

Progress: Bagmati, Karnali and Sudurpaschim planned this activity, but could not conduct.

Activity 13.8: Learning sharing and exposure visit for PPIU staffs

Progress: Bagmati planned this activity, but could not conduct.

Activity 13.9: Conduct Capacity Needs Assessment of Province ministries (staff and representatives)

Implementing unit, Milestone Unit (milestone explanation):
Lumbini Province-PCGG, 1 (Study).

Progress: Partially completed. The Province Training Academy, Nepalgunj has conducted a study of capacity needs for the provincial level (staff of ministries and related offices, representatives) through consulting firms. The main objective of the capacity need assessment is to identify the capacity needs of the staff of the provincial ministries and offices and their capacity gaps to deliver services more effectively and efficiently to the rights holders. This report is believed to be a blueprint in preparing and identifying the capacity development needs of the staff, planning capacity development activities in future.

Activity 13.10: Conduct orientation and thematic trainings (PFM, IPF Monitoring and Reporting, IT & E-governance, capacity development, curriculum development and so on) to the TA and MoFAGA staff

Implementing unit, Milestone Unit (milestone explanation):
PCU, 6 (Trained 109 specialists/experts government officials on different themes).

Progress: This activity was planned under UNTA. Total 190 TA staff including other government officials trained on PFM, IT, GESI and M&E.

<u>**ToT on IT and E-governance:**</u> PLGSP organized a ToT on IT and E-governance on 25-29 July 2021. The training strengthened the capacity of IT & E-governance Expert as well as IT staff working with federal and provincial government for efficient operation of ICT infrastructure, systems and services at central, provincial and local level. There were 29 participants out of which 74% were male and 26% female and 3% participation was from Dalit, 14% Madhesi, 24% Janajati and 58% from Brahmin Chhetri.

The focus of the training included how to roll-out IT and E-government at provincial level and all the participants discussed and shared their views about the implementation IT strategies in the respective provinces. The major accomplishment, challenges, way-forward and need for coordination among three tiers of government was also reflected in the training.

<u>**GESI consultation workshop:**</u> GESI section of MoFAGA with technical support from PLGSP/TA organized a one day consultation workshop with wider stakeholders on 12th September 2021, to discuss GESI Audit Guidelines (*Digdarshan*) 2078 which was piloted in 108 LGs by PLGSP and other agencies. The main objective of the workshop was to get the valuable inputs/suggestions based on their practical experience of implementation of Guidelines in different LGs. Altogether 40 participants (22 female and 18 male) participated in consultation which includes the representatives from MoFAGA, different government line agencies, constitutional commissions and GESI experts. The workshop was highly effective where participants provided their valuable inputs and constructive comments in GESI Audit guidelines. MoFAGA/ PLGSP has revised the GESI Audit guidelines incorporating inputs and suggestions received from workshop participants and is in process of finalization and endorsement by MoFAGA.

<u>**PFM Training:**</u> The PFM training strengthened the capacity of PFM Experts for efficient operation of Public Financial Management at central, provincial and local level. The major focus areas of the training were budget preparation, implementation, support in procurement of goods, work and consulting services and implementation of PFM activities (FRRAP, PETS, INTERNAL CONTROL, RIAP, MTEF etc.). In two different events (20-22 September and 2-4 October 2021), a total of 48 participants attended of which 92 % were male and 8% female participants and 52% were Brahmin/Chhetri, 20% janajati, 19% Madhesi, 5% Dalit, and 2% Muslim and 2% others.

<u>**CDMIS Training:**</u> Trained and strengthened the capacity of PLGSP staff and government officials on efficient operation of the CDMIS system on August 9 & 10. Out of 33 participants, 27 were female. The training was targeted to PLGSP staff with the objective to orient and train them on the system operation and its sustainable use. The development team of the system was

resource persons for the event, who delivered both theoretical and practical sessions on the system.

The orientation was fruitful in making the participants learn about system operation, and it is expected that participants will be able to operate the system independently and thereby improve reporting of CD related activities at local and provincial level.

Monitoring and Reporting Training: MoFAGA/PLGSP successfully conducted a three-day residential Training of Trainers (ToT) training on "Results-based monitoring and evaluation" from 8-10 September, 2022. The programme was chaired and inaugurated by the National Programme Director (NPD) - Mr. Balaram Rijyal. In total 40 participants participated of which 7 were female. The participants included various divisional under-secretaries and section officers from MOFAGA, OCMCM, OPMCM and PLGSP staff. The training aimed to equip participants with skills in setting up and implementing results-based monitoring and evaluation systems. The participants benefitted from the latest M&E practices including the results and participatory approaches. It also aimed at bringing learning to practice for participants to learn about the results levels and their linkage with indicators and techniques for tracking and assessing the progress of a project with the aim of achieving long term results.

Activity 13.11: Support capacity building initiative through exposure cum knowledge sharing visit

Implementing unit, Milestone Unit (milestone explanation):

PCU, 1 (Exposure visit events).

Progress: Initial assessment has been done. But the event will be organized in the next FY 2022/23.

Activity 13.12: Organize half yearly experience sharing workshops of PLGSP

Implementing unit, Milestone Unit (milestone explanation):

PCU, 1 (Half yearly review and reflection of PLGSP).

Progress: Conducted a half-yearly review workshop which was successful to focus on review of achievements of progress against annual targets, cross-learning and create a community of practice for PLGSP staff. The programme was conducted on 7-8 August and out of 122 participants 30 were female. The programme was highly appreciated by all the participating provincial government officials as it provided a platform to build synergy and coherence among the PLGSP team as a whole.

Output 14: LGs' elected representatives and civil servants are empowered and trained for delivering high quality services

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Activity 14.1: Organize capacity building training on various thematic areas to elected representatives and civil servants at the local level

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Progress: PCGGs have conducted capacity development training for the officials and elected representatives of the local government on different demand based thematic areas including planning budgeting and result-based monitoring for LG staff, Public Procurement Management

training for the finance unit chief and planning section chief of LGs, GIS Application and Data Visualization in web-based training for ITOs of LGs, Service Delivery Training for LGs Ward Committee and staff, GESI mainstreaming for GESI focal persons, e-governance to ITOs of LGs, training on service delivery and people interface for ward level staffs of LGs. ToT on Local level planning process, SDG localization, capacity building training for engineers of LGs, BES/IEE/EIA training for the technical staff of LGs and PGs.

In total, 4093 (F-1233) PLG elected representatives and officials were trained and will use the acquired knowledge and skill to improve their performance in delivering services to the citizens. For example, the participants of the public procurement training will use their improved knowledge and skill to prepare the bidding document, conduct bid evaluation, manage contract, control quality and execute the procurement process for goods and services. Thereby, their efficiency will be improved to benefit the service recipients. The trained GESI focal person will use their knowledge to guide planning and budgeting process in a GESI sensitive ways ensuring the needs and voices of the dalit and disadvantaged group of the people have been addressed in the annual plans and budget of the LGs and PGs.

In other instances, changes have been reported because of the use of the acquired knowledge. For example, after the GIS training, ITO of Gharapjhong Rural Municipality has identified the error of the topography map of the municipality and now the issue is in process of being addressed. As such, some Chief Administrative Officers (CAOs) have responded that they are now able to undertake the procurement process more confidently. Thus, the training events have helped to add value to the performance of PLGs staff and elected representatives while delivering services to the citizens. A detailed progress under this activity is given in the Annex-2.

> **Activity 14.2:** Conduct Orientation on various thematic areas to elected representatives and civil servants at the local level

Progress: Partially completed. Province-1 oriented 35 LGs staff on initial environment examination (IEE) and environmental impact assessment (EIA) and will use the acquired knowledge to guide the project team to incorporate environmental consideration in the project preparation process including identifying the environmental risk and planning and executing the mitigation measures. Workshop planned by PCU on federal issues and planned by Province-1 and Bagmati on SDG localization could not be conducted. Detail is given in the following table.

Details on Progress:

Implementing Unit	Activity	Milestone (Unit)	Milestone (Explanation)	Progress against milestone	
				No. of events	No. of Participants
PCU	Organize workshop on federal issues in coordination with LG Associations	3	Workshop event		Dropped
PROVINCE 1-PCGG	Organize orientation on development and	5	Event		Dropped

Implementing Unit	Activity	Milestone (Unit)	Milestone (Explanation)	Progress against milestone	
				No. of events	No. of Participants
	localization of sustainable development indicator at local level				
	Organize orientation on quality control mechanism of physical infrastructure, NBC and IEE, to LGs technical officials	5	Event	2	35 (M;33 , F:2)
BAGMATI PROVINCE-PCGG	Organize orientation on Sustainable Development Goal (SDGs) Localization	10	LGs		Dropped

Activity 14.3: Organize workshop (interaction) programme different agenda and topics at local level

Progress: Not done.

Activity 14.4: Conduct pre-service training (induction/ service entry training) for newly recruited local level staffs

Progress: Partially completed. Province-1, Bagmati, Lumbini, Karnali and Sudurpaschim Provinces trained a total 841 (F-310) newly appointed LG staff (Assistant level 4th and 5th) on pre-service/service entry through 20 events organized at different locations.

Participating staff included administration, account and the technical staff from different technical sectors i.e. Agriculture Development, Livestock, Sub-Engineer and Public health participated. The training focused on administrative, office management and operation, and sectoral legal provisions, practical and theoretical knowledge on office management and operations, roles and responsibilities of LGs as per the constitution and LGOA.

The participants acquired knowledge and insight about government working culture, their expected and respective roles and responsibilities with intended impact on the public service, existing laws and legal procedures that need to be followed while performing their duties. It is expected that they will perform their duties with greater clarity on their expected impact and the citizens including women, marginalized community, dalit etc. will get effective and efficient service on time. Details are given in the following table.

Details on Progress:

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone	
			No. of events	No. of Participants
PROVINCE 1-PCGG	5	Event	5	Total110 (F-49)
MADHESH PROVINCE-PCGG	5	Training event		Not done
BAGMATI PROVINCE-PCGG	800	LG staffs to be capacitated	10	Total 552 (F-201)
LUMBINI PROVINCE-PCGG	1	Training event	1	Total 28 (F-8)
KARNALI PROVINCE-PCGG	3	Training event	3	Total 87 (F-27)
SUDURPASCHIM PROVINCE-PCGG	2	Training event	1	Total 64 (F-16)

Activity 14.5: Conduct in-service training for Local level staff

Progress: Partially Completed. As the provincial Civil Service Act has made mandatory provision of in-service training in promotion of grade and level of the staff. PCGGs of Madhesh Pradesh, Lumbini Province, Karnali Province and Sudurpaschim Province have trained 289 (F-72) LGs staff (assistant 4th and 5th level staff working in different LGs) in-service in eleven events organized at different places.

Participants were from various service groups such as accounts, administration, miscellaneous, computer etc. The training also included a field visit for the participants to the various LGs for exchange of learning and experience from the similar works. The participants have enhanced their practical as well as theoretical knowledge in the areas they were mandated to deliver the services to the citizens and will use the acquired knowledge in the day today activities of the local governments. The training is also helpful to them for career development & advancement. The difference in the scores of Pre- and Post-tests also clearly showed that the training remained effective to enhance the knowledge of the participants on essential aspects of service delivery in their working environment. Details are given in the following table.

Details on Progress:

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone	
			No. of Events	No. of Participants
MADHESH PROVINCE-PCGG	2	Training event	2	Total - 37 (F-3)
LUMBINI PROVINCE-PCGG	2	Training event	2	Total - 54 (F-14)

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone	
			No. of Events	No. of Participants
KARNALI PROVINCE-PCGG	4	Training event	4	Total -123 (F-31)
SUDURPASCHIM PROVINCE-PCGG	4	Training event	3	Total - 75 (F-24)

Activity 14.6: Prepare CD manuals, curriculum, and training materials through PCGG

Progress: This activity was planned by only Bagmati and Madhesh Pradesh. PCGG of Bagmati province developed different training modules against the target of 10, while the Madhesh Pradesh could not. The PCGG of Bagmati, in close consultation with Nepal Administrative Staff College (NASC), Local Development Training Academy (LDTA) and the different institutions of the provincial government, has developed the following six training modules;

  i.   Training Curriculum for LG's 6th level officer on administration and development management;
  ii.   Training curriculum for internal auditing system;
  iii. Programme monitoring and supervision training curriculum for Deputy Mayor and Vice Chair;
  iv.   Curriculum on Procurement Management for LG staff;
  v.   Developed Curriculum on building bylaws and settlement development regulation;
  vi.   Administration and management training curriculum for technical section head of LG

Activity 14.7: Conduct a study on effectiveness of training delivered at local level (LG)

Progress: Partially completed. This activity was planned by only PCGG Bagmati and Karnali Provinces. Bagmati conducted one event of study while Karnali could not. A post training survey with 110 participants (57 Male and 53 Female) of different training was conducted to assess the effectiveness of the training. The effectiveness assessment mainly covered the relevance of training, contents, methodologies and training venue; handout and teaching learning materials; quality of Resource Person and use of learnt knowledge and skill by the participants after the training.

Out of those surveyed, 110 participants (83%) stated training were highly relevant to them and have been very helpful to undertake present responsibilities in an effective way. Similarly, they have also expressed satisfaction that the resource persons were also appropriate and the handout served by PCGG has been helpful to them. 17 % participants rated it moderate and/or poor in all aspects. The detail of this survey finding can be seen at PCGG website http://pcgg.bagamati.gov.np/download/3/87278211

Activity 14.8: Learning, sharing and exposure visits (Inter-Provincial Learning Visit)

Progress: Completed. This activity was planned by only Bagmati. A team of 24 (F-11) including Deputy Mayor /Vice Chair of LGs and TA staff of PCGG visited various locations (Susta RM, Tilottam Mun, Tansen Mun, Ribdikot RM, Bagnashkali RM -Lumbini Pradesh) and

Walling Mun, Phedikhola RM, Rupa RM Annapurna RM, Kushma Mun and Beni Mun of Gandaki Pradesh. The participants interacted with the LGs they visited and cross learned around the governance and service delivery.

Activity 14.9: Conduct Capacity Needs Assessment of LGs (staff and representatives), Study /research on status of CD and governance related topics

Progress: This activity was planned by only Lumbini which could not conduct.

Activity 14.10: Organize orientation on role and responsibilities as per the provisions of constitution and Local Governance Operation Act for newly-elected representatives of LGs

Progress: Partially completed. Newly-elected representatives may face challenges to deliver their day to day activities in the absence of proper orientation. All PCGGs except Karnali organized a two days orientation on Local Government Operation and local development for 1211 (F-465) newly-elected Chief and deputy chief of LGs. The orientation was aimed at making the elected representative aware about their role and responsibilities in order as per the provision of constitution and Local Government Operation Act, 2074. A group of high level officials from MoFAGA, some former secretaries and commissioner of CIAA, facilitated the sessions.

The orientation created a suitable forum for introduction among municipal leaderships along with exchange of ideas to perform works as per the aspiration of people. Details are given in the following table.

Details on Progress:

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone	
			No. of Events	No. of Participants
PROVINCE 1-PCGG	137	LGs	6	Total 228 (F:87)
MADHESH PROVINCE-PCGG	136	LGs	6	Total 224 (F-112)
BAGMATI PROVINCE-PCGG	119	LGs	5	Total 214 (F-68)
GANDAKI PROVINCE-PCGG	85	LGs	4	Total 160 (F-61)
LUMBINI PROVINCE-PCGG	109	LGs	4	Total: 213 (F-70)
KARNALI PROVINCE-PCGG	79	LGs		Not done
SUDURPASCHIM PROVINCE-PCGG	88	LGs	4	Total 172 (F-67)

Activity 14.11: Conduct orientation on environment friendly local governance framework

Progress: This activity was planned by all PCGGs but only Gandaki and Sudurpaschim Provinces completed it. Gandaki trained 30 (F-12) elected members (vice chair), and CAOs of 5 LGs at Pokhara. While the Sudurpaschim trained 30 (F-14) deputy mayors and CAOs and members of the sectorial committee of 5 LGs of kanchanpur district.

The objective of the orientation was to brief on EFLG guidelines and other rules, regulation and procedure guided by LGOA and SDG, making service delivery effective and efficient by adopting an environment friendly and good governance framework at local level. The participants learned about the inter-relationship between environment and development, characteristic of friendly district and public office, stone, concrete, sand and waste management policy, and also process/provision of preliminary environmental examination. They will use this acquired knowledge in their day to day activities in their respective governments.

Activity 14.12: Organize ToT on MTEF for resource persons at province level

Progress: Bagmati PCGG organized a 3 day ToT on Mid-erm Expenditure Framework in Chitwan. This activity was implemented in the support of the PCU. Some resource persons were from MoFAGA and some others were from the roster of PCGGs. The training events were organized at different places and a total of 149 participants participated in the training.

The Lumbini PCGGs did not conduct a separate ToT on MTEF at the province level a the budget of the ToT in province level was mixed with MTEF training in district level training.

The participants included CAOs, retired government officials, freelancers, PLGSP staff among others. The participants actively engaged in discussion on Medium Term Budget Framework, Medium Term Result Framework and Medium Term Financial Framework. Group work was adopted as a major methodology to work out on a set of MTEF related formats to practice MTEF preparation.

PCGG Gandaki trained 15 participants (M-11, F-4) on METF. Among them, 8 were PG staff, 5 were LGs staff and 2 were individual consultants who have enhanced their knowledge on MTEF and are able to deliver MTEF subjects as trainers to LGs in future.

Sudurpaschim province trained 120 participants (including 7 females) on MTEF. Three-days ToT on MTEF programme has been completed in Dhanagadhi, Kailali covering all the Municipalities and Rural Municipalities of Sudurpaschim Province. The ToT programme was attended by the Chief Administrative Officer, Planning Officer, Account Officer and IT officer of all Local Governments.

Province-1 and Karnali could not conduct ToT on MTEF.

Details are given in the following table.

Details on Progress:

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone	
			No. of Events	No. of Participants
PROVINCE 1-PCGG	1	TOT event		Not done
MADHESH PROVINCE-PCGG	1	TOT event		Conducted by PCU, data covered in PCU report
BAGMATI PROVINCE-PCGG	1	TOT event	1	Total 14
GANDAKI PROVINCE-PCGG	1	TOT event	1	Total 15
LUMBINI PROVINCE-PCGG	1	TOT event	Completed	The activity was mixed with training on MTEF under Output 8
KARNALI PROVINCE-PCGG	1	TOT event	Not done	
SUDURPASCHIM PROVINCE-PCGG	1	TOT event	Completed	Total- 120 (F-7)

Activity 14.13: Organize ToT on FRRAP for resource persons at province level

Progress: Total 241 (F-36) elected representatives and staff of DCC and LGs trained on FRRAP ToT. PCGGs in coordination with MoFAGA/PCU, organized ToT to develop resource persons for implementation of FRA, based on the Fiduciary Risk Assessment Guideline- 2077 of MoFAGA. The training was facilitated by the senior official of the MoFAGA and the resource person from the roster of the PCGGs.

This ToT focused on implementation of FRRAP guideline 2078 in LG (guideline introduction, indicators, process of FRRAP assessment and role of LGs, DCC and MOFAGA). In the training the participants interacted and discussed around the five themes & 100 indicators of FRRAP and its online portal for reporting. The DCOs, District Treasury Controllers and some ITOs from the districts of the provinces were the key participants of the ToT. PCGGs will further mobilize the trained resource persons to conduct orientation on FRA to the LGs' elected representatives and staff. As of the reporting date, 290 LGs from the seven provinces have completed FRA assessment and uploaded their report to the web portal, a significant achievement after the training.

Details by provinces are given in the table.

<u>**Details on Progress:**</u>

Implementing Unit	Milestone (Unit)	Milestone (Explanation)	Progress against milestone	
			No. of events	No. of participants
PROVINCE 1-PCGG	1	TOT event	1	Total 39 (F-17)
MADHESH PROVINCE-PCGG	1	TOT event	1	Total- 23 (F- 1)
BAGMATI PROVINCE-PCGG	1	TOT event	1	Total 39 (F-4)
GANDAKI PROVINCE-PCGG	1	TOT event	1	Total 31 (F-3)
LUMBINI PROVINCE-PCGG	1	TOT event	1 Event, completed	Total 62 (F-8)
KARNALI PROVINCE-PCGG	1	TOT event	1	Total 28 (F-3)
SUDURPASCHIM PROVINCE-PCGG	1	TOT event	1 ToT event completed	Total 19 (F-0)

Activity 14.14: Provide support in higher studies programme on key areas for staff working at PPIU/PCGG

Implementing unit, Milestone Unit (milestone explanation):

PCU, 30 (Number of government officials supported for applied cum master degree courses).

Progress: Five officials joined the programme in the first year (2020/21) and nine in the second year (2021/22). Total 13 government officials are doing applied cum master degree courses.

2. SUMMARY OF INDIVIDUAL CAPACITY DEVELOPMENT ACTIVITIES DISAGGREGATED DATA:

The following table gives the summary of the trained elected representatives and government officials by PPIUs and PCGGs across all programme outputs in 2021/22. In total 38,551 people, including both elected representatives and government officials, were trained in various thematic areas. Of the total, 33.5 % counts for output 10, followed by 22.4% in output 8, 15.9% in output 14 and 12.3 % in output 9 mainly concerning GESI; different systems, guidelines and tools; and accountability for LGs respectively being implemented through PCGGs. More detail is in the following table.

Summary of Individual Capacity development activities conducted by PCGG/PPIU across all outputs:

Province			Province 1	Madhesh Province	Bagmati Province	Gandaki Province	Lumbini Province	Karnali Province	Sudurpaschim Province	Total	Percent
Output 4	Trained Total		125	0	0	0	105	89	39	358	0.9%
	Gender	M	97	0	0	0	91	72	27	287	80%
		F	28	0	0	0	14	17	12	71	20%
Output 5	Trained Total		77	42	54	55	49	229	474	980	2.5%
	Gender	M	43	38	20	47	38	188	365	739	75%
		F	34	4	34	8	11	41	109	241	25%
Output 6	Trained Total		218	27	34	254	136	200	17	886	2.3%
	Gender	M	183	24	27	218	125	161	5	743	84%
		F	35	3	7	36	11	39	12	143	16%
Output 7	Trained Total		0	18	24	25	13	15	35	130	0.3%
	Gender	M	0	17	13	12	10	11	30	93	72%
		F	0	1	11	13	3	4	5	37	28%
Output 8	Trained Total		395	1529	723	790	1722	1940	1548	8647	22.4%
	Gender	M	351	1413	586	635	1524	1580	1351	7440	86%
		F	44	116	137	155	198	360	197	1207	14%
Output 9	Trained Total		196	0	0	0	0	2092	2436	4724	12.3%
	Gender	M	140	0	0	0	0	1632	2061	3833	81%
		F	56	0	0	0	0	460	375	891	19%

Output 10	Trained Total		1469	2501	5563	1973	1172	49	165	12892	33.4%
	Gender	M	847	1874	3524	1195	792	35	50	8317	65%
		F	622	627	2039	778	380	14	115	4575	35%
Output 11	Trained Total		0	0	0	0	0	52	0	52	0.1%
	Gender	M	0	0	0	0	0	38	0	38	73%
		F	0	0	0	0	0	14	0	14	27%
Output 12	Trained Total		335	199	275	208	195	458	221	1891	4.9%
	Gender	M	304	177	257	183	163	341	197	1622	86%
		F	31	22	18	25	32	117	24	269	14%
Output 13	Trained Total		149	90	198	467	168	501	274	1847	4.8%
	Gender	M	124	82	150	362	115	415	223	1471	80%
		F	25	8	48	105	53	86	51	376	20%
Output 14	Trained Total		574	806	1271	894	821	952	826	6144	15.9%
	Gender	M	337	616	793	742	597	726	502	4313	70%
		F	237	190	478	152	224	226	324	1831	30%
Total			3538	5212	8142	4666	4381	6577	6035	38551	100%
Percent of Total			9%	14%	21%	12%	11%	17%	16%	100%	

Trained officials and elected representatives of PLGSP by thematic areas

When the trained persons looked at by various thematic areas, GRB/GESI related subjects counts for 44%, followed by LISA/FRA 21.87%, local government operation 9.33%, CD plan/RIAP 4.46% and e-governance 3.03%. More detail is in the following table.

S.No.	Thematic Areas	Trained #	Percent
1	Building Code	498	1.29
2	CD Plan, RIAP, Periodic plan & ICS	1721	4.46
3	IT & e-Governance (Data Management, GIS, Networking)	1170	3.03
4	DRRM, EFLGF, IEE and EIA training	471	1.22
5	GRB, GESI & GESI Audit, GBV & Code of Conduct to prevent workplace sexual harassment	16962	44.00
6	In-service training	766	2.00
7	Law making process	126	0.32
8	Leadership Development, Positive Thinking & Stress management	587	1.52
9	LISA, FRA & MTEF	8430	21.87
10	Local Gov. Operation & Development (Vital Registration & Service Delivery)	3599	9.33

S.No.	Thematic Areas	Trained #	Percent
11	Public Procurement, PAMS, PLMBIS training	945	2.45
12	SDGs & Planning, Monitoring Process	446	1.16
13	Secretariat Management, Courtesy and Hospitality	932	2.42
14	Service Entry Training	981	2.54
15	ToT on various thematic areas	917	2.38
Total		38551	100

No. of trained individuals by type of intended beneficiaries

PLGSP have been collecting, maintaining and analyzing the disaggregated information and data specially through our existing CDMIS (capacity development management information system – where we mandatorily maintained the disaggregated information/data of all the activities conducted with PLGSP) and we regularly compare the information/data to track and to adjust the activities to make sure that Programme achieved its targets.

Ensuring participation of women in different activities has been one of the major challenges; thus, PLGSP has been consciously putting efforts to mitigate this challenge taking different strategies. For example, PLGSP has developed and used a "Participation selection checklist" to ensure and promote the participation of women and other excluded groups in all different activities of PLGSP. Similarly, PLGSP make sure to communicate clearly (in writing) to ensure the selected participants include women, participants from excluded groups in any programme activities organized through PLGSP.

The main reason for low participation of women is due to the nature of the programme (the main targets of the programme are government officials and elected representatives at PLGs level). Mostly men and "so called" higher caste officials/representatives are in leadership position eg. Majority of chief administration officers in LGs/ Public finance, planning sections in PLGs are men and from higher caste thus there is very little space available to increase participation of women compared to men in the capacity development activities. Despite of the given context, PLGSP has been organizing and designing programme/plans i.e. specific capacity building trainings/opportunities targeted to women, participants from excluded & marginalized communities and training to ward members i.e. dalit/women member, vice ward chair person, deputy mayors etc.

Likewise, PLGSP ensure to include and organize focus group discussion and consultation with women, people from different social groups in process of GESI audit, formulation of GESI strategy/guidelines at Provincial and local level.

Of the total trained elected representatives and officials, elected representatives from both province and local level accounts for 32.06% while the government officials from both the levels accounts for 60.56% and 7.38% others (including local level freelancers: women activists, human right activists, representatives of civil society trained as resource persons in various thematic areas to be mobilized by PCGGs).

Details on disaggregated data is given in the following table.

Provincial Level					
Elected Representative		Officials		Others	
Male	Female	Male	Female	Male	Female
52	49	2829	678	154	51
101		3507		205	
3%		92%		5%	
Local Government Level					
Elected Representative		Officials		Others	
Male	Female	Male	Female	Male	Female
7872	4387	15817	4023	2169	470
12259		19840		2639	
35%		57%		8%	

Total Elected Representative		Total Officials		Others		Grand Total (a+b)
Male	Female	Male	Female	Male	Female	
7924	4436	18646	4701	2323	521	38551
64%	36%	80%	20%	82%	18%	
12360		23347		2844		

INCLUSION STATUS OF TRAINING PARTICIPANTS

Dalit — 7.4% Janajati — 17.1% Madhesi — 11.2% Muslim — 1.3% BC & Others — 63%
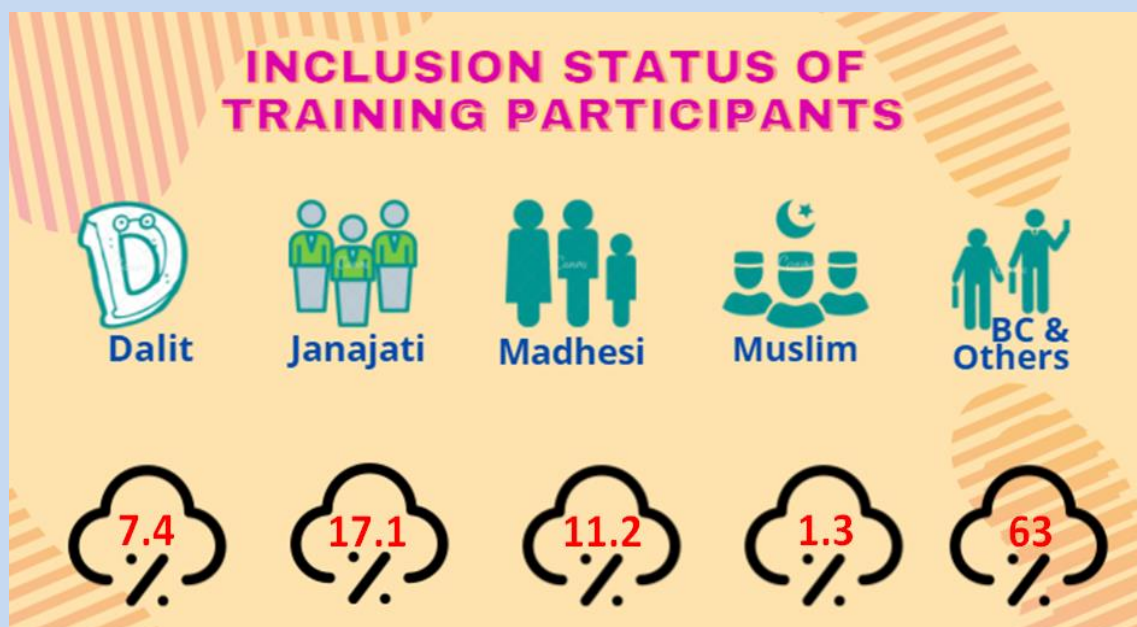
3. PROGRESS UNDER TA SUPPORT

UNDP provided technical assistance (TA) for the implementation of PLGSP. The TA personnel play a catalytic role in the implementation of the Programme and in the achievement of its results. UNDP worked closely with the PLGSP management in recruiting TA personnel for PLGSP. Out of 109 staff, 107 joined PLGSP. The roster is exhausted for seven positions, including Capacity Development Expert and Infrastructure Development Expert resulting in two vacant positions. PLGSP management has asked UNDP to fill the two vacant positions by hiring short-term consultants and this is underway.

UNDP supported ongoing interaction with relevant projects such as Access to Justice (A2J) and Parliament Support Project (PSP), coordinating activities in regard to judicial committees, law making process and capacity building of CM's office at province level. The Ministries of Federal Affairs & General Administration and Law & Justice began co-operation on common issues of law making and implementation.

Programme Management

As envisioned in the Programme Document and the Joint Financial Agreement (JFA), ASIP 2021/22 have been implemented by presenting plans and progress periodically to the Technical Assistance Sub-Committee (TASC), National Advisory Fiduciary Risk Management Sub-Committee (NAFRMSC), National Executive Committee (NEC), and National Steering Committee (NSC), ensuring their guidance and feedback are considered for improvements. Further, issues on budget ceiling, budget allocation to IPF PCGG etc. have been discussed with the Development Partners.

4. MONITORING AND KNOWLEDGE MANAGEMENT

Monitoring from PCU and DPs

PCU officials including NPD, NPM, Officers and PCU Experts have visited PPIUs on different dates for the different event/programme activities and discussed the programme status of PLGSP in Province-1 and Madhesh (9 March 2022) and supported various orientation programmes including for newly-elected representatives organized by PPIU and PCGG nationally.

UN TA/UNDP, FCDO, SDC and Norway visited most programme implementing provinces including Province-1, Madhesh, Lumbini, Bagmati, ….., on 23 September 2021, 25-29 October 2021, 5 Dec 2021, 19-21 January (Madhesh Norway), 12 Feb (PCGG Bagmati), 4 March 2022 (PCGG Bagmati), 7-8 March 2022, 16 March 2022 (Madhesh by EU), 22 March (Madhesh) 28 March 2022 (Bagmati) April 20, 2022 and on 5-6 May 2022.

The visiting team interacted with PPIUs and PCGGs and also visited Palikas and met staff and elected representatives engaged in the programme implementation including Chairperson, Deputy Chairperson and board members. The visiting team enquired about PPIU and PCGG staff joint work plans, any issues on audit arrears with its adequacy of policies, system and capacity of the provincial and local staffs, fiscal federalism issues in provinces and common

road map of PFM reforms, growth plans, the role of TA staff and what further support is required from PLGSP/UNDP/MoFAGA.

FCDO also visited and interacted with Minister-MoEAP, Minister-MoSD, Chief of Provincial Public Service Commission, Speaker and Secretary of Provincial Assembly, Vice Chair of Provincial Planning Commission and Chief Minister of Province 1. The team investigated the effectiveness of PLGSP programme in the province and discussed any issues and working modality of PPIU and PCGG.

Visiting teams have also undertook enquiries regarding local level planning, budgeting, plan prioritization and decision-making processes, governance and service delivery systems available at ward level. Team also discussed the OCMCM authority and PPIU team and the performance and progress of the PLGSP programme, discussed inter-governmental relationships and the functioning of federalism among three layers of the government and were updated on the current position of implementation of federalism and progress of PLGSP.

The visiting team also posuitively noted the implementation of LISA and GESI and suggested PCGG should focus on practical sessions while conducting in-service training, among others, for the government staff. The executive directors of the PCGGs emphasized the need for support to develop infrastructure of the training institution. Additionally, local governments requested additional technical and financial resources for the implementation of Periodic plan, RIAP and Gender strategies developed in the support of the PLGSP.

Provincial government officials/Chief Minister and Council of Ministries (OCMCM of Lumbini) engaged in PLGSP implementation visited the PTA on April 26, 2022 and reviewed the infrastructures of the PTA and expressed their commitment to allocate adequate budget for infrastructure development of the Provincial Training Academy.

5. MAINSTREAMING GENDER EQUALITY AND SOCIAL INCLUSION (GESI):

The PLGSP programme has made deliberate efforts to prioritize and mainstream Gender equality and social inclusion (GESI) throughout the programme through both GESI-targeted and GESI responsive mainstreaming interventions. PLGSP has prepared and endorsed its GESI strategy in 2020/21 which is being rolled out within the programme, serving as a guiding document for the PLGSP team to ensure thorough integration and promotion of GESI within PLGSP.

Promotion of Gender equality and social inclusion (GESI) is recognized as one of the major agendas of discussion in internal as well as external workshops/reviews and training. As such, a separate and specific session on GESI has been included in PLGSP (annual/half yearly) review workshop which has provided an excellent platform to review and reflect on good practice and lessons learnt in promotion and mainstreaming GESI perspective within PLGSP and PLGs to reinforce cross learning and build a community of practice including way forward to promote and strengthen GESI within PLGSP.

The dedicated team of GESI specialists and experts within PLGSP has been ensuring effective in mainstreaming GESI within PLGSP and embedded in all 14 outputs, through strengthening

systems, use of appropriate GESI-related tools and checklists and building the capacities of TA team, government officials and elected representatives.

PLGSP has significantly contributed in building the capacity of government officials and elected representatives of PLGs and equipped them with required skills to apply their knowledge on GESI approaches and tools. They have been mobilized as resource persons to systematically disseminate the learning and rolling out GESI trainings/orientations to make sure GESI is well prioritize for gender responsive planning, budgeting, laws and policies and is regularly followed up by PLGSP.

PLGSP has prioritized bringing in all three domain of change specifically focusing on women, the vulnerable, the excluded and the poor to increase their access to services and opportunities, enhancing their voice and participation and contribution to address discriminatory practices, mind sets, norms and policies that remove barriers.

With the changing context and needs at province and local level, PLGSP reviewed and revised the existing GESI training manuals that PLGSP has been using to make it more relevant and contextualized for effective GESI mainstreaming and improving the capacities and accountability of Provincial and local governments towards GESI.

PLGSP has also devised ways and strategies to mainstream GESI in all outputs of the programme in addition to its related core outputs (5,10 and 9). Interventions include: mandatory inclusion of at least one session on GESI in all capacity building training that has been planned through PLGSP; ensuring that there is provision of having GESI expert in team of service providers in executing important activities such as Periodic Plan, CD Plan and other than GESI specific activities; GESI experts review of concept note/TOR of PLGSP activities to ensure GESI perspectives are addressed; technical and facilitation support has been provided to the Provincial and Local Governments to integrate GESI perspectives when formulating/revising policies and legislation.

PLGSP GESI experts have therefore been actively engaged to provide GESI perspectives in formulation/revision of laws, polices etc. (Outputs 1, 2, 4, 5, 9, 10, 11, 13, 14): and Technical support provided to PLGs to develop/ draft/ adapt GESI strategy/ policy (Outputs 1, 4, 9, 10, 11, 13, 14).

Dedicated consultations/discussions with groups of women, the poor, vulnerable and excluded people have been ensured to identify their perspectives and priorities which needs to be addressed by the laws/policies; and relevant GESI specialists/experts are consulted at different levels to make sure that all GESI-related issues are fully considered while developing land or reviewing the legal/policies of the PLGs.

In addition, various GESI checklists (i.e. GESI monitoring checklists, participants selection checklists) have been used and effective in ensuring the participation of women and representatives from excluded and other disadvantaged groups in any programme, planning, policy formulation and discussion and any other capacity building events. PLGSP has consciously focused on ensuring participation and developing leadership of women and other vulnerable and excluded social groups. PLGSP has made systematic efforts to collect, analyze and maintain GESI disaggregated data based on sex, sexual orientation, social group, disability

to regularly assess and monitor the impact of PLGSP to men, women and other vulnerable, excluded group and making necessary adjustment.

Total expenditure on GESI (including GESI mainstreaming and GESI dedicated in both TA and JFA) amounted to NPR. 479640.245 thousands, which is 27.72 % of total expenditure of the programme in the reporting period.

6.   ANTI-CORRUPTION, HUMAN RIGHTS AND ENVIRONMENT

The basic presumption is that any development interventions and its activities financed with public funds lie on an input-process-output-outcome-impact scale. Corruption is related to both process and results risks. In the reporting period, PLGSP has supported local governments to strengthen the public financial management system introducing internal control system, fiduciary risk assessment, implement grievances handling system and mechanism and orientation on Mid-Term Expenditure Framework (MTEF). As a result, 213 LGs have prepared a Revenue Improvement Action Plan, 17 LGs prepared an Internal Control System, 525 LGs Conducted Fiduciary Risk Assessment and 501 LGs oriented on MTEF. Implementation of these different tools and systems will help LGs to maintain financial discipline and transparency implemented in their working procedures.

Fiduciary Mitigation plan in PLGSP

During the reporting period, fiduciary risks associated with the implementation of Innovative Partnership fund (IPF) have been identified and included in the Fiduciary Risk Mitigation Action Plan (FRMAP) of PLGSP, ensuring these risks will be reviewed, addressed and reported periodically. Pprogress against the key actions during the reporting period is presented in Annex-5. Major progress achieved includes preparation and implementation of brief ASIP preparation guideline, budget spending by including it in annual budget and programme of provinces, proper programme approval and authorization process in place, all programme funds flow only through government funds, quarterly financial progress as per JA FMR formats, PPIU and PCGG operationalized through MoU with provincial. Governments, CGAS partially used in the Provincial governments and the SuTRA is in place. Progress against the PLGSP FRRAP will be continually updated and reported in the routine reporting system.

Human right:

Human rights have been considered as a guiding principle while planning and implementing the programme activities and across all programme processes and outputs. In the capacity development activities targeted for individuals, due attention has been given to the disadvantaged community, elected representatives from dalit and minority groups. In addition, PLGSP has also considered the issues and opportunities of the disadvantaged group of the people in the lawmaking process, guidelines and system development, thereby the guideline and laws have been GESI sensitive, addressing their needs.

Environmental Issues

PLGSP is also committed to addressing environmental issues, with a focus on disaster risk reduction and climate change through its programme activities. During the reporting period,

PLGSP has integrated disaster related issues in the training programme and oriented decision makers at PLGs on the issues related to disaster and climate change, enabling them to integrate necessary mitigation measures in their regular programmes and budgets.

7. SUSTAINABILITY

Making PLGs functional and effective is the core capacity development focus of the PLGSP programme. The dedicated and focused training, based on their needs and demands, has made them knowledgeable and competent to deliver services to the citizens they serve, as determined by the constitution and Local Government Operation act of Nepal. Further, they have been developed skills and expertise through relevant consultative workshops, mentoring and coaching, working closely with specialists. PLGSP's CD and policy support is entirely embedded in the governments' initiatives to implement their national and sub-national priorities, objectives and strategies, making it more likely that they will continue to work beyond the programme period. The many systems, tools and policy documents that have been developed under PLGSP support will remain as assets contributing to institutional development over time. The PLGs thus have been enabled and empowered to function and sustain the PLGSP's achievements beyond the programme end date.

8. COORDINATION AND LINKAGES

Coordination with DPs and alliance Partners

Over the past year, DP coordination has continued to improve, with regular meetings of Development Partners held to develop and agree approaches in a structured and facilitated way. Engagement between DPs, PCU and MoFAGA has also been strengthened with scheduled monthly meetings between DP Chair & Co-Chair with PCU and, quarterly, with PCU and all DPs.

These scheduled meetings have been focused around Programme governance requirements (NEC; NSC; TASC) and key deliverables, supplemented by thematic / ad hoc discussions focused on emerging issues to agree priorities and ways forward. All meetings have agreed agendas and resulting action notes, enabling all parties to ensure that actions are recorded and progress is monitored.

It is intended to build on this robust approach going forward with the development of a programme of joint monitoring visits.

Coordination with Federal Agencies

Close coordination has been maintained with the federal ministries and agencies including OPMCM, NPC, MoF, FCGO, MoUD, MoEST, MoHP, MoALD, MoWCSC, in the implementation of the PLGSP programme. National Executive Committee meetings, National Steering Committee meeting, National Advisory Fiduciary Risks Management Sub-Committee and Technical Assistance Sub-Committee (TASC) has been organized regularly and policy and strategic discussions have been facilitated, with focused agendas including finalization of IUPF implementation guidelines, ASIP, PLGSP Fiduciary Risk Reduction Action Plan, transforming LDTA to Federal Affairs Training Academy (FATA) and the importance on legislating for PCGGs through the formulation of provincial Act.

9. RISKS AND MITIGATION MEASURES

The following table includes the updated risk matrix for the Programme. In addition to COVID-19, there is one additional risk added in the risk matrix for next year which is associated with the government's time to hold local elections. Two risks associated with COVID-19 are extremely important to address for the effective implementation of the programme. Firstly, there is a risk that the pandemic will continue next year, with high impact on Programme implementation; the Programme will regularly monitor the context at the local level and review it at a broader level to explore alternative mechanisms to achieve the results. The Programme will focus on improving the efficiency of the PLGs on resource mobilization initiatives. Secondly, there is risk of PLGs having low HR capacity with medium impact on the programme; the programme will focus on applying broadened capacity development strategies to improve efficiency. Thirdly, the local elections may adversely affect programme implementation; PCCG/PPIU will reschedule the implementation plan to avoid organizing events and activities at the local level during the election time.

Table: Risks, impact and mitigation measures

S.N	Risks	Probability	Impact	Mitigation Measures
1	Local elections next year may affect the Programme implementation adversely.	High	Medium	Reschedule the implementation plan to avoid organizing events, and activities during election time at the local level.
2	COVID-19 pandemic continues prevailing into next fiscal year.	High	High	Adjust the working modality in line with the government guidelines. Adopt innovative measures (e.g. online and virtual) to implement the activities as far as possible
3	Local Governments will not be getting additional HR at work due to measures imposed by Federal and Provincial Governments	High	Medium	Broaden capacity development strategy for local governments and use additional experts, volunteers, interns as technical hands/resource persons to help PLGs
4	Delay in passing of PCGG Acts by provinces	Medium	High	Follow up regularly with PCGGs and OCMCM/OPMCM regarding the institutional and legislative support.
5	Weak coordination	Medium	Low	Establish Coordination

S.N	Risks	Probability	Impact	Mitigation Measures
	between the PPIUs and PCGGs.			Mechanisms under the chair of PPD with Executive Director of PCGG, Governance and Legal Expert of PPIU and Local Governance Expert of PCGG as members. Ensure that regular coordination meetings take place to harmonize efforts and optimize results.
6	Weak financial management in provincial and local governments	Medium to High	Medium to High	Strengthen PFM system at all levels. Increased awareness of the importance of robust PFM amongst leadership at sub-national levels. Link capacity development activities with findings of LISA assessment. Increased support for strengthening FCGO capacity (software, training/mentoring, human resource)
7	Programme activities cannot be sustained when the programme ends	Medium	High	Institutionalize cost sharing mode of capacity building in provincial and local governments. Develop and institutionalize PCGGs as Centres of excellence at provincial levels in a self-sustained way
8	Weak voice of local governments (lack of the recognition of Government Associations - LGAs)	Low	Low to Medium	Recognize the LGAs as forums for local governments for collective consultations and representation at provincial and federal levels
9	Non-JFA DPs and INGOs working in governance reform and capacity building reluctant to align within the PLGSP framework	Low	Low to Medium	Better coordination with non-JFA DPs and INGOs through a regular dialogue and coordination process. Flexible Programme approach to allow non-JFA DPs to operate within the PLGSP framework.

10. FINANCIAL PROGRESS

The total budget of PLGSP for FY 2021/22 is NRs 2955.827 million (including JFA and GoN contributions) and expenditure of the year is 1483.407 which is 50.19%. The expenditure by province is given in the following table which varies from 17.61% to 84.99%. Though the financial delivery of the reporting period is low, it is significantly improved compared to the previous fiscal year 2020/21 (26.19%). In some cases, financial payments were halted for the sake of quality checks which resulted in due financial payment. Taking into account the learning of the reporting period, all programme implementation units have been instructed to front-load the implementation plan in the early of the FY and not to wait the last month of the fiscal year for the consulting service to submit the final deliverables, allowing sufficient time to check the quality of the products and services. Thus it is expected that the financial delivery will be expedited in the next FY 2022/23.

Governing Entities	Financial Progress of PLGSP 15 July 2021 - 16 July 2022 (NPR)						
	PLGSP Unit	Total Budget	Total Expenditure	Progress Percentile	Total Budget	Total Expenditure	Progress Percentile
Province 1	P1-PCGG	271950000	131134273	48.22%	375000000	193206816	51.52%
	P1-PPIU	103050000	62072543	60.24%			
Madhesh Province	P2-PCGG	271400000	47784892	17.61%	374800000	116023287	30.96%
	P2-PPIU	103400000	68238395	65.99%			
Bagmati Province	P3-PCGG	232530000	95438450	41.04%	330900000	121346302	36.67%
	P3-PPIU	98370000	25907852	26.34%			
Gandaki Province	P4-PCGG	187300000	75588874	40.36%	290900000	121093337	41.63%
	P4-PPIU	103600000	45504463	43.92%			
Lumbini Province	P5-PCGG	207650000	169839191	81.79%	311800000.1	233939961.6	75.03%
	P5-PPIU	104150000	64100771	61.55%			
Karnali Province	P6-PCGG	166550000	112103240	67.31%	269400000	199512607	74.06%
	P6-PPIU	102850000	87409367	84.99%			
Sudurpaschim Province	P7-PCGG	210450000	89107328	42.34%	315000000	117845787	37.41%
	P7-PPIU	104550000	28738459	27.49%			
Federal	PCU	468052355	306754374	65.54%	688027355	380438793.7	55.29%
	FCGO	219975000	73684420	33.50%			
Total		2955827355	1483406891	50.19%	2955827355	1483406891	50.19%

The following table shows that collectively the provinces have 48.64 % financial delivery while the PCU and FCGO have 65.54 % and 33.5 % respectively.

	Entity	Annual Budget	Expenditure	in %
FY 2078/79 (NPR)	Province	2267800000	1102968098	48.64
	PCU	468052355	306754374	65.54
	FCGO	219975000	73684420	33.50
	Total	2955827355	1483406892	50.19%

Under the TA (on budget, off treasury) 51% of the total planned budget NPR 468.106 million was spent during the reporting period (16 July 2021 - 15 July 2022).

FY	Entity	Annual Budget	Expenditure	In %
16 July 2021 - 15 July 2022 (NPR)	TA	468106344.00	238813888.00	51

FY 2021/2022			
Output wise Expenditure (JFA & GoN)			
Activity	**Total Budget**	**Total Expenditure**	**Percentile(%)**
Output 1: Total	7500	831.7	11.09%
Output 2: Total	60399	10289.2	17.04%
Output 3: Total	31200	13579.4	43.52%
Output 4: Total	24100	8951.0	37.14%
Output 5: Total	33500	18684.0	55.77%
Output 6: Total	79340	56066.0	70.67%
Output 7: Total	153100	62691.0	40.95%
Output 8: Total	1185476	632136.4	53.32%
Output 9: Total	38550	8507.0	22.07%
Output 10: Total	308150	145417.0	47.19%
Output 11: Total	18000	2782.0	15.46%
Output 12: Total	540400	260168.9	48.14%
Output 13: Total	68625	28624.0	41.71%
Output 14: Total	276255	124665.0	45.13%
Operation cost : Total	131232.4	109014.2	83.07%
Grand Total	2955827.4	1482406.87	50.15%

Total budget expenditure of the reporting period is given by outputs in the table above.

11. ISSUES AND CHALLENGES

- **Delay in IPF Implementation:** The IPF guideline approval process was delayed and local elections further added to the delay. The delay in IPF implementation affected physical and financial progress. IPF delivery (expenditure) by LGs is a challenge due to time constraints (LGs budget planning) to implement the projects to within timescales.

- **Legal identity & autonomous of PCGG –** Gandaki, Sudurpaschim Province and Province-1 passed Acts to operationalize the PCGG. Other provinces are operating through the Executive Order passed from the provincial cabinet and drafting and approving Act is in the process. It is a wide-ranging issue for the remaining PCGGs to get their legal identity. It is required to regulate PCGG by making essential acts.

- **Developing CD infrastructures with modernized facilities/PCGG capacity -** Available training halls in the PCGGs do not have adequate, modernized and equipped facilities to conduct the planned events as required. The government norms for conducting such events are low and thus, it is a huge challenge to retain high quality trainers. There is a need to plan and construct a well-equipped training centre/hall by using modern technology. Further, the PCGGs are newly established organization/s, and their organizational capacity to carry out all relevant PASIP activities is one of the major challenges.

- **Low Financial Delivery:** Though the programme has made about 70% progress on physical delivery, financial delivery was only 50.19%. Most of the activities were implemented by out-sourcing the consulting services which had bid at lowest cost, leading to budget surpluses in most of the activities. PLGSP will focus in planning a realistic budget and front-loading the big budget item activities in the implementation plan to accelerate the financial delivery from the beginning in the next fiscal year.

- **Aligning the programme priorities to the need of local governments:** About 86% of the programme budget is being executed by the provinces. Provincial governments, through PPIUs and PCGGs, have managed implementation of activities for LGs where the budget is not transferred to LGs directly (except in IPF). This fund mobilization modality has posed great challenge to align the programme priorities to the needs of local governments, as the issue of ownership and accountability is being questioned greatly in this connection.

- **Increasing the provincial ownership to the programme:** Provincial ownership of the programme is vital in establishing fully functional PCGGs and delivering the quality programme results.

- **Lack of coordination and collaboration between PPIU and PCGG:** The disconnect between PPIU and PCGG, due to proximity of offices and the need for more collaboration between the government officials, is also an issue. The movement of thematic experts from PPIU to PCGG and vice versa is also a issue.

- **Minimal Contribution from Nepal Government:** The Nepal government's committed contribution to the programme was 23.1% of the total fund, but thus far the contribution

is limited to only 9.86%in the total expenditure. The ownership and stake of the Nepal Government through increasing spend of the budgeted contribution needs to be further strengthened and improved.

- **Work to strengthen the inter-governmental relations: Establishment of inter-**provincial coordination council at OPMCM is pre-requisite to strengthen relations between three levels of governments. However, it requires political commitment and decisions to clarify its position and held regular meeting to discuss and resolve the issues related to inter-government relation. In the absence of the, the Programme has limited scope and faces significant challenges to achieving the intended results.

12. LESSONS LEARNED

- **Use of e-governance and IT:** Official Websites of all local levels developed by PCU have been successfully operationalized with the support of IT officers and IT experts at local and provincial level (PPIU & PCGG respectively). It has been instrumental in information dissemination to the citizens at local and provincial level. The websites have been populated mainly with annual budget and programme, gazettes, laws, important decisions of the executives and assemblies and various information related to public services and others and citizens have been able to access this information online. Moreover, the websites' data have been looked up in the Local Level App (Mobile App) developed by the Department of Information Technology (DoIT) and the information in the websites have been displayed in the Mobile App, which has facilitated citizens' easy access to the budget and vital information of the local level.

- **Quality assurance:** Outsourcing delivery to consulting services on different areas for the PLGs in some provinces requires quality improvements in the future. Quality of the training activities is very important for its expected impact in the long run. The quality assurance mechanism will be made more effective at the provincial level and key output validation mechanisms at the PCU level will be prioritised to review outputs in a timely manner and provide feedback to improve quality.

- **Enhancing citizen participation in the decision-making process –** Programme interventions / activities are intended to promote and ensure the participation of civil societies, forum and individuals in the decision making process at provincial and local government, as per their Constitutional rights. Citizen participation for policy formulation processes, annual planning process should be a part of governance.

- **Meaningful participation and engagement of women and other excluded and disadvantaged communities –** Ensuring meaningful participation and engagement of women (considering intersectionality of women - dalit/disadvantaged women, woman with disability, GBV survivors), and other vulnerable and excluded people such dalit, persons with disabilities, sexual and gender minorities, in overall governance process and their influences in decision making is quite challenging due to the most of the senior positions being held by men and "so called" upper caste people which require specific focus and special attention/strategies including more targeted interventions to

ensure their participation in different events such planning and budgeting, capacity building training/workshop, laws and policy formulation process etc.

- **Role and responsibility of PCC and stakeholders** (including provincial ministries and LGs) is key to effective implementation of the programme, especially for successful results and creating ownership by PLGs. Hence, consultation, coordination, and feedback from PLGs actors are vital to the design and planning of PASIP.

- **Outcomes of LISA and FRRAP** need to be linked with the federal budgeting and staff performance management system. LISA, FRRAP will be more effective if enacted through the District Coordination Committee along with budget authority.

- **Use of different GESI-**related tools such as GESI Audit, Gender Responsive Budget (GRB) can be very effective and crucial in awareness raising and changing the attitudes of concerned officials and representatives as these tools provide the actual scenario and existing gaps in area of gender equality and social inclusion in policy, programme, budget and services including the way forward to effectively mainstream GESI for gender sensitive and responsive planning, programming, policies and services.

13. CASE STUDY (GOOD PRACTICES)

1. **Case Study:** Fiduciary Governance Risk Reform Getting Priority at Province Level: A Success case Study of developing FRRAP first time among 7 provinces
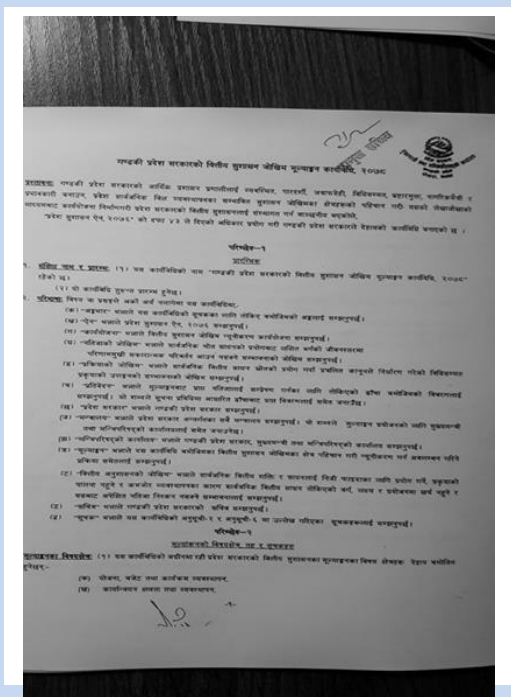
Gandaki province has been focusing on fiduciary governance reform these days and emphasizing mainstreaming the fiduciary mitigation process in its policies, plan and practices. Fiduciary risk is the risk that funds are not used to intended purpose, don't achieve a value of money, don't produce expected results and are not properly accounted for. PLGSP is key for backstopping provincial and local government entities to introduce relevant tools and techniques to measure the status of fiduciary risk and improve government administrative and financial compliances and obligations. In this context, the Gandaki cabinet has endorsed a new Fiduciary Risk Assessment Procedure, 2078 as a part of implementation of Gandaki Province Good Governance Act, 2076 and Regulation 2077. The guideline received greater attention among provincial actors for introducing the common system of fiduciary risk measurement in all ministries and developing robust guidelines on the action and implementation to mitigate weakness and red flag areas to the planning and budgeting cycle.

Former chief secretary, Dr. Damodar Regmi himself led to develop the guideline and incorporate inputs from all provincial secretaries and stakeholders. As expressed in his own words there is growing concern of citizens to fiduciary risk and hence to protect our resources from mismanagement, we need to take radical and critical reforms to our legislations, systems, procedures, organization and ourselves from the inside out. The guideline draws attention to different seminars and workshops at national and sub national level and is also praised by NPD/PLGSP as a noble effort led by the Gandaki Province Government. The guideline has been circulated to other provinces as reference materials to adopt relevant indicators and processes for replication and getting approval from respective cabinets.

PPD/Ram Psd Acharya has said, "The guideline is very simple and easy to understand, rich of self-explanatory indicators, and scoring process. Government staff without taking additional burden and taking the support of consultants can measure their fiduciary risk and identify reform areas". As such civil society expert/Gandaki Province and a formal cadre of transparency international; Mr. Bhanu Parajuli has also said, "usefulness of the guideline to provincial entities particularly in improving the process, result and corruption area".

In addition, OCMCM has recently completed 2 days' workshop on the guideline and facilitated how to Centre the guideline province-wide for moving fiduciary governance risk assessment and plan for reform action. Furthermore, PLGSP has planned an online scoring system in future and make the public fiduciary status to each year in 2nd trimester of the year. The guideline has been placed on OCMCM webpage, hence easy access to all.

2. Case Study: Grievance Redress Mechanism through call Centre in Kathmandu Metropolitan, Bagmati Province

Kathmandu Metropolitan City(KMC), Office of Municipal Executive along with its various departments, ward offices and other work stations has been following transparency & delivery-based service as a core motto for the general public and service seekers. Kathmandu Metropolitan City has noticed a need for inbound call Centre for addressing the grievances of the general public residing in Kathmandu metropolitan City. Said system would bring forth a platform for a collective and centralized repository for all the grievances and inquiries placed by the general public regarding their problems and issues related to service delivery and management of

Figure 1 Technical training for call center focal persons

local government. An effective grievance redress mechanism (GRM) is required to provide pathways for public/service seekers to raise issues about project implementation and performance that are linked to governance and anti-corruption measures.

As mentioned in the Manifesto of newly-elected Mayor Balendra Shah, the first executive meeting on   May 30, 2022 decided to start a call Centre. Then forth, IT Department along with support of other departments of KMC worked together to set up the hardware and software required for the establishment of call Centre in Kathmandu Metropolitan. Then with the team

work, the call Centre has been established and begun its operation from June 6, 2022. Similarly, the focal persons from all ward office and departments were assigned to handle their relevant inquiries and complaints. Then, technical training was provided to the focal persons for proper handling and operation of system associated for grievance redressed.

GRM System consists of hardware and software components. SIP Server, IP Phone, POE Switch, Laptop, Coded Headset & Networking are the key part of associated hardware components. SIP Line (Toll Free Number) from Telecom and a GRM Software was deployed for handling grievances, inquires and suggestions from public. The software part consists of several features like backup recording of all the grievances fetched to the call Centre, details of complaints or inquiries. User roles have been properly managed for handling the grievances related to the respective departments and ward offices. Public can call to the toll free number 16600105511 to place their complaints/inquiry.

3. Case Study: Production Control System for Service Delivery

Belaka Municipality is located in the Udaypur District of Province 1 with an area coverage of 344 sq. km. According to the 2075 household survey, the total population of this municipality is 54,122 out of which 26,443 are female and 27,676 are male. Around 64.29 percent of the population are engaged in the agricultural and livestock sector. The major crop production in Belaka Municipality is maize, wheat, and potato, among others. In the beginning there was no detailed database system about agricultural products like seeds, fertilizers, crops, etc. Furthermore, no recording system on the request made by local farmers about agricultural and livestock assistance which was less transparent in the service delivery process. In order to address this gap, the municipality in coordination with the Belaka Municipality developed an online platform for automated agriculture administration to endorse effective and transparent agriculture extension services. The online platform has been effectively implemented and providing an easy and equal access to citizens in receiving agriculture extension services from the municipality.

Production Control System (PCS) is a digital platform developed using the Drupal framework. PCS is structured to reside on Distributed Ledger Technology (DLT) connecting agricultural agencies of all tiers of government. This system allows the administration to track the status of the agricultural and livestock sector in the municipality. The system further supports formal data exchange across inter-agencies. Moreover, it helps the virtual management and administration of both large and small farmers in a single-line unit. The details of every farmer including their land details and income are collected in the system. The agricultural department of the municipality can use this information to avoid duplication while providing agricultural-related grants.

The system has additional features like Farmer Identification and Categorization, Service Management System, Knowledge Management, Agriculture Advisory Service, Business Plan Automation, Market Management, Insurance Management, and Live Reports that strengthens transparency and governance in the service delivery. The system can demarcate management zones taking in consideration with relevant factors and be able to recommend suitable crop rotations, optimal plant density, water requirements, appropriate fertilizer use, diagnosing pests and diseases for crops and suggesting preventive or curative measures. The PCS system is helpful for farmers to improve the efficiency of their daily tasks in agriculture. The use of these techniques presents advantages when compared with traditional methods based on manual work and replicating PCS can act to address a specified goal related to that environment in another Rural Municipality, Municipality in Province 1.

4. Case Study: Bishnu's effort towards Social Justice and Human Rights, Lumbini Province

Bishnu Bahadur Thapa lives in Suddhodhan Rural Municipality-04, Mainahiya, Rupandehi. Mainahiya is situated about 8 KM from headquarter of Butwal Sub-Metropolitan City in the south-west side and 7 KM away from East-West highway in the south side. Most of the citizens here are dependent on agriculture, foreign employment and daily wages for their daily life. This is mixed community of Brahmin, Kshetri, Janjati, Madhesi, Tharu and Dalit where agriculture and daily wages are the major occupation.

The disputes within the community were rising but the municipality lacked proper facilitation, mediation and solution while Suddhodhan Rural Municipality has been facing some challenges in providing standard training on Mediation to produce new Mediators for community mediation.

Bishnu wished to support his community in resolving and mediating disputes within his community that were related with different areas such as profanity, land, fight, divorce, and other disputes. It was not easy to support different types of disputes without having required knowledge, skills and authority to resolve and mediate the disputes.

Provincial and Local Governance Support Programme (PLGSP) organized Mediation training in fiscal year 2021/22. The key objective of the training was to produce new Certified Mediators for local governments (LGs) targeting the community with a high number of disputes. Based on the data and request from LGs, PLGSP organized Mediation training to 45 participants from five selected local governments, including seven (7) participants from Suddhodhan Rural Municipality, Rupandehi. This 8 days/48 hours package training was held in January 2022 in Kapilvastu district. After the training, PLGSP team has been doing necessary follow-up and communication with concerned authorities of those LGs for further listing as Mediators, formulation of Mediation Centre Operation Guideline and effective mobilization for social peace, justice and prosperity.

Bishnu was also participant of the training where he learned about concepts and skills of disputes and mediation i.e. dispute and its nature, solution strategies, alternative solutions of disputes, role and characteristics of Mediators, communication and facilitation skills, process and steps of mediation, legal provisions related to mediation and Mediators, etc. After training, Bishnu and his colleagues organized a meeting with the Judicial Committee (JC) to share what they learned, discussed with them and finally convinced the JC for further actions.

After the joint meeting, Suddhodhan Rural Municipality agreed and developed the Mediation Centre Operation Guideline, 2078 and listed the trained participants as Mediators, with contract and identity card for two years. Now, Bishnu Thapa is one of the certified mediators of Suddhodhan Rural Municipality and has been working in resolving disputes within his community and contributing in maintaining social harmony and justice. During this period, he was engaged in resolving various types of disputes which were related to land, divorce, and fighting among neighbors. He has been practicing alternative ways for disputes solutions such as negotiation, mediation, conciliation, arbitration and full enthusiasm. Mediator; Bishnu says "I am very happy to work as Mediator, So far, I have engaged in resolving 17 disputes in my ward which was appreciated by my ward chairperson and sometime I jointly visited the community with the chairperson and other Mediators too." https:// www. youtube. com/ watch? v=Bn08UdrrOCs
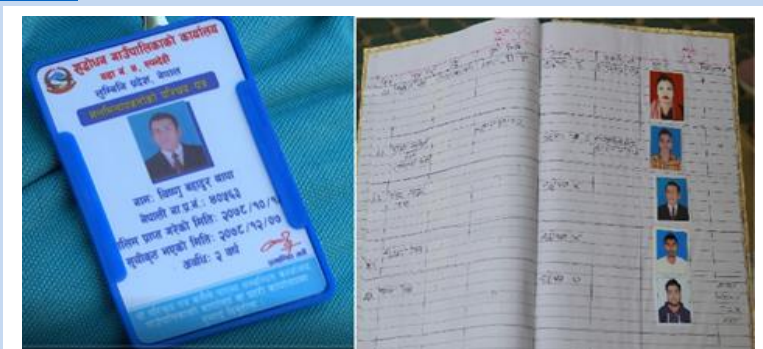
Identity card and listed as Mediator Suddhodhan Rural Municipality, Rupandehi

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Similarly, Vice-Chairperson; Shanta Devi Gyawali says, "PLGSP provided a standard and quality training to seven (7) participants from Suddhodhan Rural Municipality, they came back with enhanced knowledge and skills on Mediation and they have been doing great job to solve disputes and ensuring social harmony and justice and making peace within society. I thank to PLGSP, lastly request to PLGSP for refresher training too."

Thus, they believe that these types of activities support in enhancing the capacity of local governments for ensuring justice and maintaining peace in society. The LGs are expecting various types of capacity building activities in the justice sector such as capacity development to JC, civil servants who are directly engaged in the judicial section and judicial works.

5. Case Study: GESI Mainstreaming in Runtigadi Rural Municipality of Rolpa District

Introduction: PCGG supported conducting Gender Equality and Social Inclusion (GESI) Audit in all 109 LGs of Lumbini Province in this fiscal year. GESI Audit is a tool to evaluate and ensure GESI mainstreaming in policy, programme, plan, budget, service delivery, structure, and working culture/environment of LGs. An existing policy, programme, structure, working culture/environment, and service delivery are assessed from the GESI perspective and provided specific recommendations to make GESI responsive and sensitive policy, programme, and service delivery. Based on this recommendation LG prepared an action plan addressing the gap that was identified in the Audit workshop. Runtigadi Rural Municipality of Rolpa District is one of the LG that conducted the GESI Audit last and this fiscal year.

Situation before project: Runtigadi is one of the RM who conducted different programmes targeting women and other excluded communities and secured a good score in the GESI Audit last year. But not assess their organizations in a systematic way like an audit.

Intervention: PLGSP supported conducting GESI audits last and this fiscal year. 2 days of GESI Mainstreaming training were also organized in this Palika. Initially, GESI Committee was formed in Palika and a 5 members task force committee was also formed to lead the audit process. All the policy and programme documents were collected and reviewed with the support of the task force committee. Then organized an orientation on the concept and importance of GESI Audit and evaluated the policy, programme, planning, budgeting, service delivery, structure, and working culture/environment of LGs from the GESI perspective and scored on each indicator. A comparative score of the GESI Audit is given in the below table.

Topic	Full Marks	Marks Obtained 2020/21	Marks Obtained 2021/22
Law, Policy and plan	20	9.5	15.5
Organizational Management	20	15	16
HR & Capacity Development	20	15	16
Service Delivery	20	9.5	16
Good Governance & accountability	20	12.5	16.5
Total Marks	100	61.5	80

Besides this, a SWOT analysis was also done, and a GESI development action plan was developed based on the SWOT analysis and obtained score. Palika allocated the budget to implement the GESI development action plan of last year. Some notable changes can be found in the law, policy, plan, and service delivery.

Changes: We could not see the impact level change within one year though Palika started some good initiatives against the GESI development action plan such as developing a GESI Policy, and a GESI focal person being appointed. And some of the activities mentioned in the GESI development action plan were aligned with the budget plan for FY 2078/79 and implemented. Palika established a human resource Centre and gave priority to the women and staff from the excluded community in capacity development which is well documented. Similarly, the planning and implementation process of Palika seems more inclusive than in the previous year. Committee and sub-committee also become more inclusive in terms of gender and social inclusion i.e. 40% of females are in the user committee. In addition, Palika makes a breastfeeding room and separate toilets for males and females.

Policy alignment: It is aligned with the vision of the constitution to promote an inclusive and equity-based society with prosperity and social justice; different GESI policy of Nepal Government, GESI provision on Local Government Operation Act, 2074; and commitment made by the state, at the national & international level on gender equality & social inclusion.

Evidence:
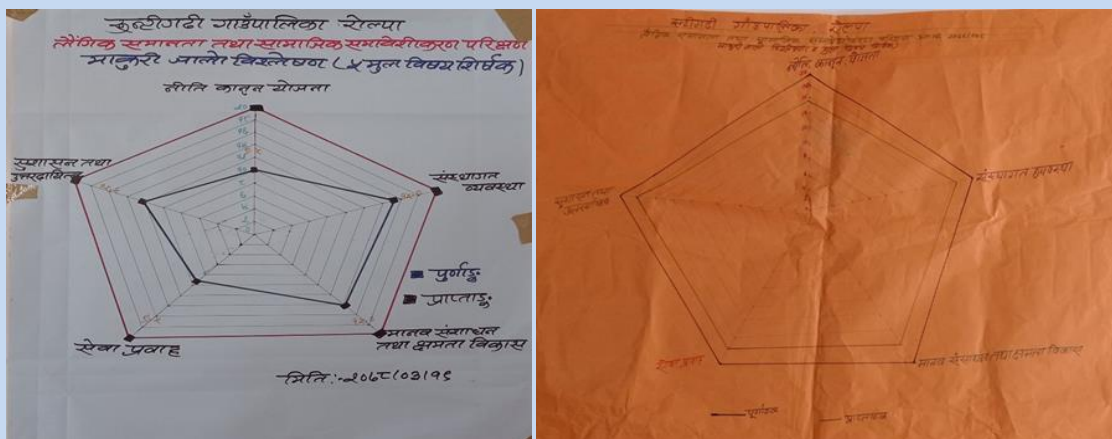
Figure: A comparative score of GESI Audit last year (61.5) & this year (80)

"We identified strengths, weaknesses, opportunities, and threats on GESI through GESI Audit and developed a GESI development action plan. Our RM implemented most of the action plan and this year received a good score in GESI Audit. We are committed to implementing the remaining action plan " **Sila Malla, GESI Focal person.**

6. Case Study: Assurance of Fiduciary Discipline in Karnali Province

According to the Annual Report 2078 of Auditor General, NRs. 83 crore 47 lakh 81 thousand audit arrear has been pointed out from the audited figures NRs. 23 billion 43 crores 95 lakhs 60 thousands of 2076/77 of government offices, other institutions and committees under the Government of Karnali Province. Out of which, the amount to be recovered is NRs. 14 crore 58 lakh 98 thousand evidence to be submitted, NRs. 31 crore 99 lakh 25 thousand to be regularized, NRs. 22 crores 8 lakhs 15 thousand and the remaining advance is NRs. 14 million 81 lakh 43 thousand. This amount comes to 3.56 percent of the total audited figures. It has increased by 0.84 percent than last year. In the said report, it is pointed out that there are deficiencies in the following matters: compliance with laws and regulations, internal control system, protection of assets, acquisition and use of resources, budget management and resource assurance, revenue collection, public procurement management, programme approval and implementation, grant distribution and monitoring, service delivery, etc. In order to minimize these shortcomings and maintain fiduciary discipline, province government of Karnali realized the necessity of fiduciary risk assessment guideline with indicators of formulation of plan, management of annual programme and budget, mobilization and distribution of revenue, capacity of implementation and management, accounting, auditing, monitoring, evaluation and reporting system. The provincial government prioritized the formulation of the Karnali province risk assessment guideline with the intention of institutionalizing fiduciary governance through the identification and accounting of potential areas of provincial financial risk to make the financial management system systematic, transparent, economical and efficient. Five member drafting committee was formulated leading with the secretary of the Ministry of Economic Affairs and Planning. There was special attendance of the principal secretary of the province too and discussed rigorously in the committee. This meeting was held repeatedly 10 times and the draft was finalized in the meeting dated 29th of Push 2078. The said draft was submitted to the Council of Ministers and approved on 12 Magh 2078 as per Section 44 of Karnali Province Good Governance Act. In relation to the implementation of this guideline, the employees of the ministries and agencies of the provincial government were given a two-day orientation regarding the guideline on 23rd and 24th of Chaitra 2078. As well a draft of the fiduciary risk assessment guideline implementation action plan was also prepared from the participants. Regarding the effective implementation the guideline a meeting was organized on 19 Baishakh 2079 with chaired by Raj Kumar Shrestha, the principal secretary of the government of Province, in which the secretaries of all the ministries were present, there was a wide discussion about fiduciary disciplines and the need for the effective implementation of the guideline. The draft of the action plan was presented in the meeting and approved with modifications. This has ensured the implementation of the Karnali Province Fiduciary Risk Assessment Guideline - 2078. The guideline along with the said action plan has been sent to all ministries and agencies of the province government for implementation. The steps of implementation of the guidelines are progressing according to the action plan.

7. Case Study: Endorsement of GESI policy 2078: "making the rights real, Karnali Province

It was not at all easy to get the GESI policy of Karnali province. Nevertheless, since last one and half year PLGSP team of Karnali province along with ministry of social development, office of chief minister and council of ministries, other ministries of Karnali province,

development partners working at Karnali province on equality and inclusion , non-governmental organizations, concerned stakeholders and consultant put on immense effort to draft and finally endorse GESI policy 2078 through cabinet of Karnali province.

After getting the success on GESI policy, Karnali province PLGSP team is on stride to achieve another success by endorsing GESI audit guideline 2078 soon. Henceforth, after endorsing GESI policy PCGG is conducting various workshops and training on the GESI policy to provincial as well as local level staff and newly-elected members. It is realized that this type of workshop and training not only disseminate the provisions of policy but simultaneously identifies the loophole and lacunas in the document.

While formulating the GESI strategy of Karnali province LGs, GESI policy 2078 was one of the key legal documents along with other laws as reference. Many LGs of Karnali province have begun to draft the GESI related laws, which will definitely strengthen the system, change the stereotypical mindset and upgrade the service delivery.
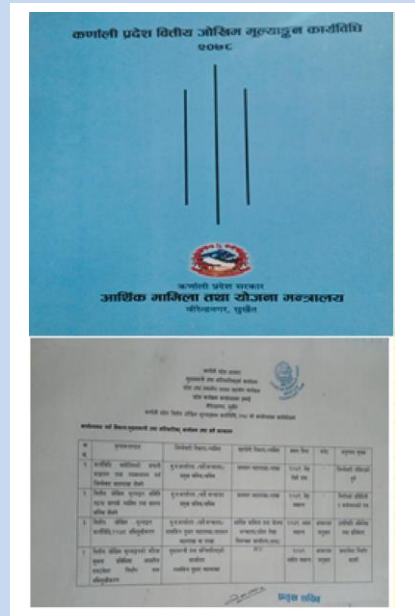
8. Case Study: Institutionalized Bottom Up planning process in local level

Guided by the constitution of Nepal, Nepal has been practicing federalism with powerful local government (municipality and rural municipality), the main role of the local government trying to maintain good governance through effective and effective service delivery to the satisfaction of the people. For effective and efficient service delivery it has been needed to have a systematic and standardized plan with bottom up planning process. They had followed the traditional planning process to prepare an annual plan of Local Level. It resulted in elite domination, less participation, ineffective transparency, community conflict, biasness and corruption of practices and knowledge.

Participated officials and staff from local level in Local level planning process and localization of SDG training. Main objective of the training was to capacitate staff and officials of local government on a seven steps planning process guided by local government operation act, planning cycle, criteria and priority of prioritization during the

planning process. Indicators and targets of sustainable development goals will be incorporated for localization of sustainable development goals at the local level.

Bottom up planning process is a compulsory process to prepare an annual work plan at the local level, it starts from the settlement level, and community people have to select their schemes based on the needs of the community. It is democratic process, practices and tools to identify and select the schemes. In the first step, community people have to select their needs, second step, ward committees have to prioritize and to prepare ward level plans and then local level executives have been discussed and prioritized of local level annual plan and final approved for implementation by local council.

Sustainable development is one of the global goals for the world community. This is the commitment of every nation in the world and Nepal is also a member country of the united nation. This is the responsibility and liability of Nepal to implement sustainable development goals. There are 17 goals and 169 targets as well end poverty, end hunger, ensure healthy lives and promote wellbeing, Ensure inclusive and equitable quality education, Achieve gender equality and empower all women and girls, Ensure availability and sustainable management of water and sanitation for all, Ensure access to affordable, reliable, sustainable and modern energy for all, Promote sustained, inclusive and sustainable economic growth, Build resilient infrastructure, promote inclusive and sustainable industrialization and foster innovation, Reduce inequality within and among countries, Make cities and human settlements inclusive, safe, resilient and sustainable, Ensure sustainable consumption and production patterns, Take urgent action to combat climate change and its impacts, Conserve and sustainably use the oceans, seas and marine resources for sustainable development, Protect, restore and promote sustainable use of terrestrial ecosystems, sustainably manage forests, combat desertification, and halt and reverse land degradation and halt biodiversity loss, Promote peaceful and inclusive societies for sustainable development, provide access to justice for all and build effective, accountable and inclusive institutions at all levels, Strengthen the means of implementation and revitalize the Global Partnership for Sustainable Development. Except Conserve and sustainably use the oceans, seas and marine resources for sustainable development is not relevant for Nepal and we have needed to plan its implementation at the local, provincial and federal level.

After the training staff and officials have a clear understanding of the SDG goal and its localization in the local level planning process. They understood the 7 steps planning process, indicators and criteria of the scheme selection, planning cycle, planning steps, role of stakeholders etc. Similarly, the learnings can be localized and contextualized at the local level. They are following the 7 steps planning process and they are localizing sustainable development goals and targets in the annual plan. They have committed to follow all of the steps and incorporate SDG in their regular planning of Local level. Community people responded to Thuli Bheri municipality form Dolpa. They are satisfied and say their municipality prepared an inclusive and need based annual plan through participatory and transparent approach and its effective and efficient implementation towards sustainability and satisfaction to the people.

9. Efforts toward SDG localization

SDG training for local governments concludes

By Rastriya Samachar Samiti
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SDG training for local governments concludes

KATHMANDU, JANUARY 16

A two-day Sustainable Development Goals localisation training for representatives and employees of two local governments recently has concluded.

Province Training Academy based in Banke of Nepalgunj district, also serving as the Provincial Centre for Good Governance, imparted the training to representatives and staffers of Siyari Rural Municipality of Rupandehi district and Ramgram Municipality of Nawalparasi (Susta West) in their respective halls from January 10 to 13.

Programme Director of National Planning Commission Yadunath Acharya facilitated the training sessions.

The academy's Executive Director Guru Prasad Sharma said the training was organised to prod local governments to achieve baselines, targets and financing strategies for each sustainable development goal as per the SDGs Localisation Guidelines for effective Implementation of SDG (2016-2030).

As many as 70 participants from two local governments, including municipality chiefs/chairs, deputy chiefs/chairs, ward chairpersons, Chief Administrative Officers, members of municipal executive committees, representation from women and marginalised communities, people with disabilities, among others, participated in the first lot of the training.

In the training conducted with the assistance of the Province and Local Government Support Programme, Chairperson of Siyari Rural Municipality Ayodhya Tharu lauded the role of the Academy in strengthening the capacity of local levels in the evolving federal context. "Such type of training, however, has to be delivered from the beginning of the formation of the local government so that we can be more engaging," he added.

The academy's curriculum development expert Bishnu Neupane shared that the two-day trainings covered eight important sessions in line with the overarching national aspiration of the 15th Development Plan (2019/20- 2023/24), SDGs and Medium Term Expenditure Framework. Also, on the occasion, municipal executive member of Siyari Rural Municipality Devaki Kharel said the training had facilitated the process of localising the SDGs and expanded their understanding of mainstream those who had been left behind in the development process.

Likewise, municipal executive member of Ramgram Municipality Sunita Kumari Shrestha said the training had created positive energy for capturing the essence of the SDGs in their plans at the local level. She further added that it would be an immense opportunity in terms of localising the SDGs and serving the local level in future as well.

A version of this article appears in the print on January 17, 2022, of The Himalayan Times.

14. KEY PRIORITIES FOR THE NEXT FISCAL YEAR 2022/23

Following will be the strategic implementation priorities of PLGSP for the next fiscal year 2022/23:

1. PCU to concentrate on strategic coordination and quality assurance of functions and actions and policy support for federal ministries. PCU identifies the barriers in delivering a legislative programme across government to advance / deliver PLGs' concurrent rights.
2. Support federal, provincial and local levels for policy formulation and systems related to OPLGA, social security, health, education, water, electricity and protection from disaster (refer to Outcome 1 & related indicators). As well as resolving any outstanding readiness benchmarks that are foundational to the programme (including for example finalizing legislation for PCGGs in provinces that haven't completed this yet, and completing the first roll out of LISA & FRAP to all LGs with urgency).
3. Support strengthening inter-governmental coordination mechanisms and systems such as support interprovincial coordination council at OPMCM and Provincial Coordination Council at OCMCM. Identify any issues related to Inter-governmental relationship and clarify the mandate to implement a federal governance system. In addition, NNRFC will also be supported to strengthen their fiscal grant r=transfer system.
4. Support Federal, Provincial and local levels to develop and/or review/improve their policies, strategic plans, priorities and systems to align and institutionalize those policies, plans and systems with the political vision of the newly-elected leadership.
5. Support Federal, Provincial and Local levels to formulate / review the most essential model laws, regulations, operational guidelines and systems that are required at the federal, provincial and local level institutions to better implement federalism. MoFAGA will coordinate with the ministry of law, justice and parliamentary affairs in their law making process.
6. Strengthen and institutionalize the newly introduced governance tools and systems such as LISA, SuTRA, FRRAP Guideline, ICS, GRB, Gender Audit, GESI Mainstreaming Strategy, grievance handling mechanisms such as hello Mayor/Chief Minister, CDMIS, CMIS, CD Plans, Periodic Plans, MTEF, Audit Arrear settlement system and RIAP.
7. Introduce and extend support to PLGs on developing and implementing vertical and horizontal accountability systems and mechanisms, citizen engagement mechanisms to strengthen their accountability to the citizens and promote systems for checks and balances in the assembly process.
8. Implement Innovative Partnership Fund (IPF) effectively in accordance with the approved IPF implementation guidelines, 2078, assessing and applying fiduciary risk mitigation measures, documenting lessons learned from first round of IPF needs, process and its intended contribution towards strengthening governance system including service delivery, local economic development before second round of IPF call is started.
9. Strengthen the institutional capacity of PCGGs (long term business plan preparation, renovation of the buildings as per the need assessment, training cycle management) to develop it as a Centre of Excellence for delivering capacity development activities for PLGs and promoting good governance & federalism systems. In addition, Local Development Training Academy (LDTA) at the central level will be re-structured to

Federal Affairs Training Academy (FATA) with legislative support from the GoN to function.

10. Conduct capacity development (CD) training to the individual of provincial and local governments including officials and elected representatives on relevant thematic areas. The capacity development needs will be identified in the CD plan prepared based on the findings of the LISA assessment of local government and the training package will be developed/improved based on the learning. Thus, the thematic areas for the training will be based on the real needs and demands of the PLGs. PCGG will conduct such a need assessment before conducting the training and design and tailor the capacity building programme accordingly.

11. Proper follow-up will be planned to assess the effectiveness of the completed capacity development training. Capacity development of newly- elected leaders at the local and provincial levels, particularly focused capacity development activities for the ward level representatives, and ward chairs for effective leadership, representation and service delivery.

12. Following a process of full stakeholder engagement, consultation & re-programmeming of PLGSP, implement the recommendations of the MTR as agreed. MoFAGA/PCU, in close consultation with DPs, UNDP and other relevant PLGSP stakeholders, will propose an action plan to the NSC for the consultation on the MTR findings and programme adaptations, to develop concrete strategy and action plan to address the findings and recommendations of the MTR for further restructuring and improvements to PLGSP including a design strategy for a possible extension. Additional consultancy support via UNTA will be procured as necessary to ensure effective consultation and re-programmeming.

13. Engage with the development partners through periodic meetings, planned joint field visits and timely interactions to be initiated by PCU.

Annex-1 Consolidated result-based reporting against the target of ASIP-2021/22 (Reporting period 16 July 2021 to 15 July 2022)

PLGSP Unit	Output	Act No.	Activities	Milestone Unit	Milestone Explanation	Progress	Progress Explanation
PCU	Output 1	1.1	Formulate model laws for provincial and local governments	4	Formulated 4 model laws/ guidelines including one legislation for NAGG/LDTA	4	i) resource book on fiduciary risk management of LGs, ii) guideline on community mobilization for economic empowerment, iii) handbook for ward office operationalization, iv) Bises Samrachhit wa Swayatta Chhetra Bidhayek
PCU	Output 1	1.2	Review existing laws of LGs and provide feedbacks	30	Reviewed 30 laws and provided feedbacks to LGs	0	Not done this year because of the time limitation, continued to next year
PCU	Output 2	2.1	Organize workshop to share findings of LISA assessment and update the LISA guidelines and systems	1	Organized a workshop on the findings of LISA	1	Completed (MTOT on conducting LISA at LGs has been completed, QA of LISA results done by independent experts of 692 LG)
PCU	Output 2	2.5	Prepare short and medium term training modules for LDTA/NAGG and PCGG	15	Prepared 15 training modules for LDTA/NAGG and PCGG	17	17 modules have been prepared and have been disseminated in the PCGG of the provinces and shall be used as per the need of the local level.
PCU	Output 2	2.8	Conduct third Party Monitoring of PLGSP	1	Prepared monitoring report for the quality assurance of PLGSP	1	TPM for 2021 completed, planned for 2022/23
PCU	Output 2	2.9	Develop an integrated geo-spatial data management and visualization system for local governments	1		Dropped	This activity is covered from other activity
PCU	Output 2	2.12	Develop Personal Information System (PIS) for Provincial Governments	1	PIS system	1	PIS system developed and handed over to provinces to use
PCU	Output 2	2.13	Organize MToT on MTEF for resource person at Province level	1	Organized events of ToTs on MTEF at Province level	1	MToT receivers conducted orientation on MTEF to LGs ER/Officials at the province level,
PCU	Output 2	2.14	Prepare / update guidelines/resource book and standards on different thematic areas for LGs	10	(i) Updated CFLG, ii) and UCG iii) Developed model Disaster Management Guideline (DMG), iv) Develop Senior citizen and Disable Person Friendly Local Governance (SDPFLG) policy, v) Develop Code of conduct to control sexual harassment	5	(i) Updated CFLG, iv) Develop Senior citizen and Disable Person Friendly Local Governance (SDPFLG) policy, v) Develop Code of conduct to control sexual harassment and exploitation in workplace, vi) Prepare a simplified resource book on Procurement for LGs vii) Social Inclusion Policy-2077, Social Inclusion Mainstreaming

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PLGSP Unit	Output	Act No.	Activities	Milestone Unit	Milestone Explanation	Progress	Progress Explanation
					and exploitation in workplace, vi) Prepare a simplified resource book on Procurement for LGs vii) Social Inclusion Policy-2077, Social Inclusion Mainstreaming Action Plan, viii) Model guidelines to increase women'/DAG's participation in different decision making Committees: ix) Develop guideline and toolkit on implementing GEA, IO Framework, infrastructure management and performing Security Audit for government agencies x) Develop guideline and conduct orientation on Spatial Data Infrastructure and digitizing GIS-based Resource Maps, open source mapping for LGs		Action Plan,
PCU	Output 2	2.23	Conduct mid-term review of PLGSP	1	MTR completed	1	MTR completed with six key recommendations
PCU	Output 2	2.24	Develop an integrated information portal (LG Portal) with unified information including reports and legal documents of local governments	1	Developed an online integrated information sharing portal for LGs	1	Completed.
PCU	Output 2	2.25	Prepare master/business plan for NAGG/LDTA	1	Prepared Master /Business plan of NAGG/LDTA	0	Waited LDTA act to pass from the assembly
PCU	Output 2	2.26	Develop the local level Public Expenditure Tracking Survey (PETS) Guideline for local governments	1	Developed a PETS guidelines for local governments	1	Completed, will be sent to LGs to use
PCU	Output 2	2.27	Organize MToT on FRRAP for resource person at province level	1	Organized events of MToT on FRRAP at Province level	1	MToT receivers conducted orientation on FRAA to LGs ER/officials at the province level,
PCU	Output 2	2.28	Support to upgrade systems in DOCPR	1	Upgraded system	Underway	Will be completed next FY 2022/23
PCU	Output 2	2.29	Develop content management system	1	Developed content	1	Completed

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PLGSP Unit	Output	Act No.	Activities	Milestone Unit	Milestone Explanation	Progress	Progress Explanation
			based website for PLGSP (PCU/PPIU/PCGG)		management system based Website for PLGSP		
PCU	Output 2	2.30	Improve the DCC monitoring system and conduct orientation for DCC	1	Oriented DCC on improved monitoring system	1	Completed (only system improved, orientation/ToT on the system to DCC officials is postponed to next year). hosting yet to be done.
PCU	Output 2	2.31	Update the RIAP guidelines and organize orientation on it	1	Organized a workshop on RIAP at national level	Dropped	
PCU	Output 2	2.32	Assess outcomes and quality of the CD activities implemented by PCGG	1	Prepared an assessment report on CD activities implemented by seven PCGG	Underway	RFP issue delayed, will be completed next FY 2022/23
PCU	Output 2	2.33	Develop online portal to digitize the GESI audit process and integrate GESI indicators	1	Integrated GESI audit portal	Underway	Payment to be done in next FY
PCU	Output 2	2.34	Develop a self-paced digital learning platform into CDMIS and update CDMIS with additional features	1	a) Developed e-learning system b) Updated CDMIS with new features	1	a) eLearning system developed from other sources b) CDMIS update is completed.
PCU	Output 2	2.35	Develop e-learning modules and integrate into the self-paced digital learning platform for PCGG	6	Developed e-learning modules with learning materials for PCGG	Underway	Will be executed next FY 2022/23
PCU	Output 2	2.36	Conduct an impact study on on-the-job-training conducted by (piloting) LDTA / NASC	1	Prepared impact study report	Underway	Will be completed next FY 2022/23
PCU	Output 2	2.37	Upgrade MoFAGA online portal for inter-government (federal, province and local) reporting and data sharing on different thematic areas including GESI	1	Upgraded MoFAGA online portal for sharing data for all levels of government	1	Completed this FY
PCU	Output 2	2.38	Reconfigure and develop web servers, email service, website and systems for PLGs, DCCs.	1	Reconfigured and developed webserver, website, systems for PLGs, DCC	Underway	Due to change in priorities of IT section, MoFAGA. The activity has been carried forward for next FY
PCU	Output 2	2.39	Develop standards for result based ToR of portfolios of federal ministries, and pilot in MoFAGA	1	Developed result based ToRs for the portfolios of federal ministries	Dropped	Priority changed
PCU	Output 2	2.40	Develop management audit guideline for provincial government and develop online system	1	Developed management audit guidelines with online portal for federal and provincial governments	1	Completed, ready to use
PCU	Output 2	2.41	Conduct national level seminar and knowledge sharing workshop on "e	1	Conducted a knowledge sharing workshops at	Dropped	Done from other sources,

PLGSP Unit	Output	Act No.	Activities	Milestone Unit	Milestone Explanation	Progress	Progress Explanation
			Governance adoption in three tiers of governments"		national level and province level		
PCU	Output 2	2.42	Conduct study on i) career opportunity across different services and sub-services in civil service ii) incentives mechanism along with motivation in civil service , and recommend appropriate measures for improvement	2	Conducted research studies on at least two thematic areas of federal governance	Dropped	
PCU	Output 2	2.43	Develop , in coordination with Department of IT, an integrated system (with link to nagarik app) for digitizing service delivery (e-Sifaris, Digital citizen charter, e-Payment) of local government	1	Developed a digitized system of service delivery embedded with integrated nagarik apps for LGs	Dropped	This activity is covered by DoIT from their own source
PCU	Output 2	2.44	Develop an online system for implementing IPF	1	Developed online system for PLGs	1	Online system is in use
PCU	Output 2	2.45	Organize a review / interaction programme with the PCGG/PPIU for harmonizing the coordination and learnings	3	Organized workshop with PPIU/PCGG for sharing learnings & coordination	Partially completed	Review of progress (one event) conducted with high level Provincial government officials at the time the planning workshop was organized in Ghympedanda in 30 March 2022.
PCU	Output 2	2.46	Develop Palika-wise GESI index for local government	1	Prepared a framework of Palika-wise GESI index	Underway	Will be completed next FY 2022/23
PCU	Output 2	2.47	Develop Palika-wise Human Development Index (HDI) report	1	Prepared Palika-wise HDI with a summary report	0	Delayed to wait for Census data 2021, planned for next FY 2022/23
PCU	Output 2	2.48	Develop a framework on Mobilizing International Development Aid for Local level Infrastructure Development	1	Developed a framework	Dropped	Policy on international development aid mobilization needs first to be updated.
PCU	Output 2	2.49	Conduct study on expenditure need of service delivery of LGs	1	Prepared a study report	Underway	Will be completed next FY 2022/23
PCU	Output 2	2.50	Prepare local government tax capacity analysis framework	1	Prepared a framework	Dropped	
PCU	Output 2	2.51	Develop national policy for civil service	1	Prepared a national policy.	Underway	Draft report prepared
PCU	Output 2	2.52	Organize a workshop to identify areas in the list of concurrent rights and coordinate with sectoral ministries in formulating relevant laws	3	Organized workshop event	Underway	Postponed to next FY 2022/23
PCU	Output 2	2.53	Develop local service standards for LGs	1	Prepared standards for LGs	Dropped	
PCU	Output 2	2.54	Develop social capital index of LGs in	1	Developed a social capital	Underway	Completed, payment due

PLGSP Unit	Output	Act No.	Activities	Milestone Unit	Milestone Explanation	Progress	Progress Explanation
			coordination with academic institutions		index for LGs		
PCU	Output 2	2.55	Prepare Debt Sustainability Framework of Local Government	1	developed debt sustainability framework for LGs	1	Completed, report available
PCU	Output 2	2.56	Conduct orientation (TOT) on environment friendly local governance framework	1	Orientation event	Dropped	Provinces will plan next FY 2022/23
PCU	Output 3	3.1	Conduct policy analysis to implement decisions of the Inter- Provincial Coordination Council meetings.	1	Conducted policy analysis study for the implementation of IPCC decisions	Underway	Will be completed next FY 2022/23
PCU	Output 3	3.2	Conduct studies on IGR issues for Inter-Provincial Coordination Council and develop strategy.	6	Study conducted on at least 6 IGR issues	Underway	Will be completed next FY 2022/23
PCU	Output 3	3.3	Organize National Steering Committee (NSC), National Executive Committee (NEC), Fiduciary Risk Management, Technical Assistance Sub Committee (TASC) and consultative meetings with federal agencies	15	Organized meeting events at different levels	15	Completed as planned
PCU	Output 3	3.4	Organize best practices sharing workshop at provincial level with officials of province and local governments	7	Organized workshop events at province level	Dropped	Planned for next FY 2022/23 (continue)
PCU	Output 3	3.6	Organize validation meeting/workshop to assess the quality and provide feedbacks on the system tools/guidelines prepared by PLGSP	5	Validated tools and guidelines developed by PG/LGs through at least 30 validation meetings /workshops at national level	5	Completed as planned
PCU	Output 3	3.8	Conduct study on Federal Laws that contradict with the constitution and LGOA	1	Conducted a study on federal laws contradicting to constitution, LGs, OA	0	Will be completed next FY
PCU	Output 3	3.9	Study and update functional assignment of LG as per the constitution and unbundling the inter-governmental function	1	Updated functional assignment study unbundling the inter-government function	Underway	Will be completed next FY
PCU	Output 3	3.10	Organize interaction programme on federalism with province and LGs (including experts)	7	Interaction event	3	Three events completed (two in Gandaki and one in KTM)
P1-PPIU	Output 4	4.1	Formulate/review Acts, regulations and guidelines of PGs	6	Laws/ acts/ regulation/ guidelines	6	Drafted 6 laws in this FY. Out of which FRA Guideline 2078 has been

PLGSP Unit	Output	Act No.	Activities	Milestone Unit	Milestone Explanation	Progress	Progress Explanation
							approved by cabinet, revised PCC guideline 2079 approved by Provincial Coordination Council and Provincial Communication Bill is tabulated in PA. Following laws were drafted and kept under process of cabinet approval. 1) O&M Standards for Provincial Government 2079 2)Grievance Handling Guideline 2079, 3) CM Emergency Centre Operation Guideline 2079
P2-PPIU	Output 4	4.1	Formulate/review Acts, regulations and guidelines of PGs	4	Laws/ acts/ regulation/ guidelines	2	
P3 -PPIU	Output 4	4.1	Formulate/review Acts, regulations and guidelines of PGs	2	Laws/ acts/ regulation/ guidelines	1	One Fiduciary Risk Assessment guideline(FRA) prepared and endorsed from OCMCM Bagmati
P5-PPIU	Output 4	4.1	Formulate/review Acts, regulations and guidelines of PGs	4	Laws/ acts/ regulation/ guidelines	4	1) Volunteer Mobilization Guideline, 2078 approved, 2) Fiduciary Risk Assessment Guideline, 2078 approved by the cabinet, 3) Cabinet Operation Guideline, 2078 approved and applying for cabinet operation, 4) Province Civil Service Act, 2079 partially completed and will approved in coming fiscal year.
P6-PPIU	Output 4	4.1	Formulate/review Acts, regulations and guidelines of PGs	8	Laws/ acts/ regulation/ guidelines	10	10 Acts , regulations /guidelines achieved in Karnali Province 1) Legal Mentor Mobilization Procedural Guideline 2078 2) Karnali Province Fiduciary Risk Assessment Guideline, 2078 approved by Province Government 3)Technical Facilitator Mobilization Guideline 2079 4) Province road standard, 2079 5) Suspension bridge Strategy, 2079 6) Sexual harassment in workplace code of conduct, 2079 7) Environment Protection Directorate, 2079 8) Child Marriage reduction

PLGSP Unit	Output	Act No.	Activities	Milestone Unit	Milestone Explanation	Progress	Progress Explanation
							Procedure, 2079 9) Commitment accounting Procedure, 2079 10) GESI policy, 2079
P7-PPIU	Output 4	4.1	Formulate/review Acts, regulations and guidelines of PGs	4	Laws / Guidelines / Rules	4 Laws	1. Provincial Monitoring and Evaluation Guidelines, 2078 2. Sudurpaschim Province Fiduciary Risk Assessment Procedure: 2079 (Drafted) 3. Internal Control System Guidelines 2079 (Drafted) 4. GESI Audit Procedure 2079 (Drafted)
P7-PPIU	Output 4	4.1	Formulate/review Acts, regulations and guidelines of PG	2	Laws/ acts/ regulation/ guidelines	2 Laws	1. Sudurpaschim Province Public Health Act, 2076 2. Province Children related Act, 2077
P3-PPIU	Output 4	4.2	Review existing Acts and regulations prepared by LGs and provide necessary feedback for improvement	8	Act , regulation of LGs	0	Dropped
P6-PPIU	Output 4	4.2	Review existing Acts and regulations prepared by LGs and provide necessary feedback for improvement	2	Laws / Guidelines / Rules of LGs	2	1.Internal control Guideline, 2079 2.Procurement master plan, 2078
P7-PPIU	Output 4	4.2	Review existing Acts and regulations prepared by LGs and provide necessary feedback for improvement.	4	Laws / Guidelines / Rules of LGs	0	Dropped
P1-PPIU	Output 4	4.3	Draft model laws for LGs	3	Model laws/acts of LGs	3	i) Local Governance Management and Operation Act, ii) Agriculture and Livestock Development Programme Operation Act and, iii) Local Land Use Act for local government.
P1-PPIU	Output 4	4.4	Conduct orientation/ interaction programme on law drafting PG and LG	2	Orientation event	2	A total of 32 legislative committee members (F-3)
P2-PPIU	Output 4	4.4	Conduct orientation/ interaction programme on law drafting PG and LG	1	Orientation event	0	Dropped
P3-PPIU	Output 4	4.4	Conduct orientation/ interaction programme on law drafting PG and LG	2	Training event	0	Dropped
P5-PPIU	Output 4	4.4	Conduct the capacity development training on legislative drafting and law formulation process to elected	1	Orientation event	1	Participants -109

PLGSP Unit	Output	Act No.	Activities	Milestone Unit	Milestone Explanation	Progress	Progress Explanation
			representatives, civil servants, concerned agencies of PLGs				
P7-PPIU	Output 4	4.4	Conduct orientation/ interaction programme on law drafting PG and LG	2	Workshop event	1	Total Participants: 44 (M:32 & F:12)
P7-PPIU	Output 4	4.4	Conduct the capacity development training on legislative process for the Provincial Assembly/Thematic Committees Members and the Secretariat officials of PGs.	2	Orientation event	1	Totalparticipants-39 (Male-27, Female-12)
P1-PPIU	Output 4	4.5	Conduct interaction programme (consultative meeting) between PG and LG for identification of key laws and acts laws	3	Interaction event	Completed	Participant 93 (F-26)
P2-PPIU	Output 4	4.6	Formulate the sectoral policies of the provincial government	4	Sectoral PG policies	0	Not Done
P4-PPIU	Output 4	4.7	Conduct study to compare existing laws/acts/regulations/policies of PGs & LGs	1	Study report on law comparison of PG prepared	Completed	The study was completed by reviewing 50 Laws and has amended 14 existing Laws endorsed by the provincial assembly.
P2-PPIU	Output 4	4.8	Revise and publish the model working procedure of Judicial Committee	1	Revised working procedure of judicial committee	0	Dropped
P1-PPIU	Output 5	5.1	Mainstream GESI in provincial government (including formulation of GESI strategy /guideline)	1	GESI Guideline of PG	2	i) Gender equality guideline ii) Social inclusion guideline
P3-PPIU	Output 5	5.1	Mainstream GESI in provincial government (including formulation of GESI strategy /guideline)	1	GESI strategy of PG	0	Planned for next year
P5-PPIU	Output 5	5.1	Mainstream GESI in PG (publication and dissemination of GESI policy and implementation guideline, GESI and GRB Audit in Province Ministries)	9	Provincial Ministry/Office that have implemented GESI	7	The GESI audit of 7 ministries were completed.
P7-PPIU	Output 5	5.1	Mainstream GESI in provincial government (formulate GESI mainstreaming strategy/ guidelines for PGs)	2	Provincial Ministry/Office that have implemented GESI	0	Dropped
P2-PPIU	Output 5	5.3	Provide support to the Provincial Coordination Council (exposure visits)	1	Exposure visit event	0	Dropped
P5-PPIU	Output 5	5.3	Provide support to the Provincial Coordination Council (including joint monitoring visit of PCC, Provincial Ministries and Offices)	3	Meeting	2	

PLGSP Unit	Output	Act No.	Activities	Milestone Unit	Milestone Explanation	Progress	Progress Explanation
P6-PPIU	Output 5	5.3	Provide support to the Provincial Coordination Council	1	Meeting conducted on regular basis and decision implemented	1	
P7-PPIU	Output 5	5.3	Provide support to the Provincial Coordination Council (holding meeting, implementing decisions)	1	Meeting conducted on regular basis and decision implemented	0	Dropped
P1-PPIU	Output 5	5.4	Provide support to the Provincial Coordination Committee Meeting of PLGSP (including DP meeting)	3	Meeting	3	Two events of the PCC meeting, and one event of DP Meeting
P2-PPIU	Output 5	5.4	Provide support to the Provincial Coordination Committee Meeting of PLGSP	3	Meeting	2	
P3-PPIU	Output 5	5.4	Provide support to the Provincial Coordination Committee Meeting of PLGSP	2	Meeting	2	On IPF and ASIP FY 2079/80
P4-PPIU	Output 5	5.4	Provide support to the Provincial Coordination Committee Meeting of PLGSP	3	Meeting conducted on regular basis	3 meetings completed	The decisions of meetings are executed, plan/budget for next year is approved by PCC and sent to PCU. 10 schemes of IPF are selected and executed transferring the budget to LGs.
P5-PPIU	Output 5	5.4	Provide support to the Provincial Coordination Committee Meeting of PLGSP (including Pre-consultation workshop with LGs)	3	Meeting conducted on regular basis	4	On IPF, PASIP2022/23, joint monitoring report
P6-PPIU	Output 5	5.4	Provide support to the Provincial Coordination Committee Meeting of PLGSP	3	Meeting conducted on regular basis	3	
P7-PPIU	Output 5	5.4	Provide support to the Provincial Coordination Committee Meeting of PLGSP	4	Meeting conducted on regular basis	5	3 events of PCC meeting and 2 progress review workshop conducted
P2-PPIU	Output 5	5.5	Strengthen the information management of Chhori Shhikcha Bima/ Muddati Bachat Karyakram under Beti Padhau Beti Bachau Campaign.	1	System	0	Dropped
P5-PPIU	Output 5	5.6	Publicize programmes and progress of PG through different means of communication (including "Janta sanga Pradesh sarkar" TV programme)	4	Programme Broadcast-3, Janata sanga Pradesh sarkar-1	4	Programme broadcasted with full coverage of all 12 district of Lumbini
P6-PPIU	Output 5	5.6	Publicize programmes and progress of PG through different means of	5	Times	3	2 events of radio programme & 1 event of video - documentary & Radio

PLGSP Unit	Output	Act No.	Activities	Milestone Unit	Milestone Explanation	Progress	Progress Explanation
			communication (develop IEC materials- PSA, jingles, short movie clips, etc.)				jingle developed and publicly disseminated by TV-programme.
P7-PPIU	Output 5	5.6	Publicize programmes and progress of PG through different means of communication (Publish and disseminate related materials)	1	Published document	1	Published (Four years progress of Province Government)
P1-PPIU	Output 5	5.8	Update and execute accountability tools (public hearing in PG agencies/ offices) in PGs	4	Public hearing events through improved tool	4	Four events of public hearing programmes in provincial agencies have been organized.
P2-PPIU	Output 5	5.8	Update and execute accountability tools (public auditing and public hearing) in PGs	2	Public hearing events through improved tool	Dropped	
P7-PPIU	Output 5	5.8	Update and execute accountability tools (public auditing and public hearing) in PGs	2	Public hearing events through improved tool	3 public hearing completed	3 PH events conducted.
P1-PPIU	Output 5	5.10	Conduct study on implementation status of Sustainable Development Goal in province	1	Study report on SDG implementation	1	The final Study Report provided strategic inputs to improve the implementation of SDGs in LGs and PGs. and include goals in planning process.
P2-PPIU	Output 5	5.10	Support LGs in SDG localization process (implementing guideline through orientation/sharing meetings)	1	Orientation event	1	
P5-PPIU	Output 5	5.10	Support LGs in SDG localization process (through orientation/Interaction with PLGs on SDGs Localization Guideline)	1	Orientation/Interaction	1	SDG localization guideline prepared
P7-PPIU	Output 5	5.10	Support LGs in SDG localization process (Review/interaction on the efforts at the provincial level on attainment of SDGs)	1	Review events	1	An SDG progress review workshop was organized by the OCMCM/PLGSP in Mahendranagar, Kanchanpur.
P2-PPIU	Output 5	5.13	Conduct GESI/GRB Audit at PG ministries	4	PG ministries	0	Dropped
P3-PPIU	Output 5	5.13	Conduct GESI/GRB Audit at PG ministries	3	PG ministries	0	Dropped
P4-PPIU	Output 5	5.13	Conduct GESI/GRB Audit at PG ministries	2	GESI audit conducted of PG ministries	0	The previously developed indicators need to be revised. Therefore, the indicators are again reviewed and finalized.

PLGSP Unit	Output	Act No.	Activities	Milestone Unit	Milestone Explanation	Progress	Progress Explanation
P6-PPIU	Output 5	5.13	Conduct GESI/GRB Audit at PG ministries	2	PG ministries	2	GESI -Audit of 2 Ministries of Karnali Provincial Government i.e. . Ministry of Physical Development & Ministry of Internal Affairs and Law of Karnali Province .
P7-PPIU	Output 5	5.13	Conduct GESI/GRB Audit at PG ministries	2	PG ministries	0	Dropped
P1-PPIU	Output 5	5.14	Conduct Coordination Meeting with Development Partners and other stakeholders (on planning and budgeting of province)	1	Coordination meeting event	Completed	One event of Coordination meeting with DP and other stakeholders on planning and budgeting of province is organized at Biratnagar in participation of 12 development partners and provincial stakeholders. Total 29 (F- 7)
P3-PPIU	Output 5	5.14	Conduct Coordination Meeting with Development Partners and other stakeholders	2	Coordination meeting event	1	10 DPs working in Bagmati province participated in the event.
P4-PPIU	Output 5	5.14	Conduct Coordination Meeting with Development Partners and other stakeholders	2	Coordination meeting events conducted	1	PLGSP conducted a meeting on 8th June 2022. On the other hand, two events of DPs coordination meetings have been conducted by PPPC so not necessary to conduct the same meeting this year as OCMCM. Total 33 (F-8)
P6-PPIU	Output 5	5.14	Conduct Coordination Meeting with Development Partners and other stakeholders	3	Coordination meeting event	3 event completed	3 event completed.
P7-PPIU	Output 5	5.14	Conduct Coordination Meeting with Development Partners and other stakeholders	2	Coordination meeting event	1	A DP coordination meeting/workshop has been completed on 16 June 2022 at Dhanghadi Kailali. More than 20 Development Partners (including projects), PG secretaries and officers were participated in the meeting.
P1-PPIU	Output 5	5.15	Conduct capacity building training/ interaction on GESI/ GRB for GESI focal persons of PGs	3	Training event	2 event completed	1 event of GESI Training. Total 27 (F-14) 1 event of GESI Focal Persons Meeting. Total 12 (F-5)
P2-PPIU	Output 5	5.15	Conduct capacity building training/ interaction on GESI/ GRB for GESI focal persons of PGs	1	Training event	1	
P3-PPIU	Output 5	5.15	Conduct capacity building training/ interaction on GESI/ GRB for GESI focal persons of PGs	4	2 meetings, 1 orientation and 1 training	3	Completed one training event to GESI focal person of PG ministries and institutions
P5-PPIU	Output 5	5.15	Conduct capacity building training/	4	Training events	2	One events (2 days) of GESI , One

PLGSP Unit	Output	Act No.	Activities	Milestone Unit	Milestone Explanation	Progress	Progress Explanation
			interaction on GESI/ GRB for GESI focal persons of PGs				events (2 days) of GRB training. total 48 participants (77 female).
P6-PPIU	Output 5	5.15	Conduct capacity building training/ interaction on GESI/ GRB for GESI focal persons of PGs (ToT)	1	Training events (ToT)	Competed.	Completed.
P6-PPIU	Output 5	5.15	Conduct capacity building training/ interaction on GESI/ GRB for GESI focal persons of PGs	3	Training events	Competed	Completed.
P7-PPIU	Output 5	5.15	Conduct capacity building training/ interaction on GESI/ GRB for GESI focal persons of PGs	4	Training events	Dropped	
P1-PPIU	Output 5	5.16	Formulation/Review GRB strategy/ policy of PG in consultation with different stakeholders (Support PG to finalize of GESI policy, publication and dissemination)	1	Policy Paper published and disseminated	1	Policy paper prepared but not published.
P6-PPIU	Output 5	5.16	Formulation/Review GRB strategy/ policy of PG (in consultation with different stakeholders)	1	Formulated /updated GRB Policy	1	Completed
P6-PPIU	Output 5	5.17	Establish Case Management System for Gender Based Violence (reports to Provincial Police)	1	System	Ongoing	System software is developed and it will be implemented soon in 10 LGs of Karnali province. System operational equipment support to MOSD and handover is completed.
P7-PPIU	Output 5	5.18	Prepare and publish the GESI status report of PG	1	Study report on GESI status	0	Dropped
P2-PPIU	Output 5	5.21	Conduct Outcome Assessment of CD activities	2	Assessment report on CD activities	0	Dropped
P4-PPIU	Output 5	5.24	Conduct Management audit of PG ministries	1	PG ministry management audit conducted	0	Dropped
P4-PPIU	Output 5	5.25	Organize training on Social Accountability Promotion tools to PG Ministries	2	Training events organized	2	2 events of training on SA promotion tools to PG staff at Pokhara and Parbat in cluster approach. After the training, PGs staff are supported to conduct public hearing events of their organizational services and projects.
P3-PPIU	Output 5	5.26	Client Satisfaction survey of PG implemented project (Any one - Transportation/Health/Cottage)	1	Survey report on client satisfaction	1	One Client satisfaction survey at Transport offices of Kathmandu, Chitwan and Hetauda has completed
P2-PPIU	Output 5	5.27	Organize joint monitoring visit of PCC members/ Provincial Monitoring and Evaluation Committee (indicator-	1	Joint monitoring event	0	Dropped

PLGSP Unit	Output	Act No.	Activities	Milestone Unit	Milestone Explanation	Progress	Progress Explanation
			15) to PLGSP areas				
P1-PPIU	Output 5	5.28	Organize orientation on Provincial Poverty Reduction Strategy Paper to provincial officials and representatives, and publish the strategy paper.	1	Orientation event	Partially completed	Draft poverty reduction strategy paper and SDG localization guideline were revised, edited and reformatted and have made final stage for publication by the thematic experts.
P5-PPIU	Output 5	5.29	Conduct Organization and Management study of PG and produce report	1	Study Report of 9 provincial ministry/ office	1	Study completed
P2-PPIU	Output 6	6.1	Strengthen IT based information management system in PGs (Improve the existing office automation system by introducing cabinet automation and other modules)	1	System	0	Dropped
P3-PPIU	Output 6	6.1	Strengthen IT based information management system in PGs (IT system development/ update, orientation and outsource IT support)	7	PG ministries and offices	7	Seven IT Officers in each 7 PG ministries are undertaking IT based affairs as demand by the ministry.
P3-PPIU	Output 6	6.1	Strengthen IT based information management system in PGs (Develop IT systems in PG institutions)	13	PG agencies	13	Handed over IT equipment of 13 Small cottage offices of Bagmati province
P4-PPIU	Output 6	6.1	Strengthen IT based information management system in PGs (Implement E-Governance Master Plan of PG, (a) ICT automation support to Transport Management Offices, (b) Develop ICT automation system to Cottage and Small Industry Offices)	2	System strengthened	2	2 systems are strengthened and supported to digitize the old files of CSIOs and transportation management offices. Logistics have also provided to the Driving License Offices of Kaski, Nawalparasi (East) and Baglung.
P5-PPIU	Output 6	6.1	Strengthen IT based information management system in PGs (by mobilizing Provincial IT Network)	1	Workshop/Orientation event	1	Electronic Data Management training at provincial report was organized on 27-28 October, 2021 (10-11 Kartik, 2078). Total 19 participants (Female-2, Male-17, Dalit-1, Janajati-4, Madheshi-2, B/C-12)
P6-PPIU	Output 6	6.1	Strengthen IT based information management system in PGs (IT system development/ update, orientation and outsource IT support)	7	Ministry and Offices	7	
P7-PPIU	Output 6	6.1	Strengthen IT based information management system in PGs (Develop E-Cabinet system and integrated	2	System and ICT support	2	1.E-Cabinet System developed. 2. ICT equip. support for IT room

PLGSP Unit	Output	Act No.	Activities	Milestone Unit	Milestone Explanation	Progress	Progress Explanation
			information technology room for OCMCM)				
P7-PPIU	Output 6	6.1	Strengthen IT based information management system in PGs (Develop and update websites of PGs)	1	Websites	1	Achieved: 3 different models of websites developed: 1. Sudurpaschim Portal 2. OCMCM website 3. Ministerial and agency websites for 6 ministries, 1 commission, and 2 agencies
P7-PPIU	Output 6	6.1	Strengthen IT based information management system in PGs (a) Develop a system for formulation of the planning and budgeting of PG, (b) develop a progress tracking, monitoring and reporting system development and operation	1	System	0	Not done
P2-PPIU	Output 6	6.3	Update of provincial ministries websites and create centralized provincial portal (indicator-17)	1	Website	0	Dropped
P2-PPIU	Output 6	6.6	Establish and operationalize E-Attendance system in LGs.	32	LGs that have e-attendance system	32	
P1-PPIU	Output 6	6.11	Support to Provincial Agencies (Establishment of Office Automation System in PG Agencies)	6	Provincial agencies/institutions	6	The Office Automation System installed and started to operation in remaining six Province Ministries of the province 1, .Mentoring works is continued to develop the capacity of support staffs.
P1-PPIU	Output 6	6.11	Support to Provincial Agencies (Support Provincial Public Service Commission to establish Online Application Software)	1	System	1	
P5-PPIU	Output 6	6.11	Support to Provincial Agencies (IT support to Province Public Service Commission for skill assessment)	1	Agency	1	The establishment of computer lab in PPSC has been completed. A total 10 computers, a printer/photo-copy with server room has been established.
P6-PPIU	Output 6	6.11	Support to Provincial Agencies (Develop Guidelines for Provincial PSC)	1	Prepared guidelines	1	
P6-PPIU	Output 6	6.11	Support to Provincial Agencies (Establishment of Provincial PSC Advertisement Management System)	1	System	1	

PLGSP Unit	Output	Act No.	Activities	Milestone Unit	Milestone Explanation	Progress	Progress Explanation
P7-PPIU	Output 6	6.11	Support to Provincial Agencies (Support IT based system development of Provincial Public Service Commission)	1	System	0	Dropped
P1-PPIU	Output 6	6.14	Organize capacity development training to PG staffs (on organizational development)	3	Training event	3	3 events of trainings were organized on anchoring, leadership management, Appreciative Inquiry, public speaking, driving, personality development, computer operations. A total 39 staffs attended the trainings.
P2-PPIU	Output 6	6.14	Organize capacity development training to the staff of PGs (on ICT)(indicator-17)	2	Training event	1	
P1-PPIU	Output 6	6.15	Strengthen internal control system of PGs (review/revise ICS guideline)	1	Revised guideline	0	As per the suggestion from MoEAP/PTCO this activity is dropped this year till federal ICS guideline enacted.
P1-PPIU	Output 6	6.15	Strengthen internal control system of PGs (Support PGs to update/revise Internal Audit Directive)	1	Revised guideline	1	
P2-PPIU	Output 6	6.15	Strengthen internal control system of PGs (develop guidelines)	1	Prepared guidelines	0	Not done
P4-PPIU	Output 6	6.15	Strengthen internal control system of PGs (organize orientation on ICS and internal audit)	1	Orientation event conducted	1	An orientation was conducted for 26 PG staff. 1 Event. Total 26 (F-3)
P5-PPIU	Output 6	6.15	Strengthen internal control system of PGs (develop Guideline)	1	Orientation event	1	
P6-PPIU	Output 6	6.15	Strengthen internal control system of PGs (Orientation on Developing Internal Control System of PG)	1	System	1	
P7-PPIU	Output 6	6.15	Strengthen internal control system of PGs (develop guidelines and orientation) (indicator-15)	2	Guideline (1), Orientation event (1)	1	Guideline Partially Completed/ Orientation event dropped.
P4-PPIU	Output 6	6.19	PGs strengthen local governance programme through mobilization of experts (Volunteer mobilization for LG sectoral governance strengthening, service delivery and economic development)	100	Mobilized experts in various relevant area	73	Total 73 volunteers (Agriculture-35, Veterinary-32, Amin-1 and civil engineer-5) mobilized in 40 LGs of Gandaki Province with their contract renewed. From mid-April, 2022, 46 volunteers (Agri-27, Vet-18 and Civil-1) are continuously working in 35 LGs. Now remains 46 (Agri-27, Vet-18, and Civil-1) out of 73 volunteers

PLGSP Unit	Output	Act No.	Activities	Milestone Unit	Milestone Explanation	Progress	Progress Explanation
							working from mid-April. The disaggregated data of the remaining volunteers are; M- 19, Fe-27, T-46, Dalit-9, Janajati-20, and B/C-17.
P5-PPIU	Output 6	6.19	Strengthen local governance programme through mobilization of experts (Volunteer mobilization for LG sectoral governance strengthening, service delivery and economic development)	7	Volunteers	13	13 volunteers (6 in Legal and 7 in IT)
P2-PPIU	Output 6	6.20	Prepare E-Governance Master Plan of PG	1	e-governance master plan	1	Dropped
P3-PPIU	Output 6	6.20	Prepare E-Governance Master Plan of PG	1	e-governance master plan	1	Dropped
P7-PPIU	Output 6	6.20	Prepare E-Governance Master Plan of PG	1	e-governance master plan	1	
P7-PPIU	Output 6	6.21	Prepare Fiduciary Risk Reduction Action Plan (FRRAP) in PG	1	FRR Action Plan	1	Drafted for Cabinet
P1-PPIU	Output 6	6.22	Organize orientation on Fiduciary Risk Reduction Action Plan (FRRAP) for PGs	1	Orientation event	1	One consultative meeting was organized to collect the suggestion, recommendation from the PG on the model FRA procedure shared by MoFAGA to draft FRA procedure according to province 1.
P2-PPIU	Output 6	6.22	Organize orientation on Fiduciary Risk Reduction Action Plan (FRRAP) for PGs	2	Orientation event	0	Dropped
P3-PPIU	Output 6	6.22	Organize orientation on Fiduciary Risk Reduction Action Plan (FRRAP) for PGs	1	Orientation event	1	Prepared Fiduciary Risk Reduction Action Plan (FRRAP) guideline and orient to PGs staffs
P4-PPIU	Output 6	6.22	Organize orientation on Fiduciary Risk Reduction Action Plan (FRRAP) for PGs	1		1	Conducted orientation event
P5-PPIU	Output 6	6.22	Organize orientation on Fiduciary Risk Reduction Action Plan (FRRAP) for PGs	1	Orientation event	1	
P6-PPIU	Output 6	6.22	Organize orientation on Fiduciary Risk Reduction Action Plan (FRRAP) for PGs	1	Orientation event	1	
P7-PPIU	Output 6	6.22	Organize orientation on Fiduciary Risk Reduction Action Plan (FRRAP) for PGs	1	Orientation event	1	Dropped

PLGSP Unit	Output	Act No.	Activities	Milestone Unit	Milestone Explanation	Progress	Progress Explanation
P2-PPIU	Output 6	6.23	Conduct a study on governance issues of selected LGs with focus on those who could not hold municipal assembly in last fiscal year (9 Palikas).	1	Study report on governance issues of LGs	0	Not done
P2-PPIU	Output 6	6.23	Conduct study on (feasibility study) establishment of Provincial Data Centre	1	Study report feasibility of data Centre	0	Dropped
P4-PPIU	Output 6	6.23	Conduct study on province revenue potential and management of PG	1	Study report on revenue of PG	Completed	The study is now completed. Based on a study recommendation for revenue generation, the study would be instrumental for revenue forecasting, mobilization, and improvement by the provincial government in upcoming days.
P1-PPIU	Output 6	6.24	Develop digital database system for PGs (Support to establish social development related digital data collection system)	1	Digital database system on social development	1	The development of an integrated province portal has been completed and the consulting firm has officially handed over the portal to the Office of the chief minister and council of ministries with demonstration and orientation to the officials of PGs.
P1-PPIU	Output 6	6.24	Develop digital database system for PGs (Upgrade integrated province portal)	1	Upgraded province portal	1	The developed integrated province portal is dynamic, which collects the whole source of information and services provided by PGs through use of Application Programmeming Interfaces (API) and integrates in a single portal. The portal can be accessible at https://p1.gov.np
P3-PPIU	Output 6	6.24	Develop digital database system for PGs (develop provincial profile of Bagmati Province- Conceptual framework, data source, layout documentation and demo preparation)	1	Digital database system	1	Digital provincial profile platform prepared
P7-PPIU	Output 6	6.24	Develop digital database system for PGs (develop provincial profile of Sudurpaschim province)	1	Digital database system	1	A digital database system, "Provincial Profile" for Sudurpaschim province, has been developed in coordinating Pradesh Niti Aayog (Provincial Policy Commission). The next step will be integrating all available information about the province and launching the system.
P4-PPIU	Output 6	6.25	Support PGs on preparation of plans	1	Prepared CD plan of PG	0	Not done

PLGSP Unit	Output	Act No.	Activities	Milestone Unit	Milestone Explanation	Progress	Progress Explanation
			(Formation of CD plan for province)				
P7-PPIU	Output 6	6.25	Support PGs on preparation of plans (Develop periodic plan of the province)	1	Periodic plan of PG	1	Supported for first meeting of province development council of Sudurpaschim that was held on 28 March 2022
P3-PPIU	Output 6	6.26	Organize joint monitoring/ follow up visit to monitor the activities PG (OCMCM, PLGSP and PG ministries)	1	Monitoring visit event	1	Joint monitoring of Yangrang Khola bridge construction project
P7-PPIU	Output 6	6.26	Organize joint monitoring/ follow up visit to monitor the activities PG	3	Monitoring visit event	2	Two joint monitoring visits were completed. The first joint monitoring was led by the province secretary/PPD, and the second was led by Hon. Chief Minister Mr. Trilochan Bhatta.
P6-PPIU	Output 6	6.27	Strengthen Local Governance by mobilizing legal mentors to support Judicial committee	10	LGs with a legal mentor	10	10 legal mentor recruited are engaging at 10 LGs in Karnali to support Legal Committee.
P7-PPIU	Output 6	6.28	Organize a workshop on strengthening intergovernmental relations, coordination and collaboration for federalism implementation	1	Workshop events	0	Dropped
P3-PPIU	Output 6	6.29	Organize in-country experience sharing visit for the PG officials	1	Visit event	1	17 personals including PPD, PCC members, OCMCM officials and TA staff visited the OCMCM and GTPA of Gandaki Province
P7-PPIU	Output 6	6.29	Organize in-country experience sharing visit for the PG officials	1	Visit event	1	An experience-sharing visit to Lumbini and Gandaki Province has been completed. The visit was led by the province secretary.
P3-PPIU	Output 6	6.30	Organize consultations/ interactions workshop at PG (Organize trimester/semi-annual/annual progress review/ planning meeting including PPD/PPM/ED at PG level)	2	Meeting	1	Progress and Planning meeting completed
P3-PPIU	Output 6	6.30	Organize consultations/ interactions workshop at PG (Organize pre-planning meeting for FY 2079/80 with PG ministries and other relevant stakeholders in PG Level)	1	Pre-planning meeting event	1	Achieved the targeted event
P5-PPIU	Output 6	6.30	Organize consultations/ interactions workshop at PG (with province and local government)	3	Workshop event	4	Total-79 (F-5)
P6-PPIU	Output 6	6.30	Organize consultations/ interactions workshop at PG (Consultative	2	Workshops	2	2 events of consultations /interaction workshop have been completed in

PLGSP Unit	Output	Act No.	Activities	Milestone Unit	Milestone Explanation	Progress	Progress Explanation
			Workshop with IT Officers in coordination with IT section of OCMCM)				coordination with the OCMCM. In this interaction programme field based ICT-related issues to be discussed and find out the way of resolution.
P4-PPIU	Output 6	6.31	Update and orientation on online monitoring system	1	Orientation events	12 events completed	7 virtual and 5 physical events are conducted to 208 PG level responsible staffs, M-177 and Fe-31.Now, all provincial level offices have created a login ID of the system and started to enter their annual plan and budget into the system.
P1-PPIU	Output 6	6.32	Conduct capacity development on provincial planning and budgeting system (for representatives/staffs on provincial planning and budgeting system)	1	Workshop event	1	PPIU 1 has organized the one-event of 2 days long orientation programme for representatives and officials of provincial ministries and agencies with an objective to enhance capacity on provincial planning and budgeting systems. A total of 31 participants have participated in the programme.
P1-PPIU	Output 6	6.32	Conduct capacity development on ICT tools and trends (to PGs & Agency Staffs on ICT tools and trends)	1	Training event	1	Three event of training have completed. The training events was completely focused to develop the capacity on ICT domain to the technical and non-technical staff of PGs.
P1-PPIU	Output 6	6.32	Conduct capacity development on audit arrears (support to manage audit arrears of provincial government)	2	Workshop event	2	The workshop event on Audit Arrears Management was organized in coordination with the Provincial Treasury Comptroller Office in Biratnagar. The participants were from provincial ministries, agencies working in the fiscal administration and planning section including secretaries. Total 26 (F-2).
P1-PPIU	Output 6	6.32	Conduct capacity development on policy making process and support to drafting policy/strategy papers on prioritized area.	1	Policy/ strategy paper	1	One event of the Policy Orientation and Interaction Programme was organized for Secretaries and Ministers of the provincial ministries, agencies and commissions of province 1. The programme was attended by CM, Ministers, PA members, Secretaries, PPC members and agencies officials. A total of 37 participants with 33 male

PLGSP Unit	Output	Act No.	Activities	Milestone Unit	Milestone Explanation	Progress	Progress Explanation
							and 4 female have attended the programme.
P5-PPIU	Output 6	6.33	Develop and operationalize integrated information portal of LG government at province level.	1	System	1	
P6-PPIU	Output 6	6.34	Develop and operationalize Monitoring and Evaluation Guideline for OCMCM	1	Prepared guideline	Ongoing	
P1-PCGG	Output 7	7.1	Renovate physical infrastructure of PCGG (Provincial Training Centre)	1	Renovated infrastructure	1	Masonry work, Flooring (laying tiles) and plastering of canteen and hostel buildings completed. Office building renovated and operational. Painting work completed. Roofing work under progress.
P2-PCGG	Output 7	7.1	Renovate physical infrastructure of PCGG	1	Renovated infrastructure of PCGG	1	
P3-PCGG	Output 7	7.1	Renovation of physical infrastructure of Provincial Centre for Good Governance (PCGG)	1	Renovated PCGG infrastructure	1	On -going renovation work. Three training and meeting -hall office rooms along with toilet, bathroom and canteen renovation is under significant progress.
P5-PCGG	Output 7	7.1	Renovate physical infrastructure of PCGG (Renovation of existing buildings at Province Training Academy PTA)	1	Building (infrastructure)	1	Renovation work of existing infrastructure has been completed
P6-PCGG	Output 7	7.1	Renovate physical infrastructure of PCGG (Renovation of existing buildings at PCGG)	2	Building (infrastructure)	2	
P7-PCGG	Output 7	7.1	Renovate physical infrastructure of PCGG	1	Building (infrastructure)	1	completed
P1-PCGG	Output 7	7.3	Review/ adopt PCGG's operational guideline drafted by MoFAGA (Develop/update operational guideline of PCGG)	1	Reviewed and adopted guideline	0	Not done
P2-PCGG	Output 7	7.3	Review/ adopt PCGG's operational guideline drafted by MoFAGA	1	Reviewed and adopted guideline	0	
P6-PCGG	Output 7	7.3	Review/ adopt PCGG's operational guideline drafted by MoFAGA (Update Operational Plan of PCGG)	1	Reviewed and adopted guideline	Not adopted.	
P1-PCGG	Output 7	7.4	Prepare a long-term strategic/ business plan of PCGG	1	Strategic Plan	Under process	Agreement was made with the Consultant.
P2-PCGG	Output 7	7.4	Prepare a long-term strategic/ business	1	Strategic Plan	0	

PLGSP Unit	Output	Act No.	Activities	Milestone Unit	Milestone Explanation	Progress	Progress Explanation
			plan of PCGG				
P5-PCGG	Output 7	7.4	Prepare a long-term strategic/ business plan of PCGG (Develop business plan/ strategic plan/directives of PTA for its effective operation)	1	Strategic Plan	0	
P6-PCGG	Output 7	7.4	Prepare a long-term strategic/ business plan of PCGG	1	Strategic Plan	0	
P7-PCGG	Output 7	7.4	Prepare a long-term strategic/ business plan of PCGG (business plan / master plan)	1	Strategic Plan	1	
P2-PCGG	Output 7	7.5	Organize capacity building training for PCGG's staffs on various thematic area (ToT)	1	Training	0	
P4-PCGG	Output 7	7.5	Organize capacity building training for PCGG's staffs on various thematic area (Capacity strengthening for Centre for Excellence, Including ISO certification process)	1	Training event	Completed	ISO certification process completed with conducting internal and external ISO audits. The ISO certificate is received and now implementing the standards while conducting programme activities. 10 staff are trained on ISO certification.
P7-PCGG	Output 7	7.5	Organize capacity building training for PCGG's staffs on various thematic area	1	Training event	1	
P1-PCGG	Output 7	7.6	Organize coordination meeting with CD stakeholders	2	Meeting	0	
P2-PCGG	Output 7	7.6	Organize coordination meeting with CD stakeholders	2	Meeting	0	
P1-PCGG	Output 7	7.7	Organize cross sharing and learning visit for PCGG officials	1	Exposure visit	1	
P2-PCGG	Output 7	7.7	Organize cross sharing and learning visit for PCGG officials	1	Exposure visit	1	
P5-PCGG	Output 7	7.7	Organize cross sharing and learning visit for PCGG officials (Organize cross learning exposure visits of PTA officials and staff)	1	`		
P6-PCGG	Output 7	7.7	Organize cross sharing and learning visit for PCGG officials	1	Exposure visit	1	
P7-PCGG	Output 7	7.7	Organize cross sharing and learning visit for PCGG officials (Inter-state learning and sharing visit)	1	Exposure visit	1	
P1-PCGG	Output 7	7.8	Prepare CD training materials for PCGG (manuals, curriculum, training	5	CD materials	0	Not done

PLGSP Unit	Output	Act No.	Activities	Milestone Unit	Milestone Explanation	Progress	Progress Explanation
			modules)				
P3-PCGG	Output 7	7.8	Prepare CD training materials for PCGG (training materials & curricula)	1	CD materials	1	Prepared training module for seven and eight level
P4-PCGG	Output 7	7.8	Prepare CD training materials for PCGG (Develop and Publication of Training Modules- Intergovernmental Relation, Monitoring and Evaluation and Operation and Management of Local Level)	3	Developed CD materials	2	The LED training module is published with ISBN number whereas Standard operating procedure (SOP) for support staffs prepared and published.
P5-PCGG	Output 7	7.8	Prepare CD training materials for PCGG (training module and curriculum for PCGG/PTA)	8	CD materials		
P5-PCGG	Output 7	7.8	Prepare CD training materials for PCGG (Develop and publish materials- leaflet/brochure /learning materials/curriculum/annual report)	2	IEC materials	2	Published its annual report and calendar
P4-PCGG	Output 7	7.9	Prepare capacity development plan for PCGG (GPTA)	1	Prepared CD plan	0	GPTA has already developed a five-year strategic plan, which is being implemented. The plan has covered organizational capacity development aspects of GPTA. Besides, financial administration regulation and personnel administration regulation of GPTA have been finalized.
P3-PCGG	Output 7	7.9	Prepare capacity development plan for PCGG	1	CD Plan	1	Prepared
P7-PCGG	Output 7	7.9	Prepare capacity development plan for PCGG (Identification of capacity building needs of local level and state ministries and agencies-study)	1	CD Plan	1	
P4-PCGG	Output 7	7.10	Prepare Financial Administration Regulation of GPTA	1	Prepared financial regulation of GPTA	1	The GPTA will forward this regulation to the ministry of law, ministry of finance, and province public service commission for their formal consent and then will be approved and endorsed by the upcoming Assembly of the GPTA.
P4-PCGG	Output 7	7.11	Prepare Staff Administration Regulation of GPTA	1	Prepared staff regulation of GPTA	1	The staff administration regulation of GPTA is developed and now under the process of approval by the council of GPTA. This report has been prepared based on the O&M survey report of

PLGSP Unit	Output	Act No.	Activities	Milestone Unit	Milestone Explanation	Progress	Progress Explanation
							GPTA that was approved by the OCMCM.
P4-PCGG	Output 7	7.12	Update website of GPTA	1	Updated websites	1	The website of the GPTA has already been in operation since 2019 and the website needs to be updated. Thus, GPTA has made an agreement with Xelwel Innovation Pvt. Ltd for a website update.
P4-PCGG	Output 7	7.13	Conduct study on effectiveness of capacity building training delivered by PCGG (Training outcome assessment of GPTA)	1	Conducted training outcome assessment	1	The Training Outcome Assessment was conducted. T Upon sample analysis, it was found that the satisfaction level of training delivered was more than 70%.
P2-PCGG	Output 7	7.14	Establish resource Centre at PCGG (establish and operationalize Provincial Resource Centre/ Library)	1	Resource Centre	0	
P4-PCGG	Output 7	7.14	Establish resource Centre at PCGG (Establishment of Knowledge Centre)	1	Established resource Centre	1	Gandaki Province plans to establish a PCGG Knowledge Centre, with all required facilities, such as a library, dedicated Wi-Fi connection, and a computer system to access resources from the internet. A Data bank has been established with the server.
P5-PCGG	Output 7	7.14	Establish resource Centre at PCGG (Digital learning and knowledge management Platform in PTA)	1	Digital Lab	1	Completed
P5-PCGG	Output 7	7.15	Prepare DPR of PCGG (DPR of building construction)	1	Detail Project Report (DPR)	1	DPR of boys hostel, girls hostel and training hall has been completed.
P2-PCGG	Output 7	7.15	Prepare DPR of PCGG	1	Plan/DPR	0	
P7-PCGG	Output 7	7.17	Bulletin publication	1	Bulletin	Completed	
PCU	Output 8	8.1	Strengthen information management system of LG	1	Provided IT support to all LGs for strengthening IMS	1	Regular programme
PCU	Output 8	8.2	Rollout SuTRA in all LGs and PAMs in 600 LGs, NPSAS 753 LGs, OAG new forms in 753 LGs, Internal Audit in 753 LGs and local government treasury reporting system orientation	1	Rolled out SuTRA in all LGs and PAMs in 600 LGs, NPSAS 753 LGs, OAG new forms in 753 LGs, Internal Audit in 753 LGs and local government treasury reporting system orientation	1	Regular programme
P1-PCGG	Output 8	8.3	Prepare Revenue Improvement Action Planning (RIAP) of LGS	55	LGs	42	Out of 55 LGs, 42 LGs have prepared their Revenue Improvement Action

PLGSP Unit	Output	Act No.	Activities	Milestone Unit	Milestone Explanation	Progress	Progress Explanation
							Plan.
P2-PCGG	Output 8	8.3	Prepare Revenue Improvement Action Planning (RIAP) of LGS	54	LGs	7	
P3-PCGG	Output 8	8.3	Prepare Revenue Improvement Action Planning (RIAP) of LGS	47	LGs	29	29 LGs RAIP Prepared
P4-PCGG	Output 8	8.3	Prepare Revenue Improvement Action Planning (RIAP) of LGS	34	LGs	29	29 LGs have developed RIAP. The RIAP development modality by doing MOU between LGs and GPTA has increased the ownership of the LGs thus they approved the final documents by their executive bodies.
P5-PCGG	Output 8	8.3	Prepare Revenue Improvement Action Planning (RIAP) of LGS	43	LGs	39	
P6-PCGG	Output 8	8.3	Prepare Revenue Improvement Action Planning (RIAP) of LGS	32	LGs	32	
P7-PCGG	Output 8	8.3	Prepare Revenue Improvement Action Planning (RIAP) of LGS	35	LGs	35	
P1-PCGG	Output 8	8.4	Prepare Capacity Development Plan of LGs	41	LGs	31	
P2-PCGG	Output 8	8.4	Prepare Capacity Development Plan of LGs	41	LGs	4	
P3-PCGG	Output 8	8.4	Prepare Capacity Development Plan of LGs	36	LGs	35	35 LGs CD plan Prepared
P4-PCGG	Output 8	8.4	Prepare Capacity Development Plan of LGs	26	LGs	21	21 LGs have developed CD plan. The LGs have sent reports with evidence of endorsement by the executive committee or have sent commitment letters to endorse the CD plan to the upcoming executive committee meeting.
P5-PCGG	Output 8	8.4	Prepare Capacity Development Plan of LGs	33	LGs	33	
P6-PCGG	Output 8	8.4	Prepare Capacity Development Plan of LGs	24	LGs	24	
P7-PCGG	Output 8	8.4	Prepare Capacity Development Plan of LGs	27	LGs	27	
P1-PCGG	Output 8	8.5	Prepare Periodic Plan of LGs	14	LGs	14	14 Periodic plans have been developed
P3-PCGG	Output 8	8.5	Prepare Periodic Plan of LGs	12	LGs	15	15 LGs Periodic Plan Prepared
P2-PCGG	Output 8	8.5	Prepare Periodic Plan of LGs	14	LGs	2	
P6-PCGG	Output 8	8.5	Prepare Periodic Plan of LGs	10	LGs	6	
P4-PCGG	Output 8	8.5	Prepare Periodic Plan of LGs	9	LGs	8	
P5-PCGG	Output 8	8.5	Prepare Periodic Plan of LGs	11	LGs	11	

PLGSP Unit	Output	Act No.	Activities	Milestone Unit	Milestone Explanation	Progress	Progress Explanation
P7-PCGG	Output 8	8.5	Prepare Periodic Plan of LGs	9	LGs	9	
P2-PCGG	Output 8	8.7	Conduct orientation/ coaching programme on Mid Term Expenditure Framework (MTEF) for elected representatives and officials of LGs	136	LGs	136	
P1-PCGG	Output 8	8.7	Conduct orientation/ coaching programme on Mid Term Expenditure Framework (MTEF) for elected representatives and officials of LGs	137	LGs	8	No. of LGs covered 8 ,The PCGG Jhapa conducted 8 events of MTEF TOT in Biratnagar. Altogether, 200 participants participated in this training. Out of them 184 male and 16 female participants gained the knowledge from this TOT. After receiving the TOT, some LGs conducted the orientation to LGs representatives and staff.
P3-PCGG	Output 8	8.7	Conduct orientation/ coaching programme on Mid Term Expenditure Framework (MTEF) for elected representatives and officials of LGs	119	LGs	89	89 LGs participated in the event
P4-PCGG	Output 8	8.7	Conduct orientation/ coaching programme on Mid Term Expenditure Framework (MTEF) for elected representatives and officials of LGs	85	LGs	0	Not done
P6-PCGG	Output 8	8.7	Conduct orientation/ coaching programme on Mid Term Expenditure Framework (MTEF) for elected representatives and officials of LGs	79	LGs	79	
P7-PCGG	Output 8	8.7	Conduct orientation/ coaching programme on Mid Term Expenditure Framework (MTEF) for elected representatives and officials of LGs	88	LGs	88	organized 4 events incorporating all 88 LGs'
P5-PCGG	Output 8	8.7	Conduct orientation/ coaching programme on Mid Term Expenditure Framework (MTEF) for elected representatives and officials of LGs	109	LGs	109	
P4-PCGG	Output 8	8.8	Organize refresher/follow-up training for the implementation of LISA	85	LGs	85	11 events are completed in the district's base. 211 LGs staff (M-182, Fe- 29) trained. 84 LGs except Narpabhumi/Manang has published results to the portal.
P1-PCGG	Output 8	8.8	Organize refresher/follow-up training for the implementation of LISA	137	LGs	137	Orientation on Local Level Institutional Capacity self- Assessment

PLGSP Unit	Output	Act No.	Activities	Milestone Unit	Milestone Explanation	Progress	Progress Explanation
							(LISA) conducted in 14 districts in coordination with the respective District Coordination Committee (DCC). As a result 132 LGs have uploaded a LISA -report on their website. LISA QA also completed 132 LGs.
P2-PCGG	Output 8	8.8	Organize refresher/follow-up training for the implementation of LISA	136	LGs	136	
P3-PCGG	Output 8	8.8	Organize refresher/follow-up training for the implementation of LISA	119	LGs	119	115 LGs updated LISA after orientation
P6-PCGG	Output 8	8.8	Organize refresher/follow-up training for the implementation of LISA	79	LGs	79	
P5-PCGG	Output 8	8.8	Organize refresher/follow-up training for the implementation of LISA	109	LGs	108	
P7-PCGG	Output 8	8.8	Organize refresher/follow-up training for the implementation of LISA	88	LGs	88	
P6-PCGG	Output 8	8.9	Organize orientation on Internal Control System (ICS) Guideline for Local Governments	10	Orientation event	0	Not done
P7-PCGG	Output 8	8.9	Organize orientation on Internal Control System (ICS) Guideline for Local Governments	10	Orientation event	10	
P1-PCGG	Output 8	8.9	Organize orientation on Internal Control System (ICS) Guideline for Local Governments (Coaching & Mentoring)	25	LGs	7	7 LGs conducted ICS orientation.
P2-PCGG	Output 8	8.9	Organize orientation on Internal Control System (ICS) Guideline for Local Governments	16	LGs	0	Dropped
P4-PCGG	Output 8	8.9	Organize orientation on Internal Control System (ICS) Guideline for Local Governments	11	Orientation events conducted	0	Not conducted
P1-PCGG	Output 8	8.11	Implement Fiduciary Risk Reduction Action Plan (FRRAP) in LGs (orientation and assessment)	137	LGs	72	
P2-PCGG	Output 8	8.11	Implement Fiduciary Risk Reduction Action Plan (FRRAP) in LGs (orientation and assessment)	136	LGs	136	
P6-PCGG	Output 8	8.11	Implement Fiduciary Risk Reduction Action Plan (FRRAP) in LGs (orientation and assessment)	79	LGs	64	

PLGSP Unit	Output	Act No.	Activities	Milestone Unit	Milestone Explanation	Progress	Progress Explanation
P3-PCGG	Output 8	8.11	Implement Fiduciary Risk Reduction Action Plan (FRRAP) in LGs (orientation and assessment)	119	LGs	119	Orientation completed
P4-PCGG	Output 8	8.11	Implement Fiduciary Risk Reduction Action Plan (FRRAP) in LGs (orientation and assessment)	85	LGs conducted	85	Completed in 11 events in 11 districts. 402 elected representatives and LGs staff (M- 291, Fe-111) were oriented. 81 are elected representatives and 321 are LGs staff. 36 LGs have published their FRA result to the portal.
P5-PCGG	Output 8	8.11	Implement Fiduciary Risk Reduction Action Plan (FRRAP) in LGs (orientation and assessment)	109	LGs	109	
P7-PCGG	Output 8	8.11	Implement Fiduciary Risk Reduction Action Plan (FRRAP) in LGs (orientation and assessment)	88	LGs	88	organized 22 events incorporating all 88 LGs'
P1-PCGG	Output 9	9.1	Support LGs to implement downward accountability tools and mechanism (public hearing, social audit)	55	LGs	0	Not done
P2-PCGG	Output 9	9.1	Support LGs to implement downward accountability tools and mechanism (public hearing, social audit)	54	LGs	0	Not done
P6-PCGG	Output 9	9.1	Support LGs to implement downward accountability tools and mechanism (public hearing, social audit)	32	LGs	0	Not done
P3-PCGG	Output 9	9.1	Support LGs to implement downward accountability tools and mechanism (public hearing, social audit)	47	LGs	0	Not done
P4-PCGG	Output 9	9.1	Support LGs to implement downward accountability tools and mechanism (public hearing, social audit)	34	LGs	11	11 LGs conducted public hearing event. While interacting with the LGs, many LGs said that they conducted the public hearing for the first time in 5 years and some LGs said that they did not know the exact procedure of the public hearing, so this support from GPTA guided them in the exact procedure of the public hearing.
P5-PCGG	Output 9	9.1	Support LGs to implement downward accountability tools and mechanism (public hearing, social audit)	43	LGs	43	
P7-PCGG	Output 9	9.1	Support LGs to implement downward accountability tools and mechanism (public hearing, social audit)	35	LGs	35	

PLGSP Unit	Output	Act No.	Activities	Milestone Unit	Milestone Explanation	Progress	Progress Explanation
P1-PCGG	Output 9	9.2	Support LGs to strengthen vertical cooperation (organize workshop among PG and LGs to explore common priorities in various sectors contributing for vertical cooperation agreement)	2	Workshop event	Underway	The Total participants of 196 (Male:140 and Female:56) from LGs of Province 1 while the event was held in Province capital Biratnagar coordinating and consulting with OCMCM.
P2-PCGG	Output 9	9.2	Support LGs to strengthen vertical cooperation (Organize workshop to explore priorities in various sectors contributing SDGs for vertical cooperation agreement among PG and LGs)	2	Workshop event	0	Dropped
P6-PCGG	Output 9	9.2	Support LGs to strengthen vertical cooperation (provide support for vertical cooperation agreements between PG and LGs on local economic development)	1	Agreement between LG and PG	0	Not Done
P7-PCGG	Output 9	9.2	Support LGs to strengthen vertical cooperation (organize workshop to promote vertical accountability between provincial government and the local government)	1	Workshop event	0	Dropped
P1-PCGG	Output 9	9.3	Support LGs to strengthen horizontal cooperation (good practices sharing workshop between LGs)	2	Workshop event	0	Not done
P1-PCGG	Output 9	9.3	Support LGs to strengthen horizontal cooperation (inter-local governmental workshop for horizontal cooperation agreement- Fire brigade, waste management, DRR etc.)	1	Prepared guideline	1	Agreement completed to prepare waste management for 5 LGs.
P2-PCGG	Output 9	9.3	Support LGs to strengthen horizontal cooperation (Organize inter-LGs workshop in collaboration with LG Associations to identify common priorities in various sectors- waste management, irrigation, disaster preparedness and management etc.) and develop shared agenda for horizontal cooperation agreements)	2	Workshop event	0	Not done
P5-PCGG	Output 9	9.3	Support LGs to strengthen horizontal cooperation (organize workshop in the district level for horizontal coordination between/among LGs)	2	Workshop event	0	Not done

PLGSP Unit	Output	Act No.	Activities	Milestone Unit	Milestone Explanation	Progress	Progress Explanation
P6-PCGG	Output 9	9.3	Support LGs to strengthen horizontal cooperation (Provide support for horizontal cooperation agreements between/among LG's on common issues- waste management , water management, environment and fire brigade)	2	Agreement between LGs	0	Not done
P4-PCGG	Output 9	9.3	Support LGs to strengthen horizontal cooperation (organize good practices sharing workshop among LGs)	2	Conducted workshop events	0	Not done
P6-PCGG	Output 9	9.3	Support LGs to strengthen horizontal cooperation (conduct Horizontal Learning Sharing Workshop of LGs at district level)	2	Workshop event	0	Not done
P7-PCGG	Output 9	9.3	Support LGs to strengthen horizontal cooperation (organize Inter-local governmental workshop for horizontal cooperation agreement- waste management, DRR etc.)	3	Workshop event	0	Not done
P2-PCGG	Output 10	10.1	Prepare and/or adapt GESI mainstreaming strategy prepared by MoFAGA and get endorsed by LGs	136	LGs	24	
P1-PCGG	Output 10	10.1	Prepare and/or adapt GESI mainstreaming strategy prepared by MoFAGA and get endorsed by LGs	137	LGs	32	32 LGs have Completed GESI Mainstreaming Strategy preparation workshop.
P4-PCGG	Output 10	10.1	Prepare and/or adapt GESI mainstreaming strategy prepared by MoFAGA and get endorsed by LGs	85	LGs	44	44 LGs prepared GESI strategies out of contracted 76 LGs. Some of LGs have already endorsed the strategy at a council meeting and the rest of them have made written commitment to endorse the strategy at the next council meeting.
P5-PCGG	Output 10	10.1	Prepare and/or adapt GESI mainstreaming strategy prepared by MoFAGA and get endorsed by LGs	109	LGs	109	
P3-PCGG	Output 10	10.1	Prepare and/or adapt GESI mainstreaming strategy prepared by MoFAGA and get endorsed by LGs	119	LGs	85	Strategy prepare and ongoing to indorse from LGs
P6-PCGG	Output 10	10.1	Prepare and/or adapt GESI mainstreaming strategy prepared by MoFAGA and get endorsed by LGs	79	LGs	70	
P7-PCGG	Output 10	10.1	Prepare and/or adapt GESI	88	LGs	75	Partially Completed

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PLGSP Unit	Output	Act No.	Activities	Milestone Unit	Milestone Explanation	Progress	Progress Explanation
			mainstreaming strategy prepared by MoFAGA and get endorsed by LGs				
P2-PCGG	Output 10	10.2	Conduct GESI Audit in LGs	136	LGs	0	Dropped
P1-PCGG	Output 10	10.2	Conduct GESI Audit in LGs	137	LGs	137	A total of 36 Local Resource Persons (LRPs) participated in that programme including 21 male and 15 female. Among them 28 were freelancers and 8 were from LGs. A total of 2394 (male 1614 and female 775). A total of 1022 elected representatives (male 621 and female 401), a total 1367 staff(male 993 and female 374).
P3-PCGG	Output 10	10.2	Conduct GESI Audit in LGs	119	LGs	0	Dropped
P4-PCGG	Output 10	10.2	Conduct GESI Audit in LGs	85	LGs	49	49 LGs have conducted GESI audits this year. Altogether, 1705 participants (elected-655 and LGs staff-1050) took part in the GESI audit workshop, and among them; were 565 female
P7-PCGG	Output 10	10.2	Conduct GESI Audit in LGs	88	LGs	64	Partially Completed
P5-PCGG	Output 10	10.2	Conduct GESI Audit in LGs	109	LGs	109	
P6-PCGG	Output 10	10.2	Conduct GESI Audit in LGs	79	LGs	71	Partially Completed. 66 LGs conducted GESI audit, GIZ conducted GESI audit in 5 LGs.
P2-PCGG	Output 10	10.3	Organize orientation on GESI (to PPIU and PCGG staffs)	1	Orientation event	1	
P1-PCGG	Output 10	10.4	Organize orientation on Gender Responsive Budgeting (GRB) for LGs	17	Orientation event	Completed	Under this activity, through the procurement process consulting firms were selected. After completion of the procurement process 2 consulting firms were eligible and selected. Altogether, 21 participants i.e., 13 female and 8 male participated in ToT, among them, 10 are janajatis, 10 are Brahmin/Chhetri and one from the Madheshi community.
P2-PCGG	Output 10	10.4	Organize orientation on Gender Responsive Budgeting (GRB) for elected representatives and officials of LGs (ToT)	1	Training event (ToT)	1	
P5-PCGG	Output 10	10.4	Organize orientation on Gender Responsive Budgeting (GRB) for LGs (GRB/GESI training/orientation in	20	Training event	19	

PLGSP Unit	Output	Act No.	Activities	Milestone Unit	Milestone Explanation	Progress	Progress Explanation
			LGs)				
P2-PCGG	Output 10	10.4	Organize orientation on Gender Responsive Budgeting (GRB) for LGs	50	LGs	50	
P3-PCGG	Output 10	10.4	Organize orientation on Gender Responsive Budgeting (GRB) for LGs (Localization of GRB in local level)	20	Orientation event	35	Additional 15 LGs orientation completed as per demand
P4-PCGG	Output 10	10.4	Organize orientation on Gender Responsive Budgeting (GRB) for LGs	11	Training events conducted	5	5 training events is completed covering 11 district. 186 elected representatives and staff (M-41 and Fe-141). are trained out of them ER-96, and staff are staff-86. S
P7-PCGG	Output 10	10.4	Organize orientation on Gender Responsive Budgeting (GRB) for LGs (ToT)	1	Training event (ToT)	1	
P2-PCGG	Output 10	10.5	Organize orientation on localization and contextualization of 'Code of Conduct to prevent workplace sexual harassment' in LGs	8	Workshop event	5	
P4-PCGG	Output 10	10.5	Organize orientation on localization and contextualization of 'Code of Conduct to prevent workplace sexual harassment' in LGs	11	Prepared code of conduct, Mechanism to handle grievances on sexual harassment in LGs.	1 event completed	1 Interaction and orientation event is completed at Pokhara. 49 (elected-11 and staff-38) were trained. 22 LGs have now appointed a focal person of complaint mechanism and form complaint handling committees chaired by deputy/vice chairperson of LGs.
P5-PCGG	Output 10	10.5	Organize orientation on localization and contextualization of 'Code of Conduct to prevent workplace sexual harassment' in LGs (Localization and contextualization of Code of Conduct to prevent workplace sexual harassment and all forms of discrimination)	20	Prepared code of conduct and conducted orientation for LGs	20	
P3-PCGG	Output 10	10.6	Organize orientation on participation of male on against the gender based violence, March pass, committee formation, orientation, grievance listening GBV	15	Orientation and campaigning event	15	Included code of conduct, senior citizen friendly and child friendly policy
P1-PCGG	Output 10	10.7	Organize capacity building training on GESI (Conduct Orientation on Children, Senior Citizens and	5	Orientation event	0	Not done

PLGSP Unit	Output	Act No.	Activities	Milestone Unit	Milestone Explanation	Progress	Progress Explanation
			Disabled friendly governance)				
P4-PCGG	Output 10	10.7	Organize capacity building training on GESI to women, dalit and other disadvantaged groups in LGs	11	Training events in LGs	0	Not done
P4-PCGG	Output 10	10.8	Develop and distribute GESI IEC materials	1	IEC materials	0	Not done
P2-PCGG	Output 10	10.9	Celebrate national /international days (Celebrate various National/ International days i.e. International women's day, 16th day of activism against VAW, international day of girls child, menstruation day etc.)	4	Events	1	
P4-PCGG	Output 10	10.9	Celebrate national /international days	1	Events celebrated	5	5 events are completed (A total of 474 participants have participated in the celebration events; among them 299 were male and 175 were female respectively.
P7-PCGG	Output 10	10.9	Celebrate national /international days (celebrating different national and International Women Day, 16 days activism against gender based violence and discrimination. etc.)	4	Events	2	
P3-PCGG	Output 10	10.10	Organize capacity building training on Leadership and AI training to Deputy Mayors/Chair	5	Training event	3	79 LGs participated in the event
P7-PCGG	Output 10	10.10	Organize capacity building training on GESI to GESI focal person	4	Training event	4	
P1-PCGG	Output 10	10.11	Organize capacity building training (ToT) on GRB policies and related topics for PGs and LGs	1	Training event	0	Not done
P2-PCGG	Output 10	10.11	Organize capacity building training (ToT) on GRB policies and related topics for PGs and LGs	1	Training events	0	Dropped
P6-PCGG	Output 10	10.11	Organize capacity building training (ToT) on GRB policies and related topics for PGs and LGs	1	Training events	1	
P3-PCGG	Output 10	10.11	Organize capacity building training (ToT) on GRB policies and related topics for PGs and LGs	1	Training events	1	Target achieved
P4-PCGG	Output 10	10.11	Organize capacity building training (ToT) on GRB policies and related topics for PGs and LGs	1	Training event conducted	1	ToT on GRB was conducted to the selected resource persons from the roster, social development officers,

PLGSP Unit	Output	Act No.	Activities	Milestone Unit	Milestone Explanation	Progress	Progress Explanation
							and officers of selected PGs/LGs. 35 LGs staff including other stakeholders (M-11 and Fe-24)were taken to GRB ToT in Pokhara.
P5-PCGG	Output 10	10.11	Organize capacity building training (ToT) on GRB policies and related topics for PGs and LGs	1	Training events	1	
P7-PCGG	Output 10	10.11	Organize capacity building training (ToT) on GRB policies and related topics for PGs and LGs	1	Training events	1	
PCU	Output 11	11.2	Prepare and disseminate IEC (PSA, jingle, TV/ Radio programme, documentaries etc.)	1	IEC package	1	Completed
P2-PCGG	Output 11	11.2	Develop IEC materials to strengthen citizen engagement and inclusive participation (by developing audio-visual awareness materials in local languages to sensitize citizen on local governance and citizen engagement)	3	Episodes	0	Dropped
P1-PCGG	Output 11	11.2	Develop IEC materials to strengthen citizen engagement and inclusive participation (Develop and published multi-media and others awareness materials to sensitize citizen on local governance and citizen engagement)	5	IEC package	3	3 awareness Video prepared (CFLG, Planning process and IT friendly local government)
P4-PCGG	Output 11	11.2	Develop IEC materials to strengthen citizen engagement and inclusive participation (Use of media for civic education)	1	IEC package developed	0	Not developed
P5-PCGG	Output 11	11.2	Develop IEC materials to strengthen citizen engagement and inclusive participation.	1	IEC package	1	Made audio-visual materials through a hiring consultant
P7-PCGG	Output 11	11.2	Strengthen citizen engagement in LG through use of media	10	IEC Products	7	7 IEC materials have been produced and broadcasted
P2-PCGG	Output 11	11.3	Support LG in strengthening grievances handling mechanisms (Establish a mechanisms in LGs to collect and hear citizens grievances such as, mobile apps, Hello Sarkar etc.)	1	Systems	0	Dropped
P5-PCGG	Output 11	11.3	Support LG in strengthening grievances handling mechanisms	1	Systems	0	Not done

PLGSP Unit	Output	Act No.	Activities	Milestone Unit	Milestone Explanation	Progress	Progress Explanation
			(including help desk, toll free number, use of mobile app)				
P1-PCGG	Output 11	11.3	Support LG in strengthening grievances handling mechanisms (Support for LGs to establish mechanisms to collect and hear citizens grievances such as, FM programme, mobile apps, Hello Sarkar etc.)	1	Systems	0	Not done
P6-PCGG	Output 11	11.3	Support LG in strengthening grievances handling mechanisms (organize capacity development training on Grievances Handling Mechanisms in Local Governments for nodal officers)	1	Training event	2	2 events were competed. Total 52 participants , Male -38, Female -14 (Jumla and Humla distinct)
P2-PCGG	Output 11	11.4	Conduct 7-step planning process in the participation of LGs	2	LGs	0	Dropped
P4-PCGG	Output 11	11.5	Organize orientation on formulating good governance guidelines to LGs	11	Orientation event conducted	0	Not done
P3-PCGG	Output 11	11.6	Document and publish best practices of LGs (Document Best Practices/ Success Stories of the LGs and disseminate Mass Media- Paper, Journal, Radio, Online, Television)	2	Documents	0	Dropped
P2-PPIU	Output 12	12.1	Organize an orientation on Innovative Partnership Fund (IPF) guideline to IPF board members, provincial and LG stakeholders	5	Orientation event	13	13 events of IPF orientations completed (3 in-person & 10 virtual zoom meetings)
P3-PPIU	Output 12	12.1	Organize an orientation on Innovative Partnership Fund (IPF) guideline to IPF board members, provincial and LG stakeholders	5	Orientation event	5	IPF board formed, 5 orientation events completed, 275 (Male 257, Female 18) LGs staffs oriented on this theme.
P1-PPIU	Output 12	12.1	Organize an orientation on Innovative Partnership Fund (IPF) guideline to IPF board members, provincial and LG stakeholders (IPF Board Establishment and Operational)	5	Orientation event	8	IPF Board is establish, organized 8 events of IPF orientation to LG Chief, Deputy Chiefs and officials. A total of 258 representatives of local government officials from 114 LGs participated orientation programme. In addition to this, two virtual orientations was organized for rest of the LGs.
P7-PPIU	Output 12	12.1	Organize an orientation on Innovative	5	Orientation event	9	9 Events have been completed against

PLGSP Unit	Output	Act No.	Activities	Milestone Unit	Milestone Explanation	Progress	Progress Explanation
			Partnership Fund (IPF) guideline to IPF board members, provincial and LG stakeholders				targeted 5
P4-PPIU	Output 12	12.1	Organize an orientation on Innovative Partnership Fund (IPF) guideline to IPF board members, provincial and LG stakeholders (Orientation on IPF Guideline to LGs Chiefs and Vice-Chiefs)	5	IPF board formed, Conducted orientation events	5	208 stakeholders were oriented (M-183, Fe-25).
P5-PPIU	Output 12	12.1	Organize an orientation on Innovative Partnership Fund (IPF) guideline to IPF board members, provincial and LG stakeholders	5	Meeting /Orientation event	10	IPF Guideline virtual orientation event to the LGs level was completed with 195 participants where female no was 32 . 3 orientation/workshop events were conducted regarding full proposal and project implementation plan. IPF board was formulated and its 3 meetings were accomplished. 4 IPF technical committee meetings were completed.
P6-PPIU	Output 12	12.1	Organize an orientation on Innovative Partnership Fund (IPF) guideline to IPF board members, provincial and LG stakeholders	5	Orientation event	5	
PCU	Output 12	12.2	Organize orientation workshops on IPF Implementation	7	Orientation event	1	One event organized at national level for all seven provinces
P2-PPIU	Output 12	12.3	Implement innovative schemes at local level as per the guideline of Innovative Partnership Fund (IPF)	4	4 Schemes awarded and implemented	4	4 schemes have been selected and awarded contract to the LGs
P1-PPIU	Output 12	12.3	Implement innovative schemes at local level as per the guideline of Innovative Partnership Fund (IPF)	10	10 Schemes awarded and implemented	10	10 innovative schemes are selected by the PCC. First installment of 75 lakh each disbursed to the selected LGs.
P3-PPIU	Output 12	12.3	Implement innovative schemes at local level as per the guideline of Innovative Partnership Fund (IPF)	8	8 Schemes awarded and implemented	8	Eight Innovative schemes were selected and implementation process is ongoing
P4-PPIU	Output 12	12.3	Implement innovative schemes at local level as per the guideline of Innovative Partnership Fund (IPF)	1	10 Schemes awarded and implemented	10	Altogether 10 Schemes selected to Walling Mun, Putalibazzar Mun, Bhirkot Mun, Phedikhola RM, Annapurna RM, Gharpjhong RM, Thasang RM, Vyas Mun, Gandaki RM, and Hupsekot RM and in

PLGSP Unit	Output	Act No.	Activities	Milestone Unit	Milestone Explanation	Progress	Progress Explanation
							implementing stage.
P6-PPIU	Output 12	12.3	Implement innovative schemes at local level as per the guideline of Innovative Partnership Fund (IPF)	12	12 Schemes awarded and implemented	12	
P7-PPIU	Output 12	12.3	Implement innovative schemes at local level as per the guideline of Innovative Partnership Fund (IPF)	5	5 Schemes awarded and implemented	5	5 schemes implementing
P5-PPIU	Output 12	12.3	Implement innovative schemes at local level as per the guideline of Innovative Partnership Fund (IPF)	8	8 Schemes awarded and implemented	8	8 schemes were awarded by IPF in diverse innovative themes. These schemes are being implemented smoothly in the field as per the guideline. NPR 49.108 million budget has been released to these 8 schemes for this FY
P1-PCGG	Output 13	13.1	Organize capacity building training on hospitality management Integration programme(honorable chief minister, ministers, chief secretary, secretaries)	1	Training event	0	Dropped
P2-PCGG	Output 13	13.1	Organize capacity building training on law making to members of provincial assembly & thematic committees and PG's staffs	2	Training event	0	Dropped
P1-PCGG	Output 13	13.1	Organize capacity building training on secretariat roles to secretariat staffs PG Ministries.	1	Training event	1	
P1-PCGG	Output 13	13.1	Organize capacity building training on various thematic areas based on demand (Demand based capacity development programme)	7	Training event	5	1. Capacity development training for Assistant level staff of PGs. 2. Capacity development training to drivers of PGs. 3. Positive thoughts and Self-development training to Province Ministries and Subordinated Offices. 4. Public Procurement and Management training to Province Ministries and Subordinated Offices
P2-PCGG	Output 13	13.1	Organize capacity building training on Appreciative Enquiry for PG's staffs	2	Training event	0	Dropped
P2-PCGG	Output 13	13.1	Organize capacity building training on GESI to PG's GESI focal persons	1	Training event	0	Dropped
P2-PCGG	Output 13	13.1	Organize capacity building training to district based staffs of PGs on Public procurement and planning aligned	4	Training event	0	Dropped

PLGSP Unit	Output	Act No.	Activities	Milestone Unit	Milestone Explanation	Progress	Progress Explanation
			with LG/PG				
P2-PCGG	Output 13	13.1	Organize capacity building training on different thematic areas to the representatives and staffs of provincial level Commissions, Committees (including Dalit Dev. Comm.) Institutions, Authorities etc.	3	Training event	0	Dropped
P2-PCGG	Output 13	13.1	Organize capacity building training to PG's representatives and staffs on contemporary subjects as per the demand of PG	1	tbd	0	Dropped
P3-PCGG	Output 13	13.1	Organize capacity building training (MToT/ToT) on Different Sectors	5	Training event	1	Curriculum Design
P3-PCGG	Output 13	13.1	Organize capacity building training on SDG for Provincial Civil Servant	1	Training event	0	Dropped
P3-PCGG	Output 13	13.1	Organize capacity building training on ICT to IT staffs	2	Training event	2	Completed
P3-PCGG	Output 13	13.1	Organize capacity building training on Human Resource management (Stress management /meditation) to provincials officials	2	Training event	1	One event completed
P3-PCGG	Output 13	13.1	Organize capacity building training on Courtesy Management for Drivers/support staff of province ministries (Personal and official safety management)	1	Training event	1	One event completed
P4-PCGG	Output 13	13.1	Organize capacity building training on various thematic areas to elected representatives and staffs of PG	17	Conducted events for PG in various themes	17	Though 17 types of different events were approved by PCGG, only 16 numbers of training and an interaction programme were conducted. Altogether 467 PG staff (M-362 and Fe-105) were trained as per their need-based. Among them, 329 are PGs staff and 92 are representatives from different stakeholders.
P3-PCGG	Output 13	13.1	Organize capacity building training on leadership Management for provincial secretaries	15	Training event	9	9 PG Secretaries participated in the event
P5-PCGG	Output 13	13.1	Organize capacity building training on office management and service delivery to PG staffs (i.e. proposal preparation, report preparation, ToR	4	Training event	0	Not done

PLGSP Unit	Output	Act No.	Activities	Milestone Unit	Milestone Explanation	Progress	Progress Explanation
			preparation, planning and budget preparation, high-level leadership etc.)				
P6-PCGG	Output 13	13.1	Organize capacity building training to ICT staff of provincial ministries	3	Training event	3	
P6-PCGG	Output 13	13.1	Organize capacity building training on Human Resource management (Stress management /meditation) to provincials officials	2	Training event	2	
P6-PCGG	Output 13	13.1	Organize capacity building training on Personal and official safety management for Drivers/support staff of province ministries	2	Training event	2	
P6-PCGG	Output 13	13.1	Organize capacity building training on leadership management to Secretary and officials	1	Training event	1	
P7-PCGG	Output 13	13.1	Organize capacity building training on various thematic areas to the staff in the Province	6	Training event	6	
P7-PCGG	Output 13	13.1	Organize capacity building training on GESI Mainstreaming to GESI Focal Person working in the PG Ministry	1	Training event	1	
P7-PCGG	Output 13	13.1	Organize capacity building training on writing cabinet proposal for the staff of the Office of the Chief Minister and Council of Ministers and the PG Ministry's	1	Training event	0	Not done
P7-PCGG	Output 13	13.1	Organize capacity building training on hospitality and office management for the staff working in the Secretariat of the Member of Council of Ministers	1	Training event	1	
P7-PCGG	Output 13	13.1	Organize capacity building training on communication skills and presentation capacity for the members of the Provincial Assembly	2	Training event	2	Dropped
P7-PCGG	Output 13	13.1	Organize capacity building training on communication skills and presentation to the officers including the spokespersons and information officers of the state government bodies	1	Training event	1	
P1-PCGG	Output 13	13.2	Organize orientation on preparation of local indicators of Sustainable Development Goals to PGs	1	Orientation event	1	Dropped

PLGSP Unit	Output	Act No.	Activities	Milestone Unit	Milestone Explanation	Progress	Progress Explanation
P1-PCGG	Output 13	13.2	Organize orientation on GESI responsive budgeting and planning; monitoring and policy making for Provincial Assembly Members	3	Orientation event	Dropped	Dropped
P1-PCGG	Output 13	13.2	Organize orientation on e-government to PG and LGs representatives.	2	Orientation event	Dropped	Dropped
P1-PCGG	Output 13	13.2	Organize orientation on GRB for the Government staffs representing different Division/Section in provincial ministries	1	Orientation event	1	
P1-PCGG	Output 13	13.3	Organize workshop (interaction) programme on corruption control between local governments and provincial officials and the commission for abuse of authority.	3	Workshop event	0	
P1-PCGG	Output 13	13.3	Organize workshop (interaction) programme on the implementation of federalism for the representatives of the provincial assemblies.	1	Workshop event	0	Dropped
P1-PCGG	Output 13	13.3	Organize workshop (interaction/ discussion) programme on good governance and policy (Honorable chief minister, ministers and provincial chief)	1	Interaction event	0	Dropped
P2-PCGG	Output 13	13.3	Organize workshop on Collaborative Leadership and Dialogue (CLD) for elected representative and bureaucrats at PG	2	Training event	0	Dropped
P3-PCGG	Output 13	13.3	Organize workshop on Courtesy Management for PG Minister and Senior officials	50	Staffs and representatives to be capacitated	0	Dropped
P7-PCGG	Output 13	13.3	Organize workshop (interaction) on service entry and in-service training curriculum design and development with Nepal Administrative Staff College	1	Orientation and Curriculum Development	0	Dropped
P7-PCGG	Output 13	13.3	Organize workshop (Interaction/ Consultation Seminar) on Legislation for Members of the Council of Ministers and Senior Officials	1	Interaction event	0	Dropped
P2-PCGG	Output 13	13.4	Conduct pre-service training (induction/ service entry training) for	3	Training event	1	

PLGSP Unit	Output	Act No.	Activities	Milestone Unit	Milestone Explanation	Progress	Progress Explanation
			newly recruited PGs staffs				
P5-PCGG	Output 13	13.4	Conduct pre-service training (induction/ service entry training) for newly recruited PGs staffs	1	Training event		
P6-PCGG	Output 13	13.4	Conduct pre-service training (induction/ service entry training) for newly recruited PGs staffs	1	Training event	1	
P7-PCGG	Output 13	13.4	Conduct pre-service training (induction/ service entry training) for newly recruited PGs staffs	1	Training event	0	Staffs are not recruited by PG
P2-PCGG	Output 13	13.5	Conduct in-service training for Provincial Staff	4	Training event	2	
P3-PCGG	Output 13	13.5	Conduct in-service training for Provincial Staff	8	Training event	2	48 staffs of PGs participated
P5-PCGG	Output 13	13.5	Conduct in-service training for Provincial Staff	1	Training event	0	
P6-PCGG	Output 13	13.5	Conduct in-service training for Provincial Staff	2	Training event	2	
P7-PCGG	Output 13	13.5	Conduct in-service training for Provincial Staff	2	Training event	2	
P3-PCGG	Output 13	13.6	Prepare CD plan of PG	1	CD plan of PG	1	PGs CD plan prepared and submitted to OCMCM
P6-PCGG	Output 13	13.6	Prepare CD plan of PG	1	CD plan of PG	Ongoing	
P1-PCGG	Output 13	13.6	Prepare CD plan of PG	1	CD plan of PG	0	
P3-PCGG	Output 13	13.7	Conduct a study on effectiveness of training/ orientation delivered at provincial level	1	Study report	0	Dropped
P6-PCGG	Output 13	13.7	Conduct a study on effectiveness of training/ orientation delivered at provincial level	1	Study report	0	Not done
P7-PCGG	Output 13	13.7	Conduct a study on effectiveness of training/ orientation delivered at provincial level	1	Study report	0	Not done
P3-PCGG	Output 13	13.8	Learning sharing and exposure visit for PCGG staffs	1	Exposure visit	0	Not done
P5-PCGG	Output 13	13.9	Conduct Capacity Needs Assessment of Province ministries (staff and representatives)	1	Study	0	Not done
PCU	Output 13	13.10	Conduct orientation and thematic trainings (GESI/GRB, PFM, IPF Monitoring and Reporting, IT & E-governance, capacity development,	6	Events	3	Three events completed (IT, GESI, PFM)

PLGSP Unit	Output	Act No.	Activities	Milestone Unit	Milestone Explanation	Progress	Progress Explanation
			curriculum development and so on) to the TA and MoFAGA staff				
PCU	Output 13	13.11	Support capacity building initiative through exposure cum knowledge sharing visit	1	Exposure visit event	0	Postponed to next FY 2022/23
PCU	Output 13	13.12	Organize half yearly experience sharing workshops of PLGSP	1	Workshop event	1	Completed
P5-PCGG	Output 14	14.1	Organize capacity building training on ICT related topics to IT Officers (residential training)	3	Training event	0	
P6-PCGG	Output 14	14.1	Organize capacity building training on various thematic areas to elected representatives and staffs of PG	10	Training event	10	
P1-PCGG	Output 14	14.1	Organize capacity building training on planning, budgeting and result based monitoring.	5	Training event	4	
P1-PCGG	Output 14	14.1	Organize capacity building training on Transformational leadership to elected women representatives of Dalit and marginalized community.	5	Training event	4	
P1-PCGG	Output 14	14.1	Organize capacity building training on Disaster management to LGs	5	Training event	4	
P1-PCGG	Output 14	14.1	Organize capacity building training on service delivery system to ward committee members of LGs	10	Training event	2	
P1-PCGG	Output 14	14.1	Organize capacity building training on financial disciplinary like Public procurement act, and advance settlement management and financial responsibility to finance staff of LGs.	5	Training event	4	
P1-PCGG	Output 14	14.1	Organize capacity building training on (incl. interaction programme) on ICT related topics to IT officers	2	Training event	3	
P1-PCGG	Output 14	14.1	Organize capacity building training based on findings of LISA and CD plan along with other contemporary demand for representatives and staffs of LGs,	10	Training event	2	
P2-PCGG	Output 14	14.1	Organize capacity building training on findings of LISA and CD plan along with other contemporary demand for representatives and staffs of LGs	1	tbd	2	GESI/GRB ToT

PLGSP Unit	Output	Act No.	Activities	Milestone Unit	Milestone Explanation	Progress	Progress Explanation
P3-PCGG	Output 14	14.1	Conduct the capacity development training on judicial committee of LGs (8 districts)	8	Districts	0	Dropped
P3-PCGG	Output 14	14.1	Organize capacity building training on the Local Government Operation Act for different Sectoral Committee Members as Provisioned	119	Sectoral committee of the all 119 LGs	0	Dropped
P3-PCGG	Output 14	14.1	Organize capacity building training on various thematic area to elected representatives and CD to Staffs of LGs	119	LGs	0	Dropped
P3-PCGG	Output 14	14.1	Organize capacity building training on e-Governance	3	Training event	6	Completed
P3-PCGG	Output 14	14.1	Organize capacity building training on Public Procurement Management for LGs	15	Training event	5	Five events of Procurement training organized
P3-PCGG	Output 14	14.1	Organize capacity building training on GESI for the GESI Focal Person of the LGs	4	Training event	6	6 events completed including additional two
P3-PCGG	Output 14	14.1	Organize capacity building training (MToT/ToT) on different sectors	5	Training event	2	Two events training on Local Economic Development and local government regulation act completed
P4-PCGG	Output 14	14.1	Organize capacity building training on various thematic area to elected representatives and CD to Staffs of LGs	14 types of events	Conducted events for LGs in various themes	7 types (30 numbers of trainings) conducted	Though PCC has approved 14 types of different events, only 7 types of events in 30 activities are completed. Altogether, 658 LGs staff (M-586 and Fe-72) were trained in different themes.
P6-PCGG	Output 14	14.1	Organize capacity building training on advanced public procurement to LGs	8	Training event	0	
P6-PCGG	Output 14	14.1	Organize capacity building training on EIA /IEE to technical staffs	2	Training event	2	
P6-PCGG	Output 14	14.1	Organize capacity building training on tender management /evaluation training to technical staffs	2	Training event	2	
P6-PCGG	Output 14	14.1	Organize capacity building training on various thematic areas (demand based) for Elected representatives and officials of LG	1	Training event	1	
P7-PCGG	Output 14	14.1	Organize capacity building training on ICT (incl Government Enterprise Architecture (GEA), Interoperability	4	Training event	2	

PLGSP Unit	Output	Act No.	Activities	Milestone Unit	Milestone Explanation	Progress	Progress Explanation
			framework, ICT Infrastructure Management, Security Audit, Training of local levels on procedures and tools and other related area)				
P7-PCGG	Output 14	14.1	Organize capacity building training on various thematic areas to the staff in the local level	15	Training event	2	Only two event have been completed
P7-PCGG	Output 14	14.1	Organize capacity building training on procurement for the LG staff	4	Training event	1	
P2-PCGG	Output 14	14.1	Organize capacity building training on law making training for concerned representatives and staffs of LGs	2	Training event	0	Dropped
P2-PCGG	Output 14	14.1	Organize capacity building training on public procurement and financial management for procurement unit members of LGs	8	Training event	1	
P2-PCGG	Output 14	14.1	Organize capacity building training on building code to newly recruited Engineers of LGs	3	Training event	0	Dropped
P2-PCGG	Output 14	14.1	Organize capacity building training on effective opalization of Judicial works and mediation to judicial committee members	8	Training event	0	Dropped
P7-PCGG	Output 14	14.1	Organize capacity building training on survey, design, building codes to the technical person from LGs	2	Training event	1	
P2-PCGG	Output 14	14.1	Organize capacity building training on transformative leadership to elected women representatives from Dalit, ethnic priority groups and others	4	Training event	0	Dropped
P2-PCGG	Output 14	14.1	Organize capacity building training on e-Governance to ITOs of LGs	2	Training event	1	
P2-PCGG	Output 14	14.1	Organize capacity building training on SDG localization for elected representatives and LGs staffs	5	Training event	0	Dropped
P2-PCGG	Output 14	14.1	Organize capacity building training on service delivery and people interface for ward level staffs of LGs	16	Training event	16	
P2-PCGG	Output 14	14.1	Organize capacity building training on roles and responsibilities in sectoral committees for elected representatives and staffs	8	Training event	0	Dropped

PLGSP Unit	Output	Act No.	Activities	Milestone Unit	Milestone Explanation	Progress	Progress Explanation
P5-PCGG	Output 14	14.1	Organize capacity building training on various thematic area (Local Planning, M&E, SDG, GESI, Leadership, office management and service delivery, Judicial committee, IT skill to ward secretaries, etc.) to staff and representatives of LGs	80	Training event	0	
P5-PCGG	Output 14	14.1	Organize capacity building training on Public Finance Management and procurement to LGs (Residential training to staff and representatives)	3	Training event	0	
P5-PCGG	Output 14	14.1	Organize capacity building training TOT on Mediation for LGs (Conduct 48 hours training to develop mediators in LG)	1	ToT events	0	
P6-PCGG	Output 14	14.1	Organize capacity building training on fiscal federalism and revenue management for Local Representatives	3	Training event	0	
P6-PCGG	Output 14	14.1	Organize capacity building training (ToT) on Local level planning process, SDG localization in cluster	2	Training event (tot)	2	
P6-PCGG	Output 14	14.1	Organize capacity building training on relevant thematic areas for Engineers of LGs	2	Training event	2	
PCU	Output 14	14.2	Organize workshop on federal issues in coordination with LG Associations	3	Workshop event	0	Because of time limit, postponed to next FY
P1-PCGG	Output 14	14.2	Organize orientation on development and localization of sustainable development indicator at local level	5	Orientation event	0	Dropped
P1-PCGG	Output 14	14.2	Organize orientation on quality control mechanism of physical infrastructure, NBC and IEE, to LGs technical officials	5	Orientation event	2	2 events on IEE and EIA Training for LGs staff were completed. A total of 35 (Male:33, Female:2) people participated in the training.
P3-PCGG	Output 14	14.2	Organize orientation on Sustainable Development Goal (SDGs) Localization	10	LGs	Dropped	
P3-PCGG	Output 14	14.3	Organize workshop (coordination meeting) with the CD Related Stakeholders	6	Workshop event	0	Not done
P5-PCGG	Output 14	14.3	Organize workshop on conflict management, mediation and	2	Workshop event	0	

PLGSP Unit	Output	Act No.	Activities	Milestone Unit	Milestone Explanation	Progress	Progress Explanation
			alternative option of conflict management for judicial committee members and staffs of LG				
P7-PCGG	Output 14	14.3	Organize workshop on Leadership Development of Local People's Representatives	3	Workshop event	Not completed	
P2-PCGG	Output 14	14.4	Conduct pre-service training (service entry training) for newly recruited LGs staffs (Officer level 4th, 5th and 6th)	5	Training event	0	Dropped
P1-PCGG	Output 14	14.4	Conduct pre-service training for newly recruited LGs staffs.	5	Training event	5	The PCGG, Jhapa conducted the 5 Induction/ Service Entry training to newly appointed (Assistant level 4th and 5th) staff of LGs. out of 110 participants, 61 male and 49 female participants participated in the Induction training.
P3-PCGG	Output 14	14.4	Conduct pre-service training (including in-Service Training) for Local Government Staffs	800	Trained LG staffs	552	552 newly appointed LG staffs trained
P5-PCGG	Output 14	14.4	Conduct pre-service training for LGs staffs (residential training to newly appointed staff of LGs)	1	Training event	0	
P6-PCGG	Output 14	14.4	Conduct pre-service training for LGs staffs	3	Training event	3	
P7-PCGG	Output 14	14.4	Conduct pre-service training (service entry and induction training) for new employees in local level	2	Training event	1	
P2-PCGG	Output 14	14.5	Conduct in-service training for LGs staffs	2	Training event	2	
P5-PCGG	Output 14	14.5	Conduct in-service training for LGs staffs (Assistant and Officer level)	2	Training event		
P6-PCGG	Output 14	14.5	Conduct in-service training for LGs staffs (Assistant level and officer level)	4	Training event	4	
P7-PCGG	Output 14	14.5	Conduct in-service training for LGs staffs	4	Training event	3	
P2-PCGG	Output 14	14.6	Prepare CD manuals, curriculum, and training materials through PCGG	3	Training module	5	Curriculum prepared (5 nos)
P3-PCGG	Output 14	14.6	Prepare CD manuals, curriculum, and training materials through PCGG (Training Module Formulation for the	10	Training module	0	Dropped

PLGSP Unit	Output	Act No.	Activities	Milestone Unit	Milestone Explanation	Progress	Progress Explanation
			CD Activities for Local Governments)				
P3-PCGG	Output 14	14.7	Conduct a study on effectiveness of training delivered at provincial level (Impact Assessment of the Accomplished Training Activities/ Follow up study, research and monitoring)	2	Study report	1	Study completed
P6-PCGG	Output 14	14.7	Conduct a study on effectiveness of training delivered at provincial level	1	Study report	0	Not conducted
P3-PCGG	Output 14	14.8	Learning sharing and exposure visit (Inter-Provincial Learning Visit)	1	Exposure visit event	1	Deputy Mayor /Vice Chair and PCGG staff visited various LGs of Lumbini and Gandaki province
P5-PCGG	Output 14	14.9	Conduct Capacity Needs Assessment of LGs (staff and representatives), Study /research on status of CD and governance related topics	1	Study	0	
P6-PCGG	Output 14	14.10	Organize orientation on role and responsibilities as per the provisions of constitution and Local Governance Operation Act for newly-elected representatives of LGs	79	LGs	79	
P7-PCGG	Output 14	14.10	Organize orientation on role and responsibilities as per the provisions of constitution and Local Governance Operation Act for newly-elected representatives of LGs	88	LGs	1	One event completed by incorporating all 88 LGs
P1-PCGG	Output 14	14.10	Organize orientation on role and responsibilities as per the provisions of constitution and Local Governance Operation Act for newly-elected representatives of LGs	137	LGs	6	The local election has just accomplished successfully and newly-elected representatives have assumed their new roles and responsibility. In this context, 6 events on LGOA orientation for new elected Mayors and Deputy Mayors of LGs. Total 228 (Male:141, Female:87).
P2-PCGG	Output 14	14.10	Conduct orientation on role and responsibilities of LGs representatives as per the provisions of constitution and Local Governance Operation Act for newly-elected representatives of LGs	136	LGs	123	
P3-PCGG	Output 14	14.10	Organize orientation on role and responsibilities as per the provisions	119	LGs	116	214 newly-elected representatives oriented on LGOA

PLGSP Unit	Output	Act No.	Activities	Milestone Unit	Milestone Explanation	Progress	Progress Explanation
			of constitution and Local Governance Operation Act for newly-elected representatives of LGs				
P4-PCGG	Output 14	14.10	Organize orientation on role and responsibilities as per the provisions of constitution and Local Governance Operation Act for newly-elected representatives of LGs	85	Oriented LGs	85	The event was completed in 4 groups in the different halls at Pokhara. 160 newly-elected representatives (M-99and Fe- 61)were trained in various subjects.
P5-PCGG	Output 14	14.10	Organize orientation on role and responsibilities as per the provisions of constitution and Local Governance Operation Act for newly-elected representatives of LGs	85	LGs		
P1-PCGG	Output 14	14.11	Conduct orientation on environment friendly local governance framework	1	Orientation event	0	
P2-PCGG	Output 14	14.11	Conduct orientation on environment friendly local governance framework	1	Orientation event	0	Dropped
P3-PCGG	Output 14	14.11	Conduct orientation on environment friendly local governance framework	1	Orientation event	0	Dropped
P4-PCGG	Output 14	14.11	Conduct orientation on environment friendly local governance framework	1	Orientation event conducted	1	30 LGs staff and elected representatives were oriented. out of them, 13 are elected and 17 are LGs staff.
P5-PCGG	Output 14	14.11	Conduct orientation on environment friendly local governance framework	1	Orientation event	0	
P6-PCGG	Output 14	14.11	Conduct orientation on environment friendly local governance framework	1	Orientation event	0	
P7-PCGG	Output 14	14.11	Conduct orientation on environment friendly local governance framework	1	Orientation event	1	
P1-PCGG	Output 14	14.12	Organize ToT on MTEF for resource person at province level	1	TOT event	0	Not done
P2-PCGG	Output 14	14.12	Organize ToT on MTEF for resource person at province level	1	TOT event	1	Organized by PCU
P3-PCGG	Output 14	14.12	Organize ToT on MTEF for resource person at province level	1	TOT event	1	Completed
P4-PCGG	Output 14	14.12	Organize ToT on MTEF for resource person at province level	1	Conducted ToT event	1	15 people have taken ToT on MTEF. Out of them, 8 are from PG staff, 5 are from LGs staff and 2 are other stakeholders.
P5-PCGG	Output 14	14.12	Organize ToT on MTEF for resource person at province level	1	TOT event	0	Covered under output 8
P6-PCGG	Output 14	14.12	Organize ToT on MTEF for resource	1	TOT event	0	Not done

PLGSP Unit	Output	Act No.	Activities	Milestone Unit	Milestone Explanation	Progress	Progress Explanation
			person at province level				
P7-PCGG	Output 14	14.12	Organize ToT on MTEF for resource person at province level	1	TOT event	1	120 (F-7)
P1-PCGG	Output 14	14.13	Organize TOT on FRRAP for resource person at province level	1	TOT event	1	In total 39 participants, 14 male and 9 female elected representatives, 15 male and 1 female staff from DCC and LG
P2-PCGG	Output 14	14.13	Organize TOT on FRRAP for resource person at province level	1	TOT event	1	
P3-PCGG	Output 14	14.13	Organize TOT on FRRAP for resource person at province level	1	TOT event	1	FRRAP TOT was organized for District Coordination Officers (DCOs), Chief District Treasury Controller (CTC)/Officer and Province Treasury officer
P4-PCGG	Output 14	14.13	Organize TOT on FRRAP for resource person at province level	1	Conducted ToT event	1	31 people have taken ToT on FRRAP. Out of them 21 are LGs staff and 10 are LGs elected representatives.
P5-PCGG	Output 14	14.13	Organize TOT on FRRAP for resource person at province level	1	TOT event	0	
P6-PCGG	Output 14	14.13	Organize TOT on FRRAP for resource person at province level	1	TOT event	1	
P7-PCGG	Output 14	14.13	Organize TOT on FRRAP for resource person at province level	1	TOT event	1	
PCU	Output 14	14.14	Provide support in higher studies programme for staffs working at PLGs/PCGGs	30	Government Officials supported for applied cum master degree courses	9	9 Government Officials joined the programme

Annex-2 Activity 13.1: Organize capacity building training on various themes to elected representatives and civil servants at the provincial level

Details on Progress

Unit	Activity	Milestone (Unit)	Milestone (Explanation)	Progress	
				No. of event	No. of participants
PROVINCE 1-PCGG	Organize Gender Responsive Budget preparation training to department head and GESI Focal person of Province Ministries.	1	Event	1	Total: 20 Male: 16 Female:4
	Organize Demand Based Training (capacity building training) to Assistant level staff of the Province Ministries.	7	Event	1	Total: 23 Male: 15 Female:8
	Organize Demand Based Training (Capacity Building Training) to Drivers of the Province Ministries.		Event	1	Total: 24 Male: 24
	Positive Thought and Self-Development Training to officials of Province Ministries and Subordinated Offices		Event	1	Total: 17 Male:12 Female: 5
	Public Procurement Management Training for Officials of Province Ministries and subordinate offices		Event	2	Total: 30 Male: 24 Female: 6
	Courtesy and Secretariat management training to Secretariat of province ministries.	1	Event	1	Total: 35 Male: 33 Female: 2
MADHESH PROVINCE-PCGG	Organize capacity building training on law making to members of provincial assembly & thematic committees and PG's staffs	2	Training event		Not initiated
	Organize capacity building training on Appreciative Inquiry for PG's staffs	2	Training event		Not initiated
	Organize capacity building training to district based staffs of PGs on Public procurement and planning aligned with LG/PG	4	Training event		Not initiated
	Organize capacity building training on GESI to PG's GESI focal persons	1	Training event		Not initiated
	Organize capacity building training on different thematic areas to the representatives and staffs of provincial level Commissions, Committees (including Dalit Dev. Comm.) Institutions, Authorities etc.	3	Training event		Not initiated
	Organize capacity building training to PG's representatives and staffs on contemporary subjects as per the demand of PG	1	TBD		Not initiated
BAGMATI PROVINCE-PCGG	Organize capacity building training on SDG for Provincial Civil Servant	1	Training event		Dropped
	Learning sharing and exposure visit for PCGG staffs	1			Dropped

Unit	Activity	Milestone (Unit)	Milestone (Explanation)	Progress	
				No. of event	No. of participants
	Conduct a study on effectiveness of training/ orientation delivered at provincial level	1			Not initiated
	Organize capacity building training (MToT/ToT) on Different Sectors	5	Training event	1 Event	Total 23 Male 15 Female 8
	Organize capacity building training on ICT to IT staffs	2	Training event	2	Total 41 Male 32 Female 9
	Organize capacity building training on Human Resource management (Stress management /meditation) to provincial officials	2	Training event	1	Total 14 Male 11 Female 3
	Organize workshop on Courtesy Management for PG Minister and Senior officials				Not initiated
	Organize capacity building training on Courtesy Management for Drivers/support staff of province ministries (Personal and official safety management)	1	Training event	1	Total 46 Male 31 Female 15
	Organize capacity building training on leadership Management for provincial secretaries	15	Training events	1	Total 9 Male 8 Female 1
	Conduct in-service training for Provincial Staff	2	Training events	2	Total 48 Male 37 Female 11
	Prepare CD plan of PG	1		1	Total :17 Male 16 Female 1
GANDAKI PROVINCE-PCGG	Networking/server technology and government cloud training	1	Training event	1	27 (M-20, Fe-7)
	Electronic government procurement (e-GP) training	2	Training events	1	23 (M-20, Fe-3)
	Training on Public procurement	3	Training events	3	62 (M-46 , Fe-16)
	Training on CGAS and PAMS	2	Training events	2	45 (M-38, Fe-7)
	Training on preparing of draft law for staff of law and administration depart of provincial ministries	1	Training event		
	Interaction programme on HR development	2	Interaction events		
	Training on developing environment of investment	2	Training events		

Unit	Activity	Milestone (Unit)	Milestone (Explanation)	Progress	
				No. of event	No. of participants
	Interaction on EGMP for policy maker, elected and chair of political parties	2	Interaction events		
	Refresher training on updated online monitoring system	2	Training events	2	47 (M-32, Fe-15)
	Training on e-service delivery for staff of CSIOs	1	Training event	1	27 (M-22,Fe-5)
	Training on internal control system	1	Training event	1	26 (M-24, Fe-2)
	Training on working responsibility as per ToR	1	Training event		
	Training on monitoring and evaluation digdarshan	1	Training event	1	18 (M-13, Fe-5)
	Interaction on potentiality of provincial revenue	1	Interaction event		
	Workshop on informing provincial laws	1	Workshop	1	99 (M-79, Fe-20)
	Interaction on project bank	1	Interaction event		
	Interaction programme on job description for the members and elected representative of cabinet	1	Interaction event		
	Training on vehicle movement and road security for drivers	1	Training event	1	31 (Male-31)
	Driving training to OCMCM staff	1	Training event	1	20 (Male-15, Fe-5)
	Training on office assistantship and hospitality for office assistants	1	Training event	1	42 (M-22, Fe- 20)
LUMBINI PROVINCE-PCGG	Organize capacity building training on "Proposal Writing and ToR Writing " for Government Officials (seventh and eight) of provincial ministries	1	Training event	1	21 (M-17 and F-4)
	Organize orientation on "Hospitality Management" for Office Assistant of provincial ministries	1	Orientation	1	26 (M-12 and F-14)
	Organize training on "Data Management, Preparation and Analysis" for Computer operators and ICT officers of Provincial ministries	1	Training	1	19 (M-11 and F- 8)
	Hospitality, Health and Hygiene related training to Office Helpers of provincial ministries and related organizations of Banke and Bardiya of Lumbini province.	2	Training	2	Total 47 participants (Male: 30, Female: 17)
KARNALI PROVINCE-PCGG	Organize capacity building training to ICT staff of provincial ministries	3	Training event		Total -56 Male -49 Female -7
	Organize capacity building training on Human Resource	2	Training event ToT	2 event	Total -22

Unit	Activity	Milestone (Unit)	Milestone (Explanation)	Progress	
				No. of event	No. of participants
	management (Stress management /meditation) to provincials officials			completed	Male -13 Female-9
	Organize capacity building training on Personal and official safety management for Drivers/support staff of province ministries	4	Training event	4 event completed	Total -102 Male-75 Female-27
	Organize capacity building training on leadership management to Secretary and officials	1	1 Event	1 event competed	Total-16 Male -15 Female-
	Cabinet Proposal writing training to PG staffs engaged in proposal writing	1	1 event	1 event completed	Total - 21 Male -18 Female -3
	6 days Remote sensing and GIS training for PG staffs	1	1 Event	1 Event completed	Total - 22 Male -21 Female -1
KARNALI PROVINCE-PCGG	Organize capacity building training on EIA /IEE to technical staffs	2	Training events	2 event completed	Total-45 Male -41 Female -2
	Interaction on press meet and media management for secretary and officials of province ministry	1	Training event	1 event completed	Total - 20 Male -19 Female -1
	Public Procurement training for PG staffs	1	Training event	1 event completed	Total - 21 Male -15 Female -6
	Law drafting training to legal officers of different ministries of province government	1	Training event	1 event completed	Total - 27 Male -24 Female -3
	Secretariat Management Training to staffs working under secretaries of PG	1	Training event	1 event completed	Total: 33 Male: 27 Female:5
	RTI training to information officers of province ministries and officials	1	Training event	1 event completed	Total: 28 Male: 23 Female:5
	Dining Etiquette training to secretaries and officials of province ministries	1	Tran inning event	1 event completed	Total: 18 Male: 15 Female:3

Unit	Activity	Milestone (Unit)	Milestone (Explanation)	Progress	
				No. of event	No. of participants
SUDURPASCHIM PROVINCE-PCGG	Organize capacity building training on various thematic areas to the staff in the Province	6	Training	completed	Total: 136 Male: 127 Female:9
	Organize capacity building training on GESI Mainstreaming to GESI Focal Person working in the PG Ministry	1	Training event	1 training event completed	Total: 18 Male: 13 Female: 5
	Organize capacity building training on writing cabinet proposal for the staff of the Office of the Chief Minister and Council of Ministers and the PG Ministry's	1	Training event		Incomplete
	Organize capacity building training on hospitality and office management for the staff working in the Secretariat of the Member of Council of Ministers	1	Training event	Completed	Total: 22 Male: 20 Female: 2
	Organize capacity building training on communication skills and presentation to the officers including the spokespersons and information officers of the state government bodies	1	Training event	incomplete	
	Organize capacity building training on communication skills and presentation capacity for the members of the Provincial Assembly	2	Training event	incomplete	

Annex-3: Activity 14.1: Organize capacity building training on various thematic areas to elected representatives and civil servants at the local level

Details on Progress

Unit	Activity	Milestone (Unit)	Milestone (Explanation)	Progress No. of event	Progress No. of participants
PROVINCE 1-PCGG	Organize capacity building training on planning, budgeting and result based monitoring.	5	Training Event	4	Total 74 (F-26)
	Organize capacity building training on Transformational leadership to elected women representatives of Dalit and marginalized community.	5	Training Event	4	Total 125 (Women representatives of Dalit)
	Organize capacity building training on Disaster management to LGs	5	Training Event	4	Total 86 (F:6)
	Organize capacity building training on service delivery system to ward committee members of LGs	10	Training Event	2	Total 60 (F:12)
	Organize capacity building training on financial discipline like Public procurement act, and advance settlement management and financial responsibility to finance staff of LGs.	5	Training Event	4	Total 84 (F-6)
	Organize capacity building training on (incl. interaction programme) on ICT related topics to IT officers	2	Training Event	3	Total 87 (F:3)
	Organize capacity building training based on findings of LISA and CD plan along with other contemporary demand for representatives and staffs of LGs,	10	Training Event	1	Total 15 (M-15) virtual
MADHESH PROVINCE	Organize capacity building training on findings of LISA and CD plan along with other contemporary demand for representatives and staffs of LGs	1	(2 events GESI mainstreaming training for GESI Focal persons)	2	Total- 53 (F-32)
	Organize capacity building training on law making training for concerned representatives and staffs of LGs	2	Training event		Not done
	Organize capacity building training on public procurement and financial management for procurement unit members of LGs	8	Training event	1	Total- 31 (F-1)
	Organize capacity building training on building code to newly recruited Engineers of LGs	3	Training event		Not done
	Organize capacity building training on effective operationalization of Judicial works and mediation to judicial committee members	8	Training event		Not done
	Organize capacity building training on transformative leadership to elected women representatives from	4	Training event		Not done

Unit	Activity	Milestone (Unit)	Milestone (Explanation)	Progress	
				No. of event	No. of participants
	Dalit, ethnic priority groups and others				
	Organize capacity building training on e-Governance to ITOs of LGs	2	Training event	1	Total- 31 (F-1)
	Organize capacity building training on SDG localization for elected representatives and LGs staffs	5	Training event		Not done
	Organize capacity building training on service delivery and people interface for ward level staffs of LGs	16	Training event	16	Total- 407 (F-40)
	Organize capacity building training on roles and responsibilities in sectorial committees for elected representatives and staffs	8	Training event		Not done
BAGMATI PROVINCE-PCGG	Organize capacity building training on the Local Government Operation Act for different Sectorial Committee Members as Provisioned	119	Sectorial Committee of the all 119 LGs		Dropped
	Organize capacity building training on various thematic area to elected representatives and CD to Staffs of LGs	119	LGs		Dropped
	Organize capacity building training on e-Governance	3	Training Event	6	Total 187 (F-34)
	Organize capacity building training on Public Procurement Management for LGs	15	Training Event	5	Total 104 (F-12)
	Organize capacity building training on GESI for the GESI Focal Person of the LGs	4	Training Event		Total 189 (F-159)
	Organize capacity building training (MToT/ToT) on different sectors	5	Training Event		Dropped
	Organize the capacity development training on judicial committee of LGs (8 districts)	8	District		Dropped
GANDAKI PROVINCE-PCGG	e-Public procurement management training for elected and staff of LGs	6	Training Event	6	Total 147 (F-14)
	Local economic development training to elected and staff of LGs	10	Training Event		Dropped
	National building code training to elected and staff of LGs	5	Training Event	5	Total 122 (Fe-13)
	Community mediation training for community mediators of LG	1	Training Event		Not done
	GIS training for ITOs	2	Training Event	2	Total 42 (Fe-8)
	RIAP training to elected and staff of LG	11	Training Event		Not done
	Interaction programme with member of judiciary committee	6	Interaction Event		Not done

Unit	Activity	Milestone (Unit)	Milestone (Explanation)	Progress	
				No. of event	No. of participants
	Networking/server technology and government cloud training	6	Training Event	3	Total 72 (F-6)
	Training on IEIMS for staff of education department of LGs	3	Training Event	3	Total 94 (F-12)
	DPR training for LG	5	Training Event	3	Total 100 (F-7)
	Training on LGOA Act including related laws to elected members of LGs	11	Training Event		Not done
	M&E Training to elected and staff of LGs	6	Training Event		Not done
	Training on project bank for elected and staff of LG	6	Training Event		Not done
	Training on PAMS for staff of LGs	3	Training Event	3	Total 81 (F-12)
LUMBINI PROVINCE-PCGG	Organize capacity building training on various thematic area (Local Planning, M&E, SDG, GESI, Leadership, office management and service delivery, Judicial committee, IT skill to ward secretaries, etc.) to staff and representatives of LGs	80	Training Event	9 training events	Total 259 (F-97)
	Organize capacity building training on ICT related topics to IT Officers (residential training)	3	Training Event	3	Total: 88 (F-6)
	Organized 5 days capacity building training for Engineers and sub-engineers on cost estimate, quality control and contract management.	2	Training Event	2	Total: 60 (F-6)
	Organized capacity building training on electronic data management training	3	Training Event	3	Total: 63 (F-4)
	Organized capacity building training on SDG localization Training	2	Training Event	2	Total: 69 (F-20)
	Organized capacity building training on Transformative leadership training to elected women representative	2	Training Event	2	Total: 6 (F-67)
	Organize capacity building training on Public Finance Management and procurement to LGs (Residential training to staff and representatives)	3	Training Event	3	Total: 74 (F-4)
	Organize capacity building training TOT on Mediation for LGs (Conduct 48 hours training to develop mediators in LG)	1	Training Event (TOT)	1	Total: 43 (F-17)
KARNALI PROVINCE-	Organize capacity building training on fiscal federalism and revenue management for Local	2	Training Event		Not done

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Unit	Activity	Milestone (Unit)	Milestone (Explanation)	Progress	
				No. of event	No. of participants
PCGG	Representatives				
	Organize capacity building training (ToT) on Local level planning process, SDG localization in cluster	2	Training Event	2 event completed	Total-30 (F-5)
	Organize capacity building training on relevant thematic areas for Engineers of LGs	2	Training Event	2 Events completed	Total -36 (F-4)
	Organize capacity building training on advanced public procurement to LGs	8	Training Event	2 Events completed	Total-69 (F-4)
	Organize capacity building training on EIA /IEE to technical staffs	2	Training Event	2 events completed	Total-45 (F-2)
	Organize capacity building training on tender management /evaluation training to technical staffs	2	2 events		Not done.
	Organize capacity building training on various thematic areas (demand based) for Elected representatives and officials of LG	4	4 Event	4 events completed	Total -333 (F-118)
KARNALI PROVINCE-PCGG	GIS training to IT officer of LGs	1	Training Event	1 event completed	Total: 41 (F-3)
	Social security fund and vital registration training to ward secretary of LGs	3	Training Event	3 event completed	Total: 147 (F-18)
	Leadership development training to women representative of LGs	3	Training Event	3 events completed.	Total:101 (F-92)
	Local level planning process and localization of SDG to officials and staffs of LGs	1	Training Event	1 event completed	Total:44 (F-5)
SUDURPASCHIM PROVINCE-PCGG	Organize capacity building training on ICT (incl GEA, Interoperability framework, ICT Infrastructure Management, Security Audit, and other related area)	4	Event	3 training events completed	Total- 134 (F-4)
	Organize capacity building training on various thematic area to the staff of local level governments	15	Event	5 training events completed	Total - 209 (F-36)
	Organize capacity building training on survey, design, building codes to the technical person from LGs	2	Event	1	Total 29 (F-6)
	Organize capacity building training on procurement for the LG staff	4	Event	1	Total 22 (F-2)

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